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FINANCIAL TIMES

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BEARINGS
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NEWS SUMMARY

GENERAL

France back in court on lamb

The European Commission last night bowed to strong British Government pressure and took France back to the European Court of Justice because of its continuing curbs on imports of British lamb.

However it is understood the move was not taken without a heated exchange between Commission president Roy Jenkins and French-Gundelach, the agricultural commissioner.

Mr. Gundelach was severely criticised for delaying a return to the court following its initial ruling last September that France was breaking the Treaty of Rome by blocking UK lamb imports.

Italian strike

More than 13m Italian workers will strike today in protest at the Government's failure to respond to demands for tax and welfare concessions. Page 2

Rome hijack

A man hijacked an Alitalia DC-9 jet on a flight from Rome to Tunis and demanded to go to Libya. The plane, with 89 people aboard, landed at Palermo, Sicily, after the captain said Tripoli airport was closed.

Gloomy picture

India's newly sworn in Prime Minister Indira Gandhi said she was assuming office in the wake of a severe drought, acute shortages and 18 months of strained industrial relations. "The overall picture of the economy is shocking," she said. Page 3

Tito problems

Doctors attending President Tito of Yugoslavia said the operation on blood vessels in his left leg had not been "as successful as hoped". However they added that the President, 87, was in good health.

Hostage hopes

Two ambassadors held hostage at the occupied Panamanian embassy in San Salvador may soon be released, said their captors, members of the Left-wing February 28 Popular League, who occupied the embassy on Saturday. Page 4

Begin's warning

Israeli Prime Minister Begin, speaking to the British Conservative Friends of Israel in Jerusalem, said that any Palestinian state created in the Israeli-occupied West Bank and the Gaza Strip would soon become a Soviet satellite.

Meccano bid

The Maharishi Mahesh Yogi, who runs an international centre for transcendental meditation, plans to buy the Meccano factory in Liverpool, owned by Airfix Industries. Page 6

Kelly report

Pathologist Dr. John Torry, who conducted a post-mortem into the death of 53-year-old Hutton labourer James Kelly who died last summer while in police custody, said in a report distributed to MPs that his injuries were consistent with "a severe beating".

Briefly

John Paulson, jailed for seven years on conspiracy charges in 1974, has been discharged from bankruptcy.

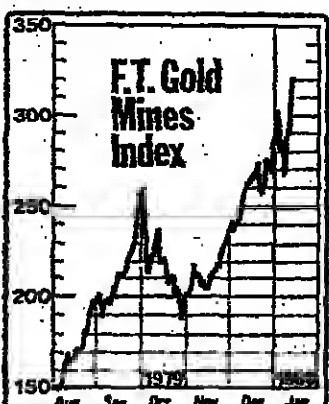
Two men died when their Army Air Corps light plane came down at the intersection of the M3 and the A30 near Basingstoke. Armed raiders were shot by police during a robbery on Worcester's main postal sorting office.

Three people were killed in road accidents in the North-west of England during freezing rain and ice.

BUSINESS

Equities rise 10.6; gold index rallies

Equities staged their biggest rise in a single day since last April, and the FT 30-share



Index rose 10.6 to 445.8. The gold index jumped 25.7 to 320.6.

● GILTS were firm on heavy demand and quotations advanced progressively. The FT Government Securities Index rose 1.03 to 67.83.

● GOLD rose \$33 to a record \$656.50 (\$623.50) in London.

● STERLING gained 1.85 cents to \$2.2750 (\$2.2575) and its trade-weighted index rose to 71.4 (71.8).

● DOLLAR was little changed, its index remaining at 84.4. It closed at DM 1.7185 (DM 1.7210) and Sfr 1.5820 (Sfr 1.5830).

● WALL STREET was 5.89 higher at \$64.42 shortly before the close.

● FOUR JAPANESE steel companies have sent representatives to Moscow to resume talks on the export of steel pipes to the USSR. Page 4

● JAPANESE commercial banks will probably remain absent from lending on the Eurocurrency market until the spring, when the monetary authorities are expected to bring in new guidelines to regulate loans. Page 2

● INTERNATIONAL Air Transport Association meeting opens in Geneva today, and is expected to result in proposals to raise air fares to meet soaring fuel costs. Page 6

● CONSUMER RETAIL spending in December was disappointing for retailers, being broadly the same as in November. Department of Trade figures show. Back Page

● BRITISH FOOD and Drink Industries Council warns that food and drink companies face lower profits and growing cash-flow problems. Page 7

● NEW YORK has decided that it does not want BL's double-deck Altairline buses following a three-year trial of eight vehicles. Page 4

LABOUR

● UNION LEADERS at BL Cars have decided to organise a ballot of the 90,000 workforce within two weeks on whether to accept the company's latest pay offer. Back Page

● BRITISH GAS has offered its 40,000 manual workers a pay increase of 13.16 per cent on basic rates. Page 8

COMPANIES

● KENNING MOTOR GROUP pre-tax profits rose slightly in the year to September 30, 1979, to £8.45m (£8.27m) but the directors warned of disappointing 1980 results. Page 22

● BOEING has had its most successful year ever in 1979 with sales worth over \$8bn (£3.5bn) against 1978's \$5.5bn (£2.4bn). Page 26

● NORSK HYDRO may be interested in taking over Statoil's stake in Norway's new Rønne petrochemical complex. Page 27

U.S. calls on UN members to ignore Russian veto on Iran

BY DAVID BUCHAN IN WASHINGTON

The U.S. called yesterday on member-countries of the United Nations to disregard the Soviet Union's veto of a Security Council sanctions resolution on Iran, and to join with it in taking economic and diplomatic steps against the Tehran Government.

As Moscow cast its Sunday night veto, President Carter once more raised the spectre of the possible use of American military force to get the Tehran hostages freed when he said the U.S. would take "whatever action is required" to protect its interests.

In the same speech he castigated the Soviet Union for its invasion of Afghanistan. Russia had cynically blocked with its veto the will of the clear majority of UN members on Iranian sanctions, the State Department said yesterday.

Thus the U.S. would, and other countries should, disregard Moscow's action in vetoing the resolution. Sanctions against Iran were referred to in general terms in a December 31 Security Council resolution, split out in more detail in Sunday's vetoed resolution, and include a ban on exports to Iran, excluding food and medicine, curtailing diplomatic representation in Tehran, and financial measures.

The U.S. froze Iranian assets in its banking system two months ago, and is now looking to its European allies to ban exports to Iran and restrict Iran's financial operations in Europe as measures that could put the most effective fresh pressure on Iran.

Those allies are known to have agreed in principle to further financial measures, but to have wanted a UN resolution as legal cover for imposing sanctions. Britain and France both voted for sanctions in the UN Council. Mr. Warren Christopher, the U.S. Deputy Secretary of State, is in European capitals this week to stiffen the response of allies, following the Soviet veto.

The proposed boycott is likely to be high on the agenda at the Brussels meetings of EEC Foreign Ministers, and of the NATO Council, today. Some divisions may emerge between the EEC countries on the action to take.

The U.S. would not confirm reports that it had offered Pakistan a two-year \$400m package of economic and military aid. But "proposals had been transmitted."

Lord Carrington, the Foreign Secretary, left Saudi Arabia for Pakistan, Prince Sand, the Foreign Minister, firmly rejected a U.S. military presence in the Gulf. Back

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Mullard to lay off 850 and use more robots

BY ELAINE WILLIAMS

MULLARD is to lay off 850 workers at its television tube plants in the next two years while increasing production through the greater use of robots and automatic machinery.

Mullard is a subsidiary of Philips, the largest television tube manufacturer in Western Europe and is the only producer of television tubes in the UK. The other British manufacturer, Thorn, was forced to close in 1977 with the loss of 1,400 jobs because it was uncompetitive.

Mullard's plans, which should be completed by the middle of next year, involve a major reorganisation of its two television tube plants. Within 18 months only its Belmont factory near Durham will be making tubes. Its other plant in Simonstone, Lancashire—where 650 jobs will be lost—will be turned over to making related components for tube manufacture including most of the tube glassware.

A newly installed 20-in colour tube production line at Simonstone, which was part of Mullard's £24m modernisation plan funded partly by a £4.5m Government grant, will be dismantled and transferred to Durham.

The need to concentrate manufacture at only one plant has been brought about through increased price competition from overseas. This has been increased by the recent fall in the value of the yen and the dollar against sterling, Mullard said.

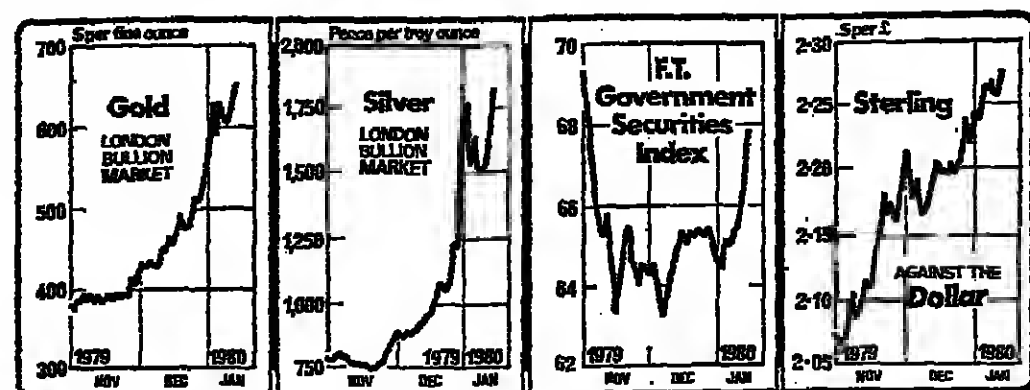
The company says its tube making activities have been contributing to large losses in recent years. The reorganisation would bring higher levels of efficiency and take the television tube business back into profitability within four years.

This year there will be 100 redundancies. The remainder will take place next year.

Production of tubes will increase 25 per cent to 1.5m tubes a year. This will bring production levels at a single plant in line with those achieved by successful Japanese manufacturers.

Mr. Ivor Cohen, Mullard's managing director, said the reorganisation was "purely a UK response" to the problems of the television industry. It had no bearing on any actions which were likely to be taken by Philips at other plants in Europe.

Mullard intended to continue to invest substantially in tube making, he said. The present plans would cost a few million pounds to implement. Mullard would discuss the implications of the changes with the Government.



Gold rises to \$656.50 in London

BY DAVID MARSH

THE GOLD price went above \$650 for the first time in London yesterday as mounting apprehension over U.S.-Soviet tension brought new buyers into precious metals and mining shares. Gold closed at \$656.50 in London, up \$33 from Friday.

On the foreign exchanges, sterling rose to its highest level for 31 months against the dollar, with high UK interest rates and the attractions of North Sea oil continuing to attract international investment. The dollar was, however, generally steady against other leading currencies.

Partly reflecting foreign buying, as well as hopes of an early fall in interest rates, long-term Government bond prices in London rose by up to

21, continuing the rally of the end of last week. The firmness of gilt edged helped equity prices to their biggest one-day increase for 10 months on the London Stock Exchange, with mining shares again particularly strong.

Heavy demand for gold followed on from the price surge in New York late on Friday, when the metal rose to \$646 from the London close that day of \$623.50. It reached its peak yesterday at the London afternoon fixing of \$660.

Middle East buying and shortages of physical gold in the market remain important influences behind gold's 33 per cent gain since Christmas. Gold's renewed price jump prompted gains in silver, platinum and palladium. The

London spot quotation for silver rose \$1.34 to \$17.56 per ounce at the morning fixing, with the price moving further ahead in the afternoon to close at \$18.15.

Free-market platinum rose \$19.8 to \$247.8 per ounce, while palladium reached a new peak of \$26.85 per ounce, up \$3.75 from Friday.

Silver futures were particularly active in later trading in New York, where the January contract rose \$2.95 to a record \$40.70 per ounce.

The pound closed in London at \$2.2750, up from Friday's \$2.2575, and rose to over \$2.28 later on in New York, its highest since the end of July. Its trade-weighted index rose to 71.4 from 71.0 before the weekend.

Lex, Back Page

Welsh unions threaten one-day general strike

FINANCIAL TIMES REPORTER

TRADE UNION leaders decided yesterday to go ahead with a one-day general strike throughout Wales later this month unless the British Steel Corporation cancels plans to increase its purchases of foreign coking coal.

The Wales TUC made the threat in response to a request from the British TUC to postpone a proposed indefinite strike from next Monday in the Welsh coal, transport and steel industries in protest against BSC's redundancy plans and coal imports.

Welsh union leaders agreed yesterday to call off next week's plans but set a new deadline for prolonged action "on or about March 10". This, and the one-day strike on January 28, will take place unless BSC or the Government agree to delay for two years plans to halve Welsh steel production with between 11,000 and 15,000 redundancies; and establish an inquiry into its commercial policies.

The Government is sticking firmly to its policy of non-intervention in the national steel strike, now entering its third week. Ministers are clearly prepared for a long drawn out stoppage.

In the Commons, Sir Keith Joseph, Industries Secretary, insisted that a solution must be found jointly by BSC and the unions against the background of what amounted to a bankrupt industry.

He resisted angry demands from Labour MPs for a change in the Government's "irresponsible" attitude to the industry and made it clear that he saw no viable alternative to the Government's policy of non-intervention.

Sir Keith insisted that productivity must be improved and that finding extra money was not the answer. Any delay to a solution would allow Britain's competitors to race even further ahead and would involve even greater cuts in the industry.

The Commons exchanges were surprisingly muted, considering the political battleground that the steel dispute could become.

The scene was set for an emergency debate to be held on Thursday, when Conservative MPs are likely to press for the speeding up of legislation to control secondary picketing.

Mr. Bill Sirs, general secretary of the Iron and Steel Trades Confederation, and Mr. Hector Smith, general secretary of the National Union of Blast-furnacemen, discussed the dispute with officials of the Advisory, Conciliation and Arbitration Service yesterday but there was no indication that a peace initiative was imminent.

Today ISTC delegates meet in London to discuss whether members working for private sector steel companies should be involved.

Strike effects, Page 8
A strike not just about money, Page 16

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CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		Supra	
Enchanted 114	1984 239.5 + 14	Tate & Lyle	160 + 10
Freea 131	2000-03 A 5901 + 21	Tilling (T.)	120 + 8
Associated Paper	48 + 6	United Engineering	102 + 8
Bakers Household	84 + 6	United Scientific	397 + 17
Stones	86 + 11	Wimpey (G.)	89 + 5
Brentnall Beard	16 + 4	Aran Energy	300 + 26
Grand Metropolitan	143 + 6	Central Pacific	
GUS A	380 + 10	Minerals 2221	+ 11
Hogg Robinson	94 + 8	Cosmic Riointo	300 + 30
House of Fraser	115 + 10	Dormfontein	650 + 130
ICI	372 + 10	Free State Geduld	223 + 2
Kelsey Inds.	120 + 17	Kloof Gold	1121 + 11
Kenning Motor	684 + 3	Lorraine	352 + 115
Leadbroke	140 + 8	Messina	152 + 14
Lead Secs.	280 + 10	Samantha	62 + 12
Lonrho	92 + 6	Southvaal	1104 + 11
Myson	843 + 24	Venterspost	623 + 123
News International	151 + 11	Western Deep	1171 + 11
Provident Financial	150 + 8		
Restmor	92 + 8	FALLS	
Slaks (Reo.)	52 + 7	Ediott (E.)	38 - 8
		Kitchen Queen	28 - 6

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EUROPEAN NEWS

MINISTERS, UNIONS AND EMPLOYERS GET TOGETHER

Bonn's three-way talks revived

BY JONATHAN CARR IN BONN

WEST GERMAN ministers, trade unionists and management representatives got together yesterday to discuss economic problems and prospects for 1980, in the first meeting of its kind for more than two years.

All sides were wary of describing their talks as a formal resumption of "concerted action" — the once-regular joint sessions boycotted after mid-1977 by the unions amid a dispute with management over co-determination.

However, it is clear that yesterday's meeting was much along the lines long aimed at by

Count Otto Lambsdorff, the Economics Minister, namely joint discussions without the large delegations which had made "concerted action" itself increasingly unwieldy.

The meeting is further evidence of an improvement in trade union-employer relations

following rejection by the Federal Constitutional Court of Management's objection to a law extending co-determination.

It also comes at a key moment, with the new wage round getting under way at home and the Government having to produce its own detailed report in about a fortnight's time on the economic outlook.

This report is a statutory duty which the Government currently finds more than usually hard to fulfil, given the new uncertainties caused by the oil price increases and the Iranian and Afghanistani developments.

But it is generally expected

that Bonn will hold real economic growth this year of between 2 per cent and 3 per cent to be possible (compared with 4.4 per cent in 1979), provided the line can be held domestically on wages and prices.

Figures issued yesterday by the Federal Statistical Office showed living costs were up by 0.4 per cent in December over November and by 5.4 per cent against December, 1978. The trade unions are pointing to such figures as one reason why they want wage settlements this year to be well above the 4-5 per cent average agreed for 1979.

Call for ruling on German N-waste

By Jonathan Carr in Bonn

WEST GERMANY'S electricity industry has given warning that time is running out for a political decision by the Laender—the provincial states on interim storage of spent nuclear fuel, which relies on Socialist abstention to survive.

The outcome of the meeting, likely to last at least until Thursday, is unpredictable. If the immediate overthrow of Sig. Bettino Craxi, the leader, is unlikely, many observers believe that the only means of thrashing out a new entente at the top of the party may be an extraordinary congress in a few weeks' time.

The reasons for the split between the right-wing and left-wing factions reflect resentment of his autocratic methods and the venom created by feuding over the allegations about commission payments in the recently suspended oil deal between Italy and Saudi Arabia.

The core of the problem, however, lies in differing attitudes to the central issue in Italian politics: whether the Communist party should be admitted to a new Government to replace the present tottering administration of Sig. Francesco Cossiga.

In this sense the confusion and uncertainty surrounding the Socialist's symbolises the state of Italian politics as a whole. An identical dilemma confronts the Christian Democrats, whose own long-delayed congress is to be held in Rome at the start of February.

The left-wing of the Socialists, up in arms against Sig. Craxi, believes that the entry of the Communists into government should no longer be delayed. But the leader and his own "right-wing" followers, while apparently backing the idea of a government of national unity, are still believed to hanker after a revived centre-left formula with the Christian Democrats, but with a Socialist Prime Minister.

Both factions are united only in their dissatisfaction with Sig. Cossiga, who was intended only as a stopgap when agreed upon last August. However, the idea of Communist participation in government has become more remote following the sharp deterioration in East-West relations in the wake of the Soviet invasion of

Cossiga at risk as Socialists begin emergency meeting

BY RUPERT CORNWELL IN ROME

ITALY'S DEEPLY divided Socialists have begun an emergency central committee session, which could have a vital bearing on the party itself and on the life expectancy of the minority Government, which relies on Socialist abstention to survive.

The outcome of the meeting, likely to last at least until Thursday, is unpredictable. If the immediate overthrow of Sig. Bettino Craxi, the leader, is unlikely, many observers believe that the only means of thrashing out a new entente at the top of the party may be an extraordinary congress in a few weeks' time.

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Sig. Craxi: deep divisions in the party.

Afghanistan, and the uncertainties over President Tito's health in Yugoslavia.

At the same time, knowledge that disagreement on a formula to replace the present administration could lead to an unwanted general election means that Sig. Cossiga has a chance of surviving until the regional elections scheduled for May.

Meanwhile, the Prime Minister has acted with alacrity to reshuffle his Cabinet following the enforced weekend resignation of Sig. Franco Maria Malfatti, the Foreign Minister, owing to ill health. His replacement is a fellow Christian Democrat, Sig. Attilio Ruffini, 55-year-old Defence Minister since September, 1977, and a former deputy secretary of the party.

Sig. Ruffini will be a baptism of fire, with Italy having just embarked upon its turn as president of the EEC Council for six months. He was meeting Mr. Warren Christopher, U.S. Deputy Secretary of State, last night before leaving for Brussels to chair the meeting of EEC Foreign Ministers.

In his new post Sig. Ruffini will be intimately involved in efforts to find a solution to the problem of Britain's contribution to the EEC budget, in which Italy has promised to act as mediator.

General strike today backs tax and welfare demands

BY OUR ROME STAFF

MORE THAN 13m Italian workers will stage a general strike today, paralysing industry in protest at the Government's failure to respond to their demands for tax and welfare concessions.

The stoppage is in protest at the refusal of the Government to increase family benefits, or to step up tax allowances to the levels demanded by the three main federated unions who have ordered the strike.

Union frustration over the apparent indifference of the

minority administration of Sig. Francesco Cossiga to their grievances also coincides with a serious dispute with industry over possible changes in the "scala mobile" system of automatic wage indexation.

While industry, alarmed over rapidly rising production costs, and many Ministers would like to see energy increases excluded from the price index on which "scala mobile" adjustments are determined, the unions are adamantly opposed to such a step.

Haughey prepares to rein in the 'dash for growth'

By Stewart Dalby in Dublin

THE Irish Government's White Paper on the economy, the first under Prime Minister Charles Haughey, has turned out to be a non-event.

Unlike previous White Papers, the latest, covering 1979-80, gives no specific targets. Instead, it lays out four possible scenarios about jobs, growth and spending.

The most pessimistic, given unfavourable world conditions, particularly as regards oil, foresees minimal growth over the next year and probably an increase in unemployment of about 16,000. This roughly translates into another 14 percentage points, taking the jobless total to over 11 per cent on a conservative estimate.

The most optimistic forecast sees 5 per cent growth if all is well in the world and Ireland, which has no oil of its own, continues to have access to cheap supplies.

Out of date

Most significant, the Government has not committed itself to any of the projections. This is tantamount to saying the White Paper is already out of date and means that Mr. Haughey is tacitly distancing himself from the policies of Mr. Jack Lynch, his predecessor, and Mr. Martin O'Donoghue, the former Minister for Economic Planning and Development.

Under them, the economic policies which were characterised as a "dash for growth," had as their cornerstones the White Papers which were virtually economic plans. The plans, under Mr. O'Donoghue since 1977, foresaw the economy growing between 5 per cent and 7 per cent up until 1981, and employment through job creation dropping virtually to zero by the early 1980s.

To help achieve these goals, the Fianna Fail Government cut taxes, increased public spending and allowed easy credit. In 1977, the economy grew by 7 per cent; in 1978 by 6.5 per cent. Employment also increased.

Last year, however, hit by a combination of inflationary oil price increases, a drop in agricultural exports, a poor year for tourism and some unfortunate public sector strikes, the economy slowed down.

The economy, moreover, showed all the signs of over-heating. When Mr. Haughey came to power last month, he found he had inherited one of the largest balance of payments deficits in history, that inflation was easily in double figures and that the public sector borrowing requirement, rather than dropping to 10 per cent of GNP, had by the end of 1979 gone up to around £1.1bn, which is nearer 13.5 per cent of GNP.

Warning to nation

Mr. Haughey has already gone on television to warn the country it is living beyond its means. He has made it clear that his priority is to rein in the balance of payments deficit and has stressed that industrial peace is vital to do this.

In 1978, for example, the deficit was less than Ir£200m on current account. For last year, it looks to be Ir£760m. While the 1978 figure was easily covered by capital inflows, there is low pressure on the reserves to meet the gap.

In trying to reduce the deficit, Mr. Haughey has a weapon which was not available in 1978. Since Ireland joined the European monetary system last April, it has been able to pursue a credit policy independent of Britain's.

The central bank, however, has already insisted that credit not grow by more than 18 per cent in the year to February. Other measures seem in order.

Mr. Haughey could let the reserves run down further. They are currently about Ir£900m. Also, borrowing from abroad could be allowed to rise a little. But fiscal measures are also likely.

Some Ir£500m of the public sector borrowing requirement is in current account. If expected, therefore, that the budget arrives on February 27, there will be rises in indirect taxation and some trimming of social welfare benefits.

With a tax revolt on his hands, because workers who contribute too much while farmers pay too little, Mr. Haughey will probably not risk rises in direct taxation. However, even without these, the deflationary effect of his other moves will make him unpopular enough.

What his message will be essentially is that the Irish economic "miracle" is in abeyance for the time being.

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Strike could cripple Council of Ministers

BY JOHN WYLES IN BRUSSELS

EEC FOREIGN Ministers could face strike action by their own Council of Ministers secretariat unless they finally agree to implement pay increases which were due last July.

Some 1800 employees at the Council, who set Monday as their deadline for an agreement, finished voting yesterday on a strike proposal. Although well used to the tendency of the Nine to delay difficult decisions, the staff impatience has reached such a pitch that a good many

seem willing to support a stoppage which could paralyse EEC affairs.

In effect, the secretariat services the main decision-making institution and a walkout would leave the EEC's intricate committee structure as operative as a beached whale.

The minister's pay decisions affect up to 12,000 EEC staff in Brussels, Luxembourg and Strasbourg who have also been voting on whether to devote a proportion of their pay in sup-

port of the council secretariat who would, in effect, be taking action on behalf of them all.

Official salaries are adjusted annually on the basis of local cost-of-living increases and a retrospective comparison with pay increases given in the previous year to civil servants in the Nine.

EEC unions gave member governments until the end of last year to endorse a proposal for a 4.1 per cent increase in salaries together with an adjust-

ment in entitlements which would mean a lower increase for some staff. Some governments have, however, favoured a more restrictive settlement and at a council meeting in December there was insufficient support to produce a qualified majority to implement the proposed deal.

Official salaries currently range from just over £8,000 for a messenger to more than £45,000 for a top administrator (director general), with 12 years' service.

Iceland crisis deepens

THE political crisis in Iceland deepened yesterday, after Mr. Geir Hallgrímsson, leader of the right-of-centre Independence Party, announced that his attempts over the last two weeks to form a majority coalition government had failed.

Iceland has been without a majority government since late last autumn and the results of elections held last December did not solve the political crisis, Jon Magnusson writes from Reykjavik.

It is now believed that President Kristján Eldjárn will ask Mr. Ludvík Jósefsson, leader of the Communist-influenced People's Alliance to try to form a government. But it is unlikely that the party will be any more successful in its attempt.

Austrian tax call

Herr Anton Benya, the Austrian trade union leader, has called for the introduction of a withholding tax on savings deposits which, currently, totals some 460bn (about £16.5bn).

Paul Landauer reports from Vienna. Austria allows anonymous savings accounts, which have therefore become a favourite means of tax avoidance for many investors.

Cyprus overtures

President Spyros Kyprianou of Cyprus yesterday announced a series of measures which, he said, would contribute to the rapprochement between Greeks and Turks in the divided island, our Nicosia Correspondent reports. The measures include payment by his Government of old age pensions and other benefits to eligible Turkish Cypriots. Turkish Cypriots are to be offered employment in the building industry and other sectors in Government-controlled areas and will also be encouraged to send their children to higher education and vocational training institutions in the South.

French rail strike

France's mainline rail services were cut by three-quarters yesterday on the third day of a strike by train crews in support of claims for higher wages and improved conditions. David White reports from Paris. Paris suburban services were also hit.

Marchais' Moscow line could kill hopes for Union of Left

BY ROBERT MAUTHNER IN PARIS

THE French Communist Party's support for the Soviet intervention in Afghanistan has struck what may be a fatal blow to already slim prospects for revival of the Socialist-Communist Union of the Left.

Though the Socialist party over the weekend gave its blessing to a policy document for the 1980s specifying that a Union of the Left remains its basic strategy, speeches by leading party members showed that its achievement has become no more than a pious hope.

Speaker after speaker sharply criticised the pro-Soviet statement of M. Georges Marchais, the Communist leader, after his talks in Moscow last week with President Leonid Brezhnev. M. Francois Mitterrand, the Socialist leader, although the party's chief advocate of an alliance with the Communists, was particularly outspoken in his condemnation both of the Soviet intervention and M. Marchais' support for it.

Comparing the French Communists' support for the Soviet Union with the critical stance adopted by the Italian and Spanish Communist parties, M. Mitterrand said this proved that the French party had never been sincere about its conversion to an independent "Eurocommunist" line. It also confirmed the Socialists' conviction that the break-up of the Union of the Left in 1977 had been provoked by the Communist party for external reasons—a clear reference to the theory that it had been engineered by Moscow.

In the circumstances, it may seem odd that the Socialists are sticking to their strategy of co-operation with the Communists. The explanation lies in French electoral arithmetic. Only by forging an alliance with another large party can the Socialists ever hope to win an election.

Having ruled out any purely electoral arrangements with right-wing groups, which would undermine their credibility in the eyes of many left-wing voters, the Socialists are condemned to soldier on with the Union of the Left, at least on paper.

There are no illusions among leading members of the party, however, that any formal pact with the Communists in the foreseeable future.

Tactics will be geared to demonstrating to the Communists that the Socialists are the main representatives of Left-wing opinion in France.

A substantial minority of the party, led by M. Michel Rocard, made clear it did not agree with pursuing such "a dream without hope," which could not be achieved for a very long time. But M. Rocard was noticeably restrained in expressing his opposition and is clearly keeping his powder dry for a later occasion.

A major clash between M. Mitterrand and M. Rocard now appears to have been postponed until the autumn, when the party will choose its candidate for the 1981 presidential election.

East's claims on embargo

BY LESLIE COULTY IN BERLIN

THE SOVIET UNION and East Germany are using a visit to Moscow by leading West German industrialists to demonstrate that Bonn and Washington are allegedly at odds over President Carter's embargo measures against the Soviet Union.

The West German group included Herr Berthold Beitz, of Kropfen, and Herr Hellmuth Buddenberg, of Deutsche BP, the West German subsidiary of British Petroleum.

BP in Hamburg says the trip was arranged in November and that the two sides discussed possible future deliveries of

Soviet natural gas to West Germany, as well as co-operation in coal gasification and liquefaction.

The Soviet news agency Tass said a meeting on Friday between the industrialists and Mr. Nikolai Tikhonov, the newly-appointed Soviet First Deputy Prime Minister, was held in a "business-like atmosphere of good will." The two sides had "rated highly" the possibilities of further expanding trade.

The Soviet and East German news agencies are also reporting in detail the presence in Moscow of a Japanese steel delegation.

Decline haunts Netherlands

BY CHARLES BATCHELOR IN AMSTERDAM

THE TEXTILE industry has magnified in the Netherlands a number of local features. These include a small home market and a commitment to genuinely open borders: the presence of powerful retailing groups which have outmanoeuvred the small and fragmented textile and clothing companies; the introduction of minimum wage levels which have raised the pay of young people and women, who form a large part of the textile workforce; and a surprising reluctance by a traditionally flexible business community to see the need to cooperate in rescue programmes.

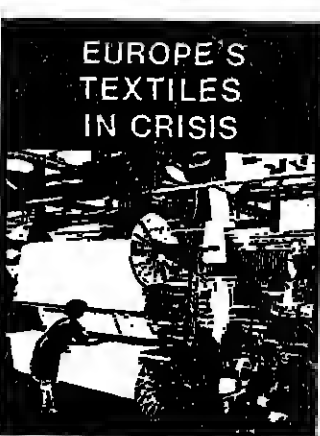
The structural problems which have affected the industry

throughout the EEC have been magnified in the Netherlands by a number of local features. These include a small home market and a commitment to genuinely open borders: the presence of powerful retailing groups which have outmanoeuvred the small and fragmented textile and clothing companies; the introduction of minimum wage levels which have raised the pay of young people and women, who form a large part of the textile workforce; and a surprising reluctance by a traditionally flexible business community to see the need to cooperate in rescue programmes.

Mr. Wil Verstraeten, textile industry specialist at the largest trade union federation, the FNV, is sombre about the future. "If the trends of the past five years are allowed to continue for the next decade then the industry is finished. What will happen if the EEC expands to take in low-wage countries such as Portugal, Spain and Greece and if the multi-fibre agreement is not extended? The biggest blow has already fallen but there may be more to come!

Output levels of the Dutch textile industry fell 15 per cent between 1970 and 1978 and have continued to fall since. In the same period British production fell only 6 per cent, West Germany's rose 8 per cent, Italy's rose 21 per cent and the EEC average was 7 per cent higher.

Employment in the industry also fell most sharply in the Netherlands. Between 1972 and 1977, 33 per cent fewer jobs were provided by the Dutch textile industry. The overall EEC decline was only 19 per cent. The picture was even bleaker in the clothing sector where there was a 53 per cent decline in employment in the Netherlands compared with the average EEC fall of only



EUROPE'S TEXTILES IN CRISIS

15 per cent. The industry which formed the economic backbone of the provinces of Overijssel, Gelderland and North Brabant is now, in some sectors, struggling to retain a presence at all.

Employment in the cotton, rayon and linen industries has been halved over the past 10 years to just over 20,000. The clothing sector has been reduced to about 20,000, a third of its size a decade ago.

The wool industry, which employed 20,000 in the mid-1950s, now offers jobs to less than 2,000, and a recent report by the general accounting office said the restructuring of the industry had failed.

The Dutch textile manufacturers face a two-pronged attack from low-wage countries around the Mediterranean and in the Far East and from high-wage countries in the EEC. It has been unable to counter either assault effectively. The low-wage countries have undercut inefficient Dutch producers of bulk textiles while West Germany, in particular, has taken a large share of the quality textile and clothing market.

The unions believe that the low-wage countries are used as an excuse by the companies to disguise their own inefficiencies. Failure to seek out new markets for textiles has been the companies' undoing, said Mr. Lex Althaus, a prominent union organiser in Hengelo, a traditional textile town.

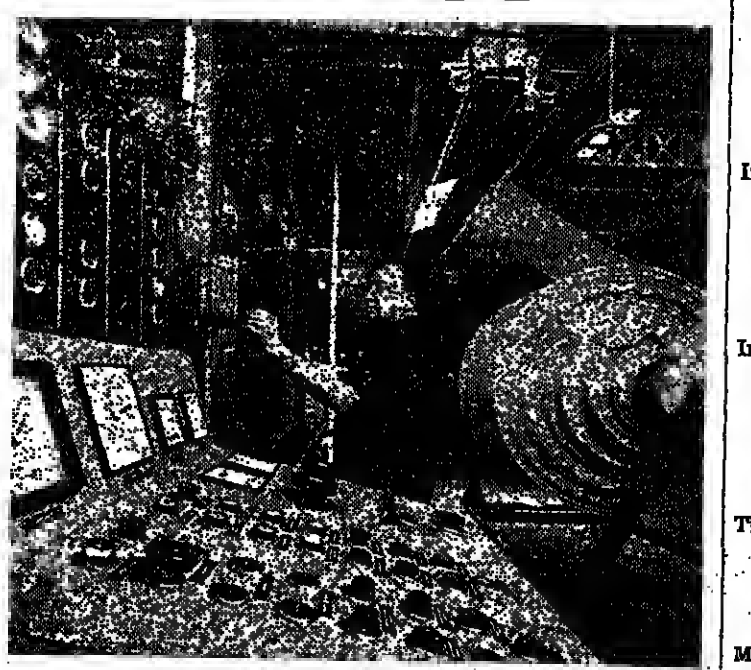
Of total Dutch clothing imports in 1976 of Fl 2.2bn (U.S.\$ 1.2bn), more than Fl 1.6bn came from the EEC compared with only Fl 423m from Asia and Fl 151m from other East-West European countries. "It is clear that non-EEC countries are playing a leading role in the fast increase in Dutch imports" concluded a recent study by the Economic Ministry.

The restructuring of the industry has achieved very limited success. "We handle the whole business in too fragmented a fashion," said Mr. Van den Wildenberg. "I am for more vertical integration but the individual sectors are not in favour of this."

Restructuring organisations have been set up in many sectors. Even so, the employers and the unions have agreed a plan for the cotton-weaving and finishing industries which, in the view of Mr. Verstraeten, is unique. A study showed that 900 workers would be saved in this sector.

So far 520 have been found other jobs while generous early retirement schemes and other social benefits were devised for the remainder. In the spinning sector eight textile companies, accounting for 90 per cent of Dutch capacity, were regrouped into one new company, Spinnenij Nederland, with a 49 per cent State holding.

Elsewhere though, aid has not been so effective. The unions have withdrawn from the organisation set up to reorganise the clothing industry. The



Highly automated machinery in the finishing department of Nijverdal Cate, one of the largest Dutch textile concerns.

decision by one company to lay off 70 workers before a programme could be agreed for the entire industry persuaded the FNV, as well as the other unions involved, that the climate was not ripe for reorganisation. Similarly the unions and the economics ministry blame the refusal of the wool industry employers to co-operate in the 1960s for many of the sectors present difficulties.

The decline of the textile industry has posed considerable problems for some regions. Levels in the eastern Netherlands as well as North Brabant on the Belgian border have been badly affected by the retrenchment of their staple industry. Unemployment in Twente is six per cent and in North Brabant 6.1 per cent compared with the national average of five per cent. The Netherlands does have extensive regional aid programmes but until recently these were directed exclusively towards aid expanding industries. So

help for the textile industry has come mainly from the individually tailored restructuring programmes.

The Netherlands' generous foreign aid policy and awareness of the problems of the third world countries suggest it would accept, with reasonably good grace, the transfer of textile capacity to the less developed countries. The Dutch are acutely aware though that many of the most aggressive new textile exporters, such as Korea and Hong Kong can no longer be classified as "less developed," while much of the benefit has gone to Eastern European producers.

The problems are by no means over, even for the much slimmed Dutch textile industry. China and the U.S. are now increasing their export activities while low-wage countries which have already captured much of the bulk market are now proving the quality of their products.

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CREATION OF CARTIER-WORLD

Shortly after the constitution of the company, the Board of Directors of CARTIER-WORLD SA, the top holding company of the CARTIER group, met for the first time to elect Mr. Joseph KANOUI as its chairman.

Mr. KANOUI, a 48 year old Geneva based financier, started his career in merchant banking. He was the principal financial architect of the gradual consolidation into a single group of the CARTIER companies, notably CARTIER SA, Paris, CARTIER Ltd-London, and CARTIER Inc-New York. Since 1972, he has held various key positions in these companies and has served as Chairman of the Board of CARTIER Inc-New York, since 1976.

It should be emphasized that the election of Mr. KANOUI as Chairman in no way affects the existing management structures already in place in the various world-wide CARTIER companies.

The Shareholders of CARTIER-WORLD SA, in their unanimous approval of the appointment of Mr. KANOUI, have thus confirmed their confidence in his ability to continue as a leader of the group, whose existence is due largely to his efforts and to those of Mr. HOCQ, with whom he worked in parallel.

CRISIS IN KAMPUCHEA

You saw Kampuchea's plight on "World in Action" last night—which you saw Monday at 8.30 is now how United Nations Children's Fund is helping to rebuild the country. With thousands of tons of food, shelter materials, medicines, equipment, free entrance to United Nations, and trucks to transport them. Your help is needed to keep this up. Please send as much as you can to the UK Committee for UNICEF, Room 202, 46 Grosvenor Street, London NW1 6PU, enclosing an a.s.s. If you want a receipt.

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OVERSEAS NEWS

Pakistan says U.S. aid package is not enough

BY DAVID HOUSEGO IN ISLAMABAD

PAKISTAN has told the U.S. that the proposed American package of military and economic assistance is insufficient.

The U.S. proposals to strengthen Pakistan's defence against the Russian invasion of Afghanistan were outlined at the weekend to a senior Pakistani mission to Washington led by Mr. Agha Shahi, the foreign affairs adviser. The mission returned to Pakistan yesterday.

Mr. Agha Shahi is understood to have told the U.S. during talks with Mr. Cyrus Vance, the Secretary of State, and President Carter that the dangers for Pakistan of inadequate assistance were that it would make the country more vulnerable to Soviet pressure without giving it the means to resist it.

Mr. Shahi's response, however, should be seen as an opening bargaining counter. Pakistan, having been denied U.S. aid since early last year because of its nuclear ambitions, is clearly determined to extract as much as possible as the price of re-joining the western camp.

Officials here also insist that Pakistan must have assurances that it can count on continuing U.S. deliveries, both to re-equip its armed forces and to maintain and update the military technology it buys. The Pakistanis are seeking a waiver to the congressional ban on arms sales to Pakistan, which stemmed from its nuclear policy, or guarantees that will not leave Islamabad dependent on the changeable policies of successive administrations.

Pakistanis say they cannot afford to risk the curbs on arms supplies that were imposed during wars with India and last year.

The details of the package are not known but Pakistan is seeking fighter-bombers, tanks,

artillery and communications equipment. It also wants increased economic assistance and a rescheduling of debt repayments which amount to \$350m this financial year. Return-



Gen. Zia: a price for renewing links.

ing with Mr. Agha Shahi were General Ghulam Khan, Secretary-General of the Defence Ministry and General K. M. Arif, the President's military adviser.

The Pakistani delegation expects negotiations with Washington to be completed within three weeks. The package is part of broader assistance that Pakistan is seeking from China, its Muslim allies, particularly Saudi Arabia, and western nations. Both Mr. Shahi and President Zia ul Haq will put the Pakistani viewpoint to Lord Carrington, Britain's Foreign

Secretary, who arrived here last night.

About 24 Muslim nations are reported to have agreed to attend the Muslim Foreign Ministers' conference due to open here on January 26 to discuss the Russian intervention. The conference, so close to Afghanistan's borders, is bound to be seen as provocative both by the new regime in Kabul, and by the Kremlin.

According to unconfirmed reports the Pakistani army has moved two divisions to Quetta, the capital of Baluchistan province adjoining Afghanistan. Armoured reinforcements have also been sent to Peshawar in the north-west. Gen. Zia denied on Sunday that there had been any troop deployments towards Afghanistan's borders but added: "We have taken some defensive measures which are part of the overall defensive plan."

Officials here hope that Mrs. Indira Gandhi will accept that a strengthened Pakistan provides India with a buffer against further Russian expansion and that it will be possible for India and Pakistan to reach an accommodation on that basis. The point is likely to be made by Lord Carrington during his visit to New Delhi but is unlikely to carry much weight.

The widow and daughter of Mr. Zulfikar Ali Bhutto, the former Prime Minister, who were executed last year, were yesterday served with orders putting them under house arrest for a further three months.

Reuter reports from New York: The U.S. has offered Pakistan a tentative ten-year economic and military aid package worth about \$400m, according to the New York Times.

Defence increases urged on Japanese

By Charles Smith, Far East Editor, in Tokyo

THE U.S. Defence Secretary, Mr. Harold Brown, yesterday asked Japan to consider increasing its defence budget "in the light of changes in the international situation."

The request relates to the period from 1981 onwards and not to defence spending in 1980, which has already been fixed.

The Japanese response to Mr. Brown's request appears to have been extremely cautious. Mr. Masayoshi Ohira, the Prime Minister, said that Japan would decide "on its own" how much to spend on defence, after noting changes in the outside world and paying attention to domestic, financial and political factors.

Japan currently spends about 0.9 per cent of its gross national product on defence, a low figure compared with most western industrial nations. The Government's policy, laid down in a Cabinet resolution, is not to allow defence expenditure to rise above one per cent of GNP. But there are no legal or constitutional barriers to prevent the 1 per cent level being exceeded.

In requesting higher Japanese defence expenditure, Mr. Brown apparently avoided mentioning concrete figures. However, Japanese officials were said to have received the impression that he was calling for defence expenditure to exceed 1 per cent of GNP.

Such a proposal could be unpopular with the Ministry of Finance, which has been making desperate attempts to reduce Japan's budget deficit by cutting public spending. Public opinion in Japan remains decidedly opposed to re-armament.

Tehran ready to resist sanctions

BY SIMON HENDERSON IN TEHRAN

TEHRAN yesterday condemned the U.S. for putting a resolution to the United Nations Security Council calling for sanctions against Iran and warned other countries not to take part in any economic sanctions introduced unilaterally by Washington.

In a statement which seemed to remove the possibility of any disagreement between the Iranian authorities and the militant students holding 50 hostages in the U.S. embassy and Ayatollah Khomeini, the Foreign Ministry in Tehran said since the "baseless and obstinate" U.S. resolution had been defeated, Iran insisted that other nations should not join the "political games" of Washington. It did not refer to the fact that the Soviet Union vetoed the resolution, or that nine nations voted for it.

The Foreign Ministry warned the world to refrain from taking any measures which would result in straining relations with Iran. In a separate statement it warned Iran's neighbours in the Gulf against any unilateral action or tacit agreement about the Strait of Hormuz.

The imminent prospect of economic sanctions by western countries, including the U.S., has not had much noticeable effect in Tehran. Much time is now being devoted to presidential elections due to be held on January 25.

The 10 candidates remaining in the field are seeking the highest executive office in a new government set-up which will replace the present provisional Revolutionary Council after elections for a national assembly in February.

Mr. Sadegh Qotbzadeh, the Foreign Minister and one of the candidates in the race, which is being fought more on personalities rather than policies, left yesterday for a campaign trip to the South. In a comment

on the hostages crisis he said that a commission of inquiry would not be enough and that the Shah must be returned to Iran.

Iran's Government has been speaking confidently of its ability to meet sanctions. Mr. Ali Akbar Moinefar, the Oil Minister, has said oil revenue is running at \$1.6bn per month and that Iran will cut off oil supplies to those countries which support the U.S. over sanctions. Where the Iranians sell the oil has not been disclosed.

Mr. Alireza Nowbari, the governor of the central bank, has said reserves stand at \$13bn and are increasing at \$1bn a month. Only 40 per cent of this amount was frozen in foreign banks, he said.

Meanwhile Ayatollah Khomeini, who last week let it be known he was taking two weeks' rest from all work, has

issued a sudden statement condemning the reported suggestion that Iran has asked Moscow for military assistance. He described the report as a "vicious lie," and asked for the Soviet chargé d'affaires in Mexico City, who was quoted in the report, to be reprimanded.

A Western diplomat said Moscow is now following the example of other nations with embassies in Tehran and withdrawing families of diplomatic staff. Two charter flights left recently with wives and children of diplomats, but another brought in 200 men described as technicians who went straight to the embassy and have not been seen since. They are believed to be guarding the embassy, which has been attacked in protest against the invasion of Afghanistan.

possible action to stamp out widespread intimidation." It alleges that this has resulted from the lifting of political bans on ZANU and ZAPU.

Although 10 parties registered yesterday, the contest for the 80 African seats will be fought out principally between ZANU, ZAPU and Bishop Muzorewa's UANC. White voters will elect 20 MPs on February 14.

ZAPU, which has registered as Patriotic Front (ZAPU), would still like to form an electoral alliance with ZANU, now officially ZANU (PF). Mr. Mugabe's party opposes this partly because it believes it ran with a majority without Mr. Nkomo but also because the leadership of the two parties have been unable to decide how parliamentary seats and the posts of Prime Minister and President should be shared.

Patriotic Front's election symbols rejected

BY BRIDGET BLOOM IN SALISBURY

ELECTION symbols presented by the two wings of the Patriotic Front were rejected by Rhodesia's Registrar-General yesterday on the grounds that they could prove prejudicial to public order.

The Zimbabwe African National Union (ZANU) the party led by Mr. Robert Mugabe, and Mr. Joshua Nkomo's Zimbabwe African People's Union (ZAPU), yesterday joined eight other parties in registering in contest the British-supervised majority-rule election next month.

The two parties, which are to fight the election separately, met all the conditions laid down by the British-ordered electoral laws, save one—both submitted symbols which included what an official later described as modern weapons. Mr. Mugabe's party symbol

prominently featured the AK-47 assault rifle used by the guerrillas in their seven-year war; across it lay a hoe.

Mr. Nkomo's symbol showed a soldier holding a child with a reversed rifle on his shoulder. A third party, the ZANU, led by the Reverend Ndabaningi Sithole, also had its symbol rejected for showing a gun.

All three parties have seven days in which to submit new symbols and consultations involving the British-run Electoral Commission will no doubt result in acceptable designs being found. However, the rejection again illustrates the extent to which the British administration of Lord Soames is forced to rely on the Rhodesian civil service.

It is understood that neither the Governor's officials nor the Electoral Commission have seen

the symbols but they have acquiesced in the decision since Rhodesian law permits the Registrar-General to act in the way he did.

The final stage in electoral registration takes place next Monday when parties must submit the names of candidates contesting each of the eight electoral districts on a party list.

Campaigning for the poll on February 27-29 has effectively begun with Bishop Abel Muzorewa holding his first rally a week ago. Mr. Nkomo returning to a tumultuous welcome on Sunday and Mr. Mugabe planning to return next weekend.

Already a degree of bitterness has been generated between the Patriotic Front and the Bishop's United African National Council (UANC) which has called on the Governor to "take the strongest

Bangladesh reshuffle postponed

By Syed Kamaluddin in Dacca

GENERAL Zia-ul-Rahman, President of Bangladesh, has postponed plans to purge his cabinet and the ruling People's Action Party because of uncertainties produced by the landslide electoral victory of Mrs. Indira Gandhi in neighbouring India.

General Zia earlier this month removed Mr. Moudud Ahmed, the Deputy Prime Minister, "in the interests of the party." A Cabinet reshuffle was thought to be imminent, as well as the dismissal of six MPs from Gen. Zia's parliamentary party.

However, the Indian election result creates new and more pressing worries. Before the elections, it was widely believed that victory for Mrs. Gandhi would damage the already poor relations between Bangladesh and India.

The success of the Communists in West Bengal, who now comprise the largest opposition bloc to Mrs. Gandhi's Congress (I) Party, is likely to further aggravate relations between the two countries.

Mrs. Gandhi to keep close watch on foreign affairs

BY K. K. SHARMA IN NEW DELHI

MRS. INDIRA GANDHI was sworn in yesterday as India's Prime Minister. Fifteen Cabinet Ministers and seven Ministers of State were also appointed—many of them inexperienced in national politics.

Mrs. Gandhi took the oath at President Sridhar Reddy's palace just a week after surging to power in a runaway electoral victory by her Congress (I) Party. Despite the 22 appointments announced yesterday, a number of important portfolios remain to be allocated. These include industry, defence, labour and petroleum. A second group of Ministers is expected to be sworn in later this week.

Among key Ministers appointed yesterday was Mr. P. V. Narasimha Rao as Minister for External Affairs. A former Chief Minister of the southern State of Andhra, Mr. Narasimha Rao is virtually unknown in India and has no background in foreign affairs.

This suggests that he will be a Minister only formally and for ceremonial purposes and that Mrs. Gandhi plans to keep foreign policy decisions within her own grip. Foreign policy is now increasingly important for

India following the Russian intervention in Afghanistan and the U.S. decision to resume arms aid to Pakistan.

Mrs. Gandhi has so far indicated that she will give foreign policy a pronounced pro-Soviet tilt. That is the inference to be drawn from instructions sent to India's permanent representative to the United Nations to make a pro-Soviet speech during the General Assembly's debate on Afghanistan last week. The instructions were sent at the direction of Mrs. Gandhi, although she had not then taken over formally as Prime Minister.

Two other important appointments announced yesterday were those of Mr. R. Venkatarman as Minister of Finance and Mr. Zail Singh as Minister for Home Affairs. The former has been a member of the planning commission and the latter was once Chief Minister for the border state of Punjab.

The finance portfolio is doubly important because of the economic crisis that India is going through. The inflation rate in 1979 was 21 per cent while gross national product fell because of a drop in both agricultural and industrial production.

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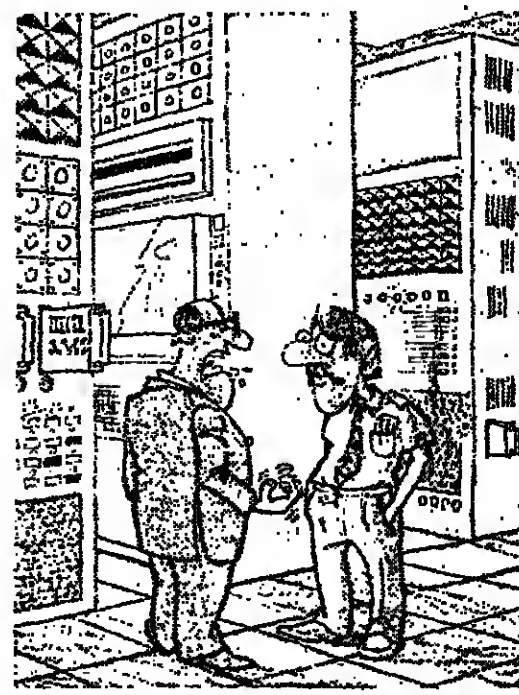
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AMERICAN NEWS

Rescue plan for Chicago schools

By Marilyn Edid in Chicago

THE ILLINOIS state legislature has approved a complex financial plan to keep Chicago's nearly bankrupt school system functioning, but may simultaneously have burdened the city with another delay in improving its already-impaired credit standing.

The \$875m rescue package, agreed last Friday, involves:

- A loan of \$100m from the state, local banks and unions to cover two missed salary payments for the school system's 48,600 employees; millions of dollars are due to vendors, the teachers' pension fund and federal tax collectors.

- The sale of \$225m worth of short-term notes by Chicago that will support the schools until May 1.

- A later issue of \$500m in long-term bonds to ensure the continued financial health of the school system, which serves 475,000 people.

The legislature also establishes an independent authority to control the financial affairs of the school board, an 11-member body appointed by the city government with ultimate responsibility for Chicago's schools. The authority will be similar to the Municipal Acceptance Corporation, the control board created in 1975 to straighten out New York City.

\$160m cuts

Under the package, the \$1.4bn school budget must also be cut, by \$60m this year and by more than \$100m in 1980-81. The school system is a semi-autonomous unit that is supported by local property taxes and state and federal subsidies.

The exact impact of the plan, devised by city and state officials and bank executives, remains unpredictable. But the school system's problems which led it to have tarnished the city's image. Outstanding Chicago bonds are trading in the secondary market at discounted prices, while the trust departments of several banks sold their holdings of short-term Chicago notes at the end of last year on fears of an imminent downgrading of the paper.

After disclosure last summer of a multi-million dollar deficit in the city's own budget, Standard and Poor's lowered Chicago's credit rating from AA to A. Moody's Investors' Service maintained its AA rating, but municipal finance analysts say that the rating agencies will now be watching the new situation closely. Most suggest, however, that the agencies will not reduce the grade without giving the rescue plan time to work, or without sufficient evidence that it has adversely affected Chicago's balance sheet.

Political football

Even if the school board's financial problems do not drag Chicago down along with it, the city's reputation could still be weakened. The status of a city's public schools affects its political and social prestige.

Chicago's crisis first erupted in mid-November when Moody's sharply lowered the school board's credit rating and prevented it from raising funds in the money market. The issue has since been a political football. Governor Jim Thompson has pressured the city and Chicago banks to devise a solution, while Mrs. Jane Byrne, Chicago's Mayor, insists that the state should assume responsibility.

World Bank to double capital to \$80bn

BY DAVID BUCHAN IN WASHINGTON

THE WORLD BANK has announced that a doubling of its authorised capital to \$80bn can go ahead. The increase was announced yesterday, after it had been approved by 127 of the member Governments, who hold three-quarters of the voting power.

The increase "will enable bank lending to continue to grow in real terms through the middle of the decade" of the 1980s, a bank statement said. But the U.S. Congress, which has in recent years attempted to set political restrictions on World Bank lending, has not yet agreed to the capital increase.

The bank's last capital increase was \$8.4bn nearly three years ago, and since then rapidly expanding operations have pushed it up against the ceiling limiting disbursed and outstanding loans to its total capital plus reserves.

In its failure so far to come to a decision on approving the capital increase the U.S., whose contributions to the bank are roughly commensurate with its 21.7 per cent voting power

of the bank's Board, is in the company of a handful of small countries, including Vietnam and Kampuchea.

Of the planned increase, only 7.5 per cent or \$3bn is to be paid in, the rest may be called from member Governments as backing for World Bank borrowing.

But at some point, the U.S. Congress will be asked to authorise the U.S. contribution, possibly provoking political ructions on Capitol Hill.

In the year ending June 30, 1979, World Bank loans totalled just under \$7bn, with its soft loan affiliate, the International Development Association (IDA) giving a further \$3bn in concessional loans.

IDA operations, which depend on straight government contributions, have again been threatened by U.S. Congress delays in approving American commitments. While negotiations for a sixth replenishment of IDA are still about complete, the U.S. is still in arrears on its contributions to past IDA programmes.

Carter backing for role of small business

BY NICHOLAS LESLIE IN WASHINGTON

SMALL BUSINESS in the U.S. must be further strengthened if the national economy is to be sustained, President Carter said on Sunday. He was speaking at the opening of a national conference on small business.

The President told delegates that recent events in Iran and Afghanistan had underlined the need for greater co-operation and unity in facing common problems, particularly inflation.

Presenting himself as the champion of the small businessman, President Carter said that since taking office he had "worked hard to build a good record to aid small business."

He outlined areas where he

had taken steps to ease the burden faced by this sector of industry. Among his examples were the cutting back of paper work and regulations.

The conference, set up by President Carter in 1978, is the culmination of a series of 87 regional conferences and forums; the 2,100 delegates represent small businessmen throughout the U.S.

Delegates will be airing their views this week on a series of issues affecting small businesses. These range from the difficulties of raising capital to problems created by rising energy costs and a surfeit of government regulations and paper work.

Salvadoreans may free embassy hostages soon

SAN SALVADOR—Two ambassadors held hostage at the occupied Panamanian embassy in San Salvador may be released soon, their captors said yesterday.

Members of the left-wing February 23 Popular League occupied the embassy on Saturday. They are holding five hostages, including the Costa Rican and Panamanian ambassadors, and demanding the release of seven of their comrades who were arrested by security forces last month.

A spokesman for the group said his organisation had been

told by other Latin American diplomats meditating in the conflict that a settlement might come soon, possibly within hours.

Members of another leftist organisation, the Popular Revolutionary Bloc, yesterday occupied the Roman Catholic cathedral of San Salvador chanting anti-government slogans.

Before the peaceful occupation of the cathedral by 20 unarmed Bloc members, Archbishop Arnulfo Romero told reporters that a civil war or general insurrection was imminent in El Salvador. Reuter

Guyana leader in Libya

BY MOHAMED HAMALUDIN IN GEORGETOWN

MR. FORBES BURNHAM, the Guyanese Prime Minister, left Georgetown at the weekend for a week-long visit to Libya and Iraq. An official statement said only that discussions would centre on bilateral relations and international issues.

Libya has shown interest in

the establishment of joint companies in marine transport and fishing and a joint-venture investment company; it may also be interested in Guyanese rice and sugar. Iraq may want to firm up a trade agreement.

Guyana's Middle East purchases of oil are likely to be a major topic of discussion. AP-DJ



Douglas Fraser, president of the United Auto Workers.

Union wants Japan to build cars in U.S.

By Ian Hargreaves in New York

U.S. CAR workers have launched a campaign to persuade Congress to draw up legislation which would force Japanese motor companies to manufacture in the U.S. as a condition of receiving import licences.

In what Mr. Douglas Fraser, President of the powerful United Autoworkers Union, described as a "gloves off" move, legislators will be asked to build into the motor industry a unique series of local sourcing requirements.

The union's proposals come only two days after Honda announced that it would become the first Japanese car producer to set up an assembly line in the U.S. It plans a 10,000-units-per-month plant in Ohio at a cost of \$200m.

The union says that Honda was aware of Mr. Fraser's policy statement before making its announcement, but said it was mainly seeking to put pressure on the two largest importers, Toyota and Nissan.

Both Toyota and Nissan have repeated recently that they are considering U.S. manufacture. But Mr. Fraser dismissed their record on this question, and on previous undertakings given to the union about limiting direct imports, as "absolutely outrageous."

Last year imports—of which Japan accounts for around three-quarters—took a record 21.5 per cent of the U.S. car market, collectively beating Ford Motor into third place.

This week more than 200,000 of Mr. Fraser's 1.5m members are either temporarily or permanently laid off.

The Autoworkers Union has traditionally been a strong advocate of free trade, and Mr. Fraser sought to play down the ideological shift in the union's new Japanese policy. But he made it clear that domestic assembly and sourcing of parts must become a condition of importing cars into the U.S.

Mexico warning on oil re-sales

MEXICO CITY—The director of Pemex, Mexico's state oil company, has said Mexico would suspend its sale of crude oil if it discovers any of its nine customers are reselling the oil on the spot market.

"Mexico will exclude from its list of customers any country which fails to meet (this) basic rule and which uses the crude bought here for speculation in the international market, instead of using it for the solution of its energy needs," Sr. Jorge Diaz Serrano told a Press conference. AP-DJ

WORLD TRADE NEWS

New York to reject BL buses

BY IAN HARGREAVES IN NEW YORK

NEW YORK has decided to cross itself off BL's sales list for double-deck buses following a three-year trial of eight Atlantic-tean-type vehicles.

Although the buses were, especially in the early days of the experiment, a popular attraction on their busy routes on Fourth and Fifth Avenues and on Riverside Drive alongside the Hudson, they appear to have been insufficiently hardy for New York operating conditions.

A final decision on double-deck operations is expected from the Board of the Manhattan and Bronx Metropolitan Transit Authority at the end of this week, but the Board is not expected to challenge a report from its buses committee that the city dispose of the eight vehicles.

The main problems with the bus, according to the Authority, have been their heating and air-conditioning systems, which a number of visits to New York by BL engineers have failed to correct.

The buses are also said to have suffered an excessive degree of failure for other mechanical reasons, perhaps partly as a result of the rigours of operating on New York's pot-hole-strewn roads.

Although the New York bus order was a small one for BL, which built around 2,000 double-deckers each year, it was one which the company frequently referred to in its promotional export sales.

Introducing the double-deckers cost

authority a good deal of effort in raising overhead traffic signals and lopping off tree branches.

Finance for the buses came from state and federal governments, but the Transit Authority now seems to have decided that the buses are a liability in terms of operation.

Instead of the double-deckers, it will continue to rely on the blue and white single-deckers, which are ugly but strong, produced mainly by General Motors and the flexible bus companies. The city has a fleet of over 4,500 buses.

Kenneth Gooding adds: Reports of difficulties with the eight buses are exaggerated, a Leyland official said yesterday. "The Atlantians are basically similar in specification to the

20,000 or so buses of this type which operate satisfactorily in cities around the world. The only major change to the standard specification was the installation of American-designed, air-conditioning equipment."

"Since the buses are inevitably of a different design to the rest of New York's fleet," Leyland went on, "there have been problems in providing suitable skilled bus mechanics in a city where large numbers of standard buses are constantly off the road because of difficulties with maintenance staff."

Japanese resume Soviet steel pipe talks

TOKYO — Four Japanese steelmakers sent their representatives to Moscow yesterday to resume negotiations on exports of steel pipes to the Soviet Union. The companies are Nippon Steel, Nippon Kokan, Kawasaki, Sumitomo Metal Industries and Kawasaki Steel.

The negotiations are intended to work out an agreement on the price and volume of large-diameter pipeline pipes to be supplied to the Soviet Union in the first quarter of this year. The Japanese and Soviets held their first round of talks last month but failed to reach an agreement.

The Soviet Union is reported to be seeking to import about 700,000 metric tons of pipes for 1980 with credit from the Export-Import Bank of Japan. Last year the four Japanese companies exported about 700,000 tonnes of large-calibre steel pipes for natural gas pipelines to the Soviet Union.

These negotiations are taking place while the Japanese Government is still considering what steps it can take to join the U.S. and impose economic sanctions against the Soviet Union in retaliation against its military intervention in Afghanistan.

The Government is reported to be considering discouraging expansion of Japanese-Soviet economic relations. But a spokesman for Nippon Steel, the country's largest steelmaker, said there has been no Government attempt to dampen the talks. Agencies

Italy may export phone systems

BY PAUL BETTS IN MILAN

ITALY IS considering setting up an international telecommunications systems company, grouping the country's main State and private telecommunications enterprises, to export technology, particularly to developing countries.

Such a package, worth more than 200bn lire (\$100m), has already been sold to Libya by a consortium including Sirti, a subsidiary of the state Stet telecommunications group, Telettra, a subsidiary of Fiat, together with Pirelli and Sest, which will supply cables.

The proposals to constitute an export company were disclosed by a senior official of the State Sirti-Siemens group, which presented in Milan yesterday the first fully electronic telephone switching system built by an Italian company.

The system, called Proteo, is

expected to form the basis of a fully integrated electronic system for the Italian telephone network to be completed over the next 10 to 15 years. In so doing, Italy intends "converting" its telephone network from a mechanical system directly to an electronic system jumping the intermediate phase of semi-automation.

SIT Siemens, which has already invested Lire 100bn for the development of its system, is planning further investments of Lire 100bn. However, Sirti, Vittorino Colombo, the Italian Post and Telecommunications Minister, emphasised yesterday the Government was seeking to promote collaboration between the various telecommunications companies.

Although SIT Siemens is the largest domestic telephone switching supplier, with about

52 per cent of the Italian market, international companies like GTE, ITT and LM Ericsson have important shares of the domestic market.

Telettra, the Fiat subsidiary, which has largely specialised in transmission, is now also entering into the switching sector.

Despite the official call for collaboration between the various Italian companies it is widely felt the authorities are pressing more specifically for collaboration between SIT Siemens and Telettra to convert the country's telephone network.

At the same time, SIT Siemens has won export sales orders for its electronic switching system technology worth \$8.2m in Brazil, Oman, Sudan, Malta and Somalia. It is negotiating further \$18m of new orders in Latin America, Africa and Europe.

Malaysia takes bids for communications overhaul

BY WONG SULONG IN KUALA LUMPUR

KEEN COMPETITION is building up among several international telecommunications companies for a Malaysian telephone project worth between \$400m and \$500m.

The project, to be carried out under the Fourth Malaysian Plan (1981-85), calls for the installation of a nationwide, computer-controlled telephone system of 1m lines to replace the present electro-mechanical crossbar switching system.

At least six international companies have submitted proposals to the telecommunications department. They include Philips of Holland, L. M. Ericsson of Sweden, Plessey of Britain, Siemens of West Germany, International Telephone and Telegraph of the U.S., and Nippon Electric of Japan.

Ericsson and Philips are believed to be the two strongest contenders. Philips is offering its own version of the advanced Stored Programme Control (SPC) exchange system, known as the PRG system, against Ericsson's AXE version.

Senior officials from Philips were in Kuala Lumpur last week for discussions on the project with Malaysian leaders, including Dr. Mahathir Mohamed, the Deputy Prime Minister and Industry Minister.

Unlike Philips, Ericsson already has a factory in Malaysia manufacturing telephone equipment for the telecommunications department, and it has been among the first to sell the idea of a computer telephone system to the authorities.

AUSTRALIA'S RESORT INDUSTRY

Chasing the tourist dollar

BY PATRICIA NEWBY IN CANBERRA

AUSTRALIA IS gearing up for a boom in tourism that it hopes will double the number of international visitors to this country in the next few years.

Cheaper air fares and congestion at some well-established foreign tourist resorts are the impetus behind the discovery of Australia as a tourist destination.

As one industry official said, "Spain gets 40m tourists a year—that's got to be getting close to saturation. We've been getting about half a million, and Australia's a big country there is room for expansion."

It is estimated that some 750,000 overseas visitors came to Australia last year, a sharp increase over 1978, when the number of visitors, including those on business, rose by 12 per cent to over 650,000. This compares with an average growth rate for tourism in member countries of the Organisation for Economic Co-operation and Development (OECD) of 6.4 per cent.

The boom is being accompanied by massive investment in infrastructure, ranging from hotels and casinos to tourist coaches and amusement parks.

The Government is keen to promote the growth of tourism both domestically and from abroad because it is one of the few industries that will be creating, rather than shedding, jobs in the 1980s.

At present about 2.4 per cent of the workforce, or 134,000 people, are employed in the tourist industry and this is expected to rise by about 60,000 by 1985. Tourism's contribution to gross domestic product is around 2.6 per cent, and its tentacles reach out to involve bushrangers and folklore characters.

In Melbourne, the Wentworth Hotel currently under construction is expected to have 100 per cent occupancy from day one when it opens later this year. A consortium of Chinese businessmen in Australia has also announced its intention to build an \$40m (£18.5m) hotel in Melbourne's Chinatown.

Plans are also under way for a 600-room hotel which will have a 5,000-seat convention centre.

Canberra is building on its reputation as a conference centre for Australian and inter-

national conventions. A contract is to be let soon for a \$450m hotel complex to include planetarium, space theatre and an interstate bus terminal.

Casinos have operated illegally in most of Australia's state capital cities for many years, but Tasmania has led the way by going legitimate and cashing in on the casino crowd. Other states are expected to follow within the year.

Meanwhile, on the Queensland coast the ground has been broken for what will be a \$1,000m tourist complex to be developed by a Japanese consortium to cater for the growing Japanese market and other travellers.

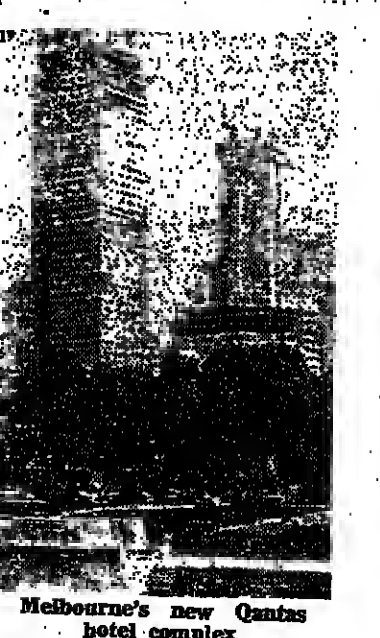
In central Australia the Government is building a tourist village, Yulara, to cater for visitors to Ayers Rock, said to be the largest monolith in the world.

A recent Government-funded study of the economic significance of tourism in Australia by the Bureau of Industry Economics predicts that average annual growth to 1984 in tourists from Britain will be 14 per cent. The annual increase in German visitors to Australia over the next few years is expected to be 36 per cent, from Japan 18 per cent, the U.S. and New Zealand 10 per cent and Canada nine per cent.

Cheaper air fares between Australia and the five countries of the association of South East Asian Nations (ASEAN) went into force on January 1. The new fare structure, in addition to the growing wealth of ASEAN members should further boost tourism. That ASEAN comprises Singapore, Thailand, Indonesia, The Philippines and Malaysia.

New Zealand has traditionally been the biggest source of international visitors to Australia with a share of about 30 per cent of the total. However, the fastest growth rates of late have been from Germany and Japan.

But the Japanese market is largely untapped. At present Australia gets only 5 per cent of Japanese tourists. The 50 miles between Sydney and Tokyo are some of the dearest in the world and roughly twice the price per mile than routes



Melbourne's new Qantas hotel complex.

between other countries. Discussions have been held on lowering the fares, but there is no immediate prospect of success.

The Government recognises that cheaper fares and high class tourist facilities are of little advantage unless people know about them, and last year it nearly doubled the budget of the Australian Tourist Commission to \$53m.

The Tourist Commission's budget for Britain was increased six fold and efforts have centred on tapping the holiday market now that fares are more competitive. This is in addition to the traditional trade in people visiting relatives.

Distances from other countries, especially high income countries such as the U.S. and Europe, will continue to be a problem.

Rising fuel prices may negate the cheaper air fares and the Bureau of Industry Economics warns that Australia's high wage costs may jeopardise the country's competitive position.

However, in the meantime, pseudo-Spanish riding schools are springing up all over the country, desert safaris by camel are doing a roaring trade, "convicts" are being flogged in a mock-up of old Sydney town, and sheep are being shorn in front of paying audiences—all in pursuit of the tourist dollar.

Doreen Gillespie in Lima looks at Peru's improving economy Policies geared to coming election

PERU'S soaring exports, combined with a successful ordering of its finances over the past couple of years, are allowing the military government to channel the benefits of the improvement towards the local population ahead of the country's first elections in 16 years.

At the same time measures are being taken to prevent the extra flow of dollars from high oil and mineral prices from pushing last year's 66.7 per cent inflation still higher.

A package of financial laws came into effect at the beginning of this year aimed at restoring some of the 50 per cent loss in purchasing power experienced by wage earners over the past five years. The laws offer higher income tax deductions and a small cost-of-living bonus. They also include tax incentives to coax industries into starting business outside Lima.

Some economists doubt that the laws will have much immediate impact. But Dr. Silva Rute, the Economy and Finance Minister, says he is confident that, together with past and future measures, they will contribute towards economic recovery after a four-year recession.

The Minister emphasises the way the Government's decentralisation plans, which have scored few successes so far, offer strong incentives to new businesses in the provinces. He also points out how they include much needed infra-



Dr. Javier Silva Rute: strong incentives for new business in the provinces.

keep about one-third of their sales in dollar bonds for three months, to prevent these from being turned immediately into the local currency, soles, and so fuel inflation.

The general idea is to clamp down on exports until imports, on which restrictions have been lifted, start building again to use up the new pool of dollars. The bank has also taken steps to make borrowing abroad more expensive.

The country's external and internal finances now appear solid enough to give any incoming government a breathing space of two or perhaps more years. It is generally accepted that the military government is going to hand over power to civilians this year as promised. Political parties are working on the last stages of their proposed government plans and stepping up campaigns in Lima and the provinces.

Sr. Armando Villanueva, the presidential candidate for the centrist Apra party, has appeared on television for a 40-minute campaign broadcast. Banners in Miraflores, one of Lima's main residential districts, are calling for the support of Sr. Fernando Belaunde Terry, a former President who is the candidate of the Accion Popular Party. And Sr. Luis Bedoya, the candidate of the business-oriented Popular Christian Party, has been appearing regularly at rallies.

Leaders of the main radical left-wing parties are trying to

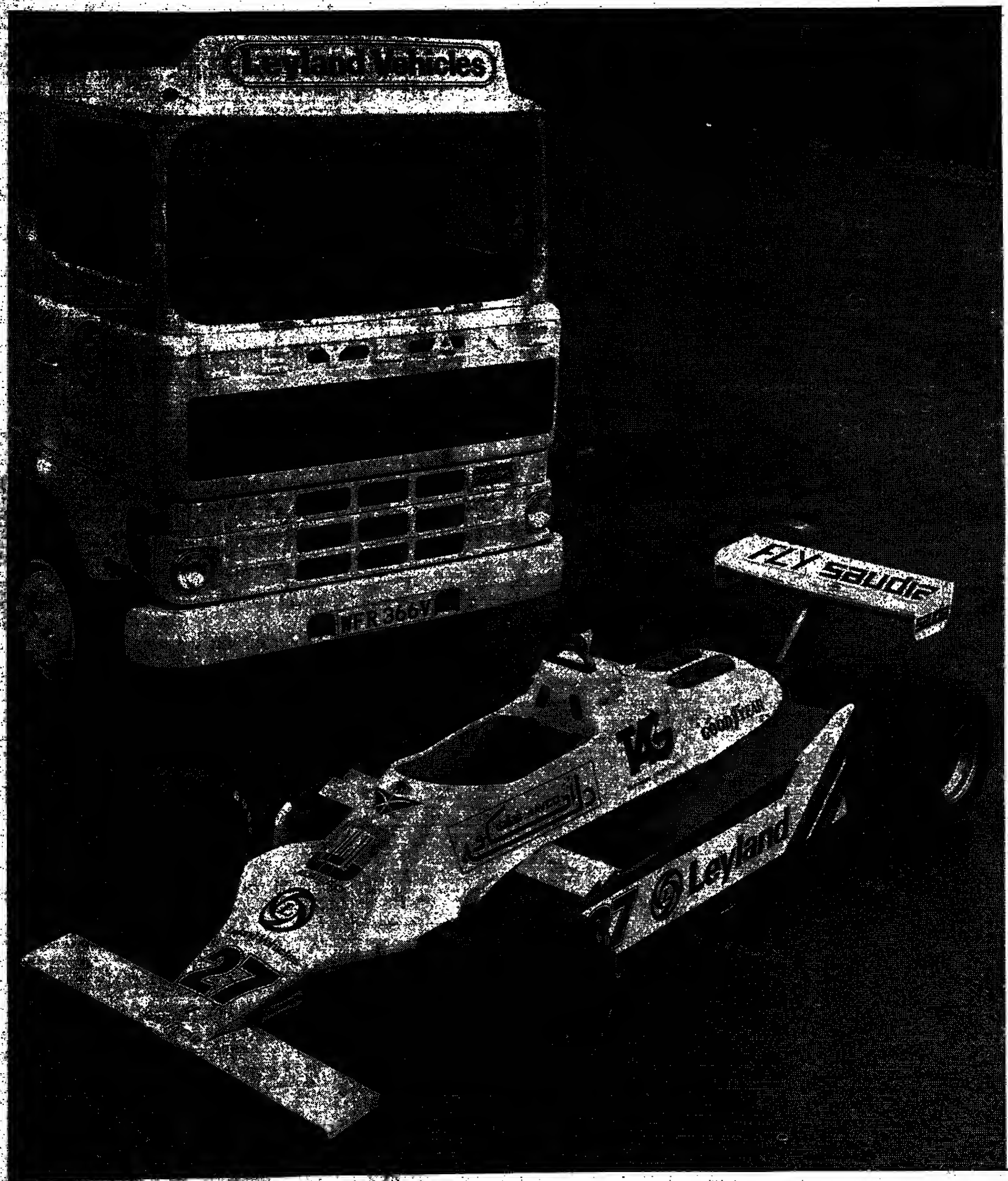
form a coalition and will choose a candidate from their respective leaders. Hugo Blanco, Sr. General Ledesma, Sr. Alfonso Barrantes, three other candidates—one right wing and two left wing—are also seeking the presidency.

A poll of the Lima area—early in December put Sr. Belaunde ahead of the others. He was ousted from the presidency by the armed forces in 1969. Behind him came Sr. Bedoya and Sr. Villanueva, while the leftist candidates trailed further. But the polling techniques were not wholly reliable.

The Apra party, which ended its quarrel with the military Government over a year ago, seems to be suffering without its venerable party stalwart, Sr. Victor Raul Haya de la Torre, who died in August. Sr. Villanueva is recognised as a powerful and knowledgeable politician, but he lacks the popular appeal and unbounded voter recognition enjoyed by Sr. Belaunde.

Acction Popular politicians are nevertheless aware that Apra will attract 25 to 30 per cent of the vote, whoever leads it. Peru's disgruntled middle-income groups and hungry low-income group are said to be most likely to vote for which ever party can convince them they will be guaranteed jobs and sufficient money to buy food. The parties have until the polls on May 18 to show they have the answer.

Saudia Leyland Wins Argentina Grand Prix.



Leyland Vehicles
Delivering the goods.

UK NEWS

Maharishi goes ahead with Meccano plans

BY HAZEL DUFFY AND LISA WOOD

THE Maharishi Mahesh Yogi, who runs an international centre for transcendental meditation, is pressing ahead with plans to buy the Meccano factory in Liverpool, owned by Airfix Industries.

Mr. Ralph Ehrmann, Airfix chairman, confirmed that he had had several meetings with representatives of the Maharishi, and said that he was quite willing to sell to the sect or come to some sort of trading arrangement with it.

This would seem dependent, however, on the sect's being able to raise additional financial backing, for which the Maharishi had already approached the Government, Liverpool Council and private industry.

His plan is believed to involve continuing to manufacture toys at the factory. They would be replaced by an electronics product. In the meantime, Mr. Ehrmann says, Airfix will look at other alternatives, in this country and abroad, for manufacture of Meccano products.

The Maharishi, who bought Mentmore Towers more than 12 months ago, owns factories in other parts of the world, including West Germany and the U.S. He is keen to buy a business, or set up a new company, in the UK to incorporate its

industrial work in his teaching. Mr. Peter Warburton, the sect's "minister for information and inspiration," said that the Maharishi wanted to show the beneficial effects his teaching could have on the worker as an individual and his productivity as an employee.

The sect set up a company, the Age of Enlightenment, two months ago, in order to purchase a factory. Several companies are being considered.

Mr. Warburton said that before a purchase took place talks would be held with the workers to see if they were receptive to studying the Maharishi's teaching. If a significant number were interested, plans for the purchase would proceed.

Only if a company was set up from scratch would study of the teaching be part of the conditions of work.

The Maharishi was interested in the Meccano factory because it was the size he wanted, was available, and people in Liverpool were anxious for jobs in the area. The factory employs about 750 full-time workers.

An advanced course in the teaching would cost between £400-£1,200 for an eight-week course, but Mr. Warburton said that this would be waived if workers at the Meccano factory chose to stay at their jobs and meditate.

Our Labour staff write: Union negotiators representing the workers at the Meccano plant are to ask Airfix Industries this week to consider treating the month-long occupation of the factory as part of the statutory 90-day notice period.

A mass meeting at the factory yesterday agreed to continue occupation until at least the end of February, when the notice period expires.

The workers are maintaining a round-the-clock sit-in and there were strong indications yesterday that they still wanted to hold out as long as possible.

Miss Pat Turner, General and Municipal Workers' Union national officer, said last night that all union representatives at the Meccano plant would hold a meeting in London tomorrow to discuss strategy.

Normal industrial relations hargaining over the closure could be resumed only if the Airfix management recognised the sit-in as part of the 90-day notice.

The unions have made the company's breaking of the notice period as their main grievance in the dispute. Wednesday's meeting is expected to be at national officer level. A meeting between the unions and Airfix Industries has been planned for Friday.

Editorial, Page 16

ICL agrees £10m leasing deal for Manchester plant

BY JOHN LLOYD

(ICL), the UK's main computer manufacturer, has completed a leasing arrangement worth £10m with Barclays Mercantile Industrial Finance to finance the development of the company's advanced systems plant at Wenlock Way, West Gorton, in Manchester.

The project, which should be completed by the end of 1981, is intended to provide the company with its main centre for the design and development of advanced computer technology.

Mercantile Credit earlier financed a new ICL factory at Plymouth Grove, Manchester, worth £3.5m, which would also be leased over a 20-year period.

Mr. Ronnie Jones, an executive director of Mercantile Credit, said yesterday: "These leases are believed to be the first in the UK to include not only plant and machinery but also industrial premises."

The Plymouth Grove factory, with a further plant at Ashton-under-Lyme, will manufacture most large ICI computer systems in the UK.

The company's plans to close an old plant at Dukinfield, in Manchester, with the loss of

more than 800 jobs, are being strongly opposed by the company's unions.

The company agreed to suspend the statutory 90-day period of notice in December while the unions prepared an alternative plan, which would involve diverting work to the Dukinfield premises.

The plan prepared by the unions was delivered last Thursday and is being studied. The 90-day period of notice began running again from December 26.

ICL Inc., the company's U.S. subsidiary, has announced a new small business system to be known as the System 10 Model 320. It will cost between \$35,000 and \$100,000, depending on the size of the memory store and the peripheral equipment.

The new machine will complement the Model 220, which has been on the market for some years, and the Model 120, which was announced late last year.

The U.S. subsidiary has reorganised its marketing group into three divisions—distribution systems, advanced systems and customer service.

Matsushita to launch computers in UK

BY GUY DE JONQUIERES

MATSUSHITA ELECTRIC of Japan the consumer electronics manufacturer, will enter the European computer market next month when it launches in the UK four compact desk-top models aimed at small business users.

The computers, to be sold under the Panasonic brand name, have so far been available only in Japan. They may be ordered with several software packages (programs) designed to perform a range of common business operations, including bookkeeping, payroll, stock control and word processing.

Matsushita remains coy about its longer-term export strategy, but it apparently views the UK launch as something of a trial run, intended to test prospects in the fast-growing European market for small business computers.

If the response proves satisfactory in Britain, the computers are expected to be offered elsewhere in Europe. They may be followed by the introduction of other machines under development in Japan.

The four models differ

chiefly in the amount of back-up storage available on their floppy disc memories, which range from 140,000 bytes (characters) to 2m bytes. The typical cost of a machine with three software packages is said to be about £3,800.

All four models comprise a 64,000-byte main memory, an alpha-numeric keyboard, visual display unit and twin floppy disc drive. A separate printer is an option, which Matsushita expects most customers to use with the computers.

Matsushita claims that the computers will be the first in the UK designed to use Micro-cobol, the new language developed by the British software company CAP-CT for operating micro-computers. They also accept Assembler and Basic languages.

As well as functioning as self-contained units, the machines can serve as local data capture terminals when connected to a central mainframe computer. They will be marketed in Britain by Teltronics, exclusive distributor of Panasonic business equipment.

Airlines may link fare formula to fuel costs

BY MICHAEL DONNE, DEFENCE CORRESPONDENT

AIRLINES in the International Air Transport Association start a week-long meeting in Geneva today which may result in a recommendation for further fare increases to meet soaring fuel costs. Some airlines suggest that a fare rise of 7 per cent is likely.

The meeting may also agree on a formula, to be put to governments, which would allow the IATA airlines to raise their passenger fares and cargo rates automatically whenever fuel prices rise by a specific amount, say up to 3 per cent. Rises in fuel prices above that amount would be subject to a postal vote among the airlines on what action to take.

The need for such a formula was agreed among the airlines

at their annual meeting in Manila last November. Since then a working party has been exploring methods which the airlines could adopt.

Fuel prices have doubled in the past year, from an average of about 45 cents a U.S. gallon to about 90 cents. An average of \$1 a gallon is thought likely to be reached soon.

Governments frequently delay giving approval for fares increases when fuel prices rise. The result is that at any time the world airline industry's income can lag about \$10n behind costs.

The last round of IATA fares rises, ranging between 9 per cent and 15 per cent according to region, took effect last September.

Tate and Lyle sue for silt costs

By Richard Hall

TATE AND LYLE is suing the Greater London Council and the Port of London Authority for £750,000 to cover the extra cost of dredging to maintain access to its refinery following the building of the Woolwich Ferry terminal in the 1960s.

This is understood to be the first time such a case has gone to the courts and is being watched closely by other riverside operators who have faced similar silting problems alongside their jetties.

Tate and Lyle is one of the biggest manufacturers along the Thames and has operated a sugar refinery at Woolwich Reach for 100 years. The initial writ was issued in 1972 but the case has only now come before the courts. The case is a complex one and is expected to last for over three months.

The GLC, which operates the Woolwich Ferry, and the PLA which is the river conservancy authority, are denying negligence in the construction between 1964 and 1966 of the new ferry pier.

Other river users are watching the case with interest since it could set a precedent for future legal actions. The Thames barrage now being built at Woolwich is already starting to affect patterns of water flows and could lead to extra silting in some areas.

Lakeland water extraction inquiry opens

THE INQUIRY into plans to reduce the level of two of the Lake District's most picturesque stretches of water starts in Whitehaven, Cumbria, today. It is expected to last three months.

British Nuclear Fuels wants to extract a further 7m gallons of water daily from Westwater—it already takes 4m—for use at the Windscale nuclear plant, and in a separate application the North West Water Authority is seeking an extra 12m gallons a day from Epperdale—if already extracts 14m—for use in industrial West Cumbria.

Over a dozen organisations and several individuals have protested about the schemes. All parties concerned will outline their cases today. The water authority will then start to present evidence in full.

Rolls car output near record

BY MICHAEL DONNE, DEFENCE CORRESPONDENT

ROLLS-ROYCE Motors car division produced 3,944 cars last year, only three fewer than 1978's record output. The company said yesterday that demand for the cars "continues to be firm in both home and export markets."

Plans for 1980 include maintaining a high level of output, although the diesel engine division continues to experience "very difficult trading conditions."

More investment sought by Joseph

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

REPRESENTATIVES of about a dozen leading financial institutions were urged last night by Sir Keith Joseph, Industry Secretary, to increase their investment in small businesses.

Sir Keith's plea, delivered at a meeting at the Department of Industry in London, comes amid increasing Government concern about the slow pace of new investment since the general election, especially in small businesses.

The meeting was, therefore, called—and publicised by the Department—in an attempt to draw attention to the Government's wish for the financial institutions to take a more positive line.

Organisations represented included pension funds from the Post Office, National Coal Board, Reed International and BP. Other institutions included Prudential Assurance, National Provident Institution, Charterhouse Group, Midland Bank, Small Business Capital Fund, Industrial and Commercial Finance Corporation and the Bank of England's Industrial Finance Unit.

Some of these pension funds and other institutions have developed new schemes during the past couple of years specially aimed at providing investments of well under £100,000 for small businesses.

But Sir Keith Joseph said that they should do more because of the extent of their dominance of the capital market.

He said that they should not be deterred by the substantial cost of vetting and monitoring small investments and the high risk involved. The institutions and their policyholders had a common interest in the revival of the economy.

The Government was introducing fiscal changes which it hoped would "revive Aunt Agatha in all her manifestations" as a source of private sector investment in new and growing companies. Sir Keith said that the Government was also looking at other ways it could help.

These remarks were assumed to refer to taxation concessions in the coming Budget and to other direct measures, such as bank guarantee loan schemes, which have been under consideration for some time.

Further amendments to the Bill will be made at the report stage, including one by the Government to widen a new clause stipulating that all company secretaries must belong to the Institute of Chartered Secretaries or a similar professional body.

It is felt that this clause, which was allowed through the committee stage mainly to avoid a split across non-party lines, draws the professional requirements too tightly.

In general, the Labour Opposition has supported the Government's handling of the Bill at the committee stage, although it has pressed for tougher provisions on disclosure and inside dealings.

But Labour MPs took exception to what they saw as the mildness of the Government's step to make companies take equal account of both employees' and shareholders' interests. They voted against the clause in committee.

Volvo, and other customers. Mr. Frank Evans, district secretary of the AUEW, district negotiates for the Kenfig Hill work force, said yesterday it was expected that management would reveal where the cuts would fall at today's meeting. Employees are expected to discuss the outcome of the meeting on Saturday.

U.S.-owned Borg-Warner makes some 130,000 automatic transmissions a year at the two plants, plus limited production of four-wheel-drive units for Stonefield, the largely Scottish Development Agency-owned specialist vehicle manufacturer.

NOTICE OF REDEMPTION

To the Holders of

Honeywell International Finance Company S.A.

6% Guaranteed Sinking Fund Debentures Due 1981

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 15, 1966 providing for the above Debentures, \$943,000 principal amount of said Debentures bearing the following serial numbers have been selected for redemption on February 15, 1980, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing the Distinctive Numbers Ending in any of the Following Two Digits:

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Heseltine may seek London docks aid

BY ROBIN PAULEY

MR. MICHAEL HESELTINE, the Environment Secretary, indicated yesterday that he was prepared to fight in the Cabinet for more money for redevelopment of London's derelict dockland, in spite of the Government's squeeze on public expenditure.

He was speaking after a coach tour of the East End docks, which straddle five London boroughs, to see the progress of redevelopment.

Mr. Heseltine said afterwards that he had seen nothing to change his opinion that the development must be taken out of the hands of local authorities and put in the hands of "a single and coherent body with the total backing of the Government."

This means that he has rejected the plan of all five local authorities to be allowed to continue with the Docklands redevelopment according to the strategic plan of 1978.

Instead he remains committed to replacing the present Joint Docklands Committee with a new urban development corporation, which will have wide-ranging powers similar to those of New Town development corporations.

Mr. Heseltine said the powers of the new corporation had not been finally decided but he was treating the whole subject as urgent.

The proposals for it are in the proposed Local Government

Planning and Land Bill, which may be introduced into the Commons this week.

Final stages

Though the Bill has been heavily revised, with about 70 clauses deleted, it is understood there are no changes to the urban development corporation proposals. No name has been put forward publicly as its likely new chairman, but Mr. Heseltine indicated that selection is in its final stages.

He will face a difficult task in persuading the Cabinet that Docklands should have more money at present.

His determination to lead such a battle probably means that at least one of the main communications problems for the area could be solved.

At the moment Government decision is required on whether to proceed with extension of the Jubilee Underground line, the controversial northern and southern relief roads and the East London river crossing.

The creation of an urban development corporation does mean an increase in public expenditure in Docklands.

"We must keep up the momentum of the redevelopment, and the creation of a single authority will bring greater scale and certainty of resources to the project."

The present problem is disparate ownership much of it public ownership outside the control of the individual

boroughs, which means long and difficult negotiations.

"Under the new Act the new bill to get the land because we will be able to give directions for its disposal at a reasonable price."

Mr. Heseltine added that co-operation with the local authorities would be close and that he would set up a shadow organisation to work alongside the present Docklands Committee to maintain momentum and preserve the confidence needed to maintain the attraction of investment in the area.

Mr. Paul Beasley, leader of Tower Hamlets Council, one of the five Labour-controlled Dockland boroughs, said that Mr. Heseltine had failed totally to judge the strength of feeling against urban development corporation plans.

Not only the Dockland boroughs but also the London Boroughs Association, which was Tory-controlled, regarded the idea of development corporations as an attack on local government, and intended to protest to the Minister about the "roughshod manner" in which he was dealing with the matter.

Mr. Beasley said the plan was not expected to start operating until "some time in 1981. Until then he will be relying on the co-operation of the local authorities, and if he expects to get that he must come and talk to us. The mood is very angry at the moment."

Ladbroke wins early hearing

BY ANDREW FISHER

LADBROKE Group, which is trying to regain gaming licences for its three casinos in Mayfair, London, succeeded yesterday in obtaining an early hearing of its appeal against last year's judgment refusing its renewal.

The company's appeal for licences in the City of Westminster, the Ladbroke Club, the Hertford Club and the Park Lane Casino will be heard in the High Court on February 27.

This follows last month's refusal of Knightsbridge Crown Court to uphold Ladbroke's appeal against the withdrawal of the licences.

The Gaming Board has since applied for the cancellation of the licence held by the Park Tower Casino, in Knightsbridge, the group's fourth in London.

The application for an early hearing, made by two Ladbroke subsidiaries, Ladup and Hyde Park Casinos, was granted yesterday by Lord Widgery, the Lord Chief Justice, in the Queen's Bench Division.

Counsel for the companies, Mr. Anthony Temple, said in court that an early hearing was desirable because annual applications for new licences were to be considered in May.

Ladbroke said it would apply for an adjournment of the January 22 hearing on its Park Tower casino, which comes under a different licensing area, until the appeal on the other three had been heard.

Gloomy outlook in food industry

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

BRITAIN'S food manufacturers yesterday warned of a bleak future for the food industry.

A samples survey carried out by the Food and Drink Industries Council, supplementing its regular quarterly industry review, suggests that food and drink companies will face lower profits, increased liquidity problems, and be forced to cut both investment plans and staff.

The gloomy forecast for the early 1980s comes as the industry had hoped that the demise of the Price Commission and lessening of tensions in the High Street price war would have eased its problems. This optimism was reflected in the increase in profit margins for food manufacturers in the second quarter of 1979, details of which were published yesterday.

The figures show that manufacturers' profit margins rose from 3.67 per cent in the first quarter of 1979 to 4.20 per cent in the second quarter.

However, the council points out in its latest bulletin that the improvement left the industry with "very little room to manoeuvre in the face of the coming recession and the renewed bout of double-digit inflation."

The council says that "the approaching cyclical downturn threatens to squeeze the companies' profit margins and place a severe strain on their liquidity position."

The recession is also likely to limit any further volume growth in consumers' food expenditure which "will

worsen the trading problems in the High Street."

Furthermore, "the three green pound devaluations this year will increase the cost of agricultural inputs which, combined with the big price rises in fuel and packaging, will tend to squeeze profit margins."

To establish the latest position in the industry, the council carried out a sample survey of some of its members. This reached five main conclusions:

1—Profits in 1980 will be lower than in 1979, but not by a large amount. Some companies, who were hit by strikes last year, could show an improvement.

2—The majority of food companies will suffer a deterioration in their corporate liquidity and will be forced to increase short-term borrowings at the currently high interest rates.

3—Companies will try to reduce stocks to save costs, although many companies have already reduced stocks to a minimum.

4—Some cuts in investment plans will take place.

5—Companies expect to have to shed some labour during the year.

The bleak prospects facing the industry have already led to a warning from the Food Manufacturers' Federation that food prices are likely to rise by 20 per cent over the year to enable manufacturers to cover cost increases.

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Delta is ready when you are

New suppliers for De Lorean cars

BY OUR BELFAST CORRESPONDENT

THE Northern Ireland Development Agency has agreed a joint venture with Chamberlain Phipps, the Northampton-based materials and components suppliers, to establish a company in Belfast to manufacture parts for the De Lorean sports car.

The venture, which is assisted by the Northern Ireland Department of Commerce, will employ 450 by early 1982 in the production of seats, and various items of soft trim for De Lorean and other vehicle manufacturers.

This is the first direct spin-off in manufacturing terms of the De Lorean project, which was initiated by Mr. John De Lorean, a former General Motors executive. It is supported by £53m of State aid. Later this year its DMC12 sports car with gull-wing doors will start to come off the assembly line in West Belfast.

The new components company will be known as CP Trim. The development agency will

have a 49 per cent stake in the equity. De Lorean Motor Cars will hold 32 per cent, and Chamberlain Phipps the remaining 19 per cent. The cost of establishing the venture was not revealed.

Mr. Bill Bellamy, chairman of Chamberlain Phipps' general industries division, said that the priority was to meet De Lorean's requirement for seats and trim components, but the company would have wider markets.

The new company will begin recruiting soon and expects to start production by the middle of this year.

It will be located in an existing Government-owned factory in West Belfast, the city's worst unemployment district, within a few miles of the De Lorean assembly plant. The production processes will comprise vacuum forming, polyurethane moulding, high-frequency welding, and cutting and sewing.

IN THE next few months Parliament will consider a number of major legislative changes that will substantially alter the climate in which commercial property developers and investors operate.

Significant changes in planning requirements and measures to make more land available for development are included in the Local Government Planning and Land Bill, to be introduced shortly in the Commons.

The Government has been determined to reduce public ownership and give new impetus to the private sector, a philosophy at the heart of many of the changes proposed by Mr. Michael Heseltine, Environment Secretary.

However, the economic climate is such that it is likely to be some time before the effectiveness of these measures in promoting new development can be assessed. With interest rates at record levels there is little incentive at present to embark on new building programmes, particularly with yields on prime properties at rock bottom and building costs recently rising by as much as 2 per cent a month.

And the proposed legislative changes have been negative, in that they seek to remove potential restrictions on development rather than actively to encourage new building through positive fiscal and political inducements.

In fact the Government has reduced the number of assisted areas where grants to encourage industrial investment are available.

The Government considers its role is to provide a suitable economic climate for entrepreneurial skills to flourish and not to feather inefficient industry. A prime target for Mr. Heseltine has been to remove the bureaucratic controls that he and his colleagues believe have strangled new investment particularly in industrial buildings.

NEWS ANALYSIS—PLANNING LAWS

Incentives for property developers

BY ANDREW TAYLOR

THE scrapping of the Community Land Act, along with the reduction in Development Land Tax to 60 per cent, have perhaps the most long-term significance for commercial property developers.

The Community Land Act introduced in 1975—followed a year later by new legislation on Development Land Tax—was designed to enable local authorities to take a more positive role in planning and development. It gave local authorities wide powers to acquire building land.

These powers, which coincided with a squeeze on local authority spending, were never widely exercised but were regarded as a serious threat to the industry's future.

Under the Community Land Act it was planned that local authorities would eventually be obliged to acquire all development land at only current use value. At that stage private development would have been permitted only on land that had passed through local authority hands.

The scrapping of the Act also means that local authorities will be able to sell freehold and offer longer leases—measures for which the major investment institutions had been lobbying for some time.

Cut in tax

The Development Land Tax Act of 1976 was the fourth attempt since the last war to arrive at a satisfactory system of clawing back some of the gains in land values achieved by landowners on the granting of planning permission.

The tax was planned ultimately to rise to 100 per cent but has been levied at an interim concessionary rate of 66 2/3 per cent—against the prevailing official rate of 80 per cent. The tax has now been reduced to 60 per cent.

Opponents of the tax and the Community Land Act have claimed that they effectively prevented potential building

land from coming on to the market. Owners were either not prepared to part with such a large slice of development gain to the tax man or were afraid that local authorities would compulsorily acquire the land under the Act.

There is however little evidence to suggest that the Act prompted land hoarding by local authorities but the threat was potential rather than actual. Mr. Heseltine himself has suggested that nationalised industries are likely to be bigger culprits in hoarding unused land.

In an attempt to find out how much unused land is held by nationalised industry and local authorities the new Bill provides for the establishment of a land register and will give the Secretary of State powers to enforce the sale of unused land if he sees fit.

The Bill also provides measures designed to improve planning procedures and reduce delays but it is unclear how effective these will be.

District councils will be given greater responsibility for planning and development controls at the expense of county councils, to reduce duplication. But much will still depend upon individual local authorities' attitudes towards new development.

Mr. Heseltine has said that he intends to be more accessible to developers who believe that their schemes are being unfairly blocked or seriously delayed by local authorities.

And he wants the processing of structure plans by county councils to be accelerated. These, he says, should be restricted to strategic plans for future land use and not become bogged-down with too much detail.

So that important new schemes should not be delayed, Mr. Heseltine is to allow local development plans to be adopted with necessarily waiting for structure plans to be completed.

Also in the Bill are measures to allow charges to be made for processing planning applications. How this might work has still to be decided and the costs to developers is unlikely to be prohibitive. There is also the hope that the system might become more efficient if it was on a "proper" financial footing.

More importantly Mr. Heseltine is examining the role of local authorities in operating and monitoring building controls. His initial view is that the private sector should take more responsibility for the job.

However, any attempt to give his responsibility to developers or their trade bodies is certain to provoke strong opposition and lead to suggestions that the poacher is being asked to turn gamekeeper.

Among the more controversial proposals is the suggestion that developers and owners of commercial property should be required to provide some kind of warranty backed by designers and engineers and supported by insurance.

Scrapped

Measures already introduced by Government include the scrapping of office development permits and a reduction in the need for industrial development certificates. Although these were regarded as potential restrictions to new building, few major schemes in recent years have been prevented through the failure of developers to obtain either an IDC or ODP.

Further evidence of the Government's determination to switch the emphasis from the public to the private sector is provided in the present programme of new town property disposals. The 21 new towns in England are required to sell assets totalling £430m by the end of March. At the same time the English Industrial Estates Corporation has been given the right to sell factories and land.

APPOINTMENTS

Turner & Newall Industries

TURNER AND NEWALL Surrey Car and Caravan partnership of McANALLY

INDUSTRIES INC (Turner and Newall's holding company in the U.S.) has appointed Mr. A. T. Blomquist Jr. as President and chief executive officer with effect from February 1. He is at present president of the Varez Exploration Company of Denver, Colorado, a subsidiary of Rohm and Haas Company.

Mr. Blomquist will be responsible for Turner and Newall investments in the U.S. He will be proposed for election to the Board of Quot Chemical.

Following the news that acceptances of its cash offer for shares in NATIONWIDE LEISURE has brought its total stake to 60.69 per cent, Rantledge has announced its management plan for the development of the company.

It is intended that the directors should be the directors of Rantledge with the addition, as managing director, of leisure and travel expert Mr. Vincent Cobb, who is already managing director of Rantledge's travel subsidiary Club 1830. He will remain managing director of Club 1830.

A further move designed to strengthen the leisure expertise in Nationwide is the plan to appoint Mr. Brian Garnett as managing director of Nationwide's largest subsidiary,

Company.

Mr. Alan Fraser, formerly circulation manager, has become circulation director of FINANCIAL TIMES.

Mr. R. K. Scott has been appointed a director of BIBBY LINE. He will continue as the company's secretary.

At S. W. FARMER GROUP, structural engineers, the following have been made deputy managing directors: S. W. Farmer and Son—Mr. James E. Farmer; Farmer Plant Engineering—Mr. Roland S. Westwood; Farmer Fabrication Units—Mr. Donald Hardy; and Farmer Construction—Mr. Alan M. Murray. Mr. Henry A. Tucker has been appointed to the Board of Farmer Plant Engineering, and Mr. Stanley L. Lewis has been appointed to the Board of Farmer Construction.

MANUFACTURERS' HANOVER TRUST has appointed Mr. Barry B. Folk vice-president and manager of its Bucharest branch. He replaces Mr. Rainer G. Gehhardt, who is leaving for a new European assignment.

Mr. J. A. D. Beckitt and Mr. A. E. Cronin will be joining the

partnership of McANALLY

MONTGOMERY AND CO. stock-brokers from January 14. Mr. R. Fisher and Mr. R. Salmon have been elected as members of the Stock Exchange and will be associates.

THE RELIANCE MUTUAL INSURANCE SOCIETY has appointed Mrs. Barbara M. O'Driscoll assistant life manager.

Mr. Peter Bennett, general manager of BIP Moulding division (Streedy Products) has been appointed chairman of moulding division and a director of BRITISH INDUSTRIAL PLASTICS. BIP is a unit company within Turner and Newall Limited. Mr. David Carruthers has become managing director, responsible for the four UK manufacturing divisions, following the retirement of Mr. George Sly.

Following a decision by Mr. John Panks to stand down as chief executive, the Board of AUTOMOTIVE PRODUCTS has appointed Mr. George Pears chief executive. Mr. Panks remains executive chairman and Mr. George Pears retains his position as managing director.

The Denver equipment division of JOY PROCESS EQUIPMENT has made the following

appointments: Mr. A. K. Manning has been appointed managing director. Mr. J. Wheeler has been made general sales manager and Mr. B. D. Bennett becomes manager of operations.

Mr. John G. Perkins has been appointed sales director of DEK GEARS, a Dowty Group industrial division company.

Mr. J. P. D. Heyward has been appointed a director of POSGATE AND DENBY (AGENCIES).

Mr. W. Paul Frech has been appointed corporate vice president—operations of the LOCKHEED CORPORATION. He fills a vacancy created a year ago when General Jack J. Catton was promoted corporate vice president—business development.

Mr. Christopher Vavasour, marketing services manager of BP Oil, is to be the next chairman of the AGRICULTURAL TRAINING BOARD in succession to Sir George Hackle, who is retiring.

Mr. E. R. Heward has been appointed the CHIEF CHAIRMAN following the resignation of Mr. R. E. Ball.

New chairman at Spillers

Mr. G. Terry Pryce has become chairman and chief executive of SPILLERS in succession to Mr. W. M. Vercoe, who has resigned all offices and appointments in the Spillers Group by agreement with Dalgety.

Mr. P. G. M. Best, Mr. P. J. Elton and Mr. G. A. Whitaker have resigned as non-executive directors of Spillers, and Sir Archibald Forbes, who retired from the Board in 1973, has also resigned as president.

Mr. R. N. Harris, a senior executive of Dalgety, has been appointed a director of Spillers.

Mr. Robert Miles, manager of ELSOMS SEEDS' cereal seed division, has been appointed a director.

Mr. Stuart Truelove has been appointed a director of ASH-VILLE PROPERTIES.

Mr. Godfrey Neal, chairman of THE CONNAUGHT HOTEL, has retired and been replaced by Mr. Morton Neal.

Mr. Leonard Allen has been appointed secretary-general of THE FEDERATION OF PERSONNEL SERVICES. Miss Christine Little has become deputy secretary-general.

UNICO FINANCE have appointed Mr. Wm. Craig as deputy chairman.

Mr. Walter Hegarty has become a director and general manager. Mr. W. Harvey and Mr. B. Sherlock have been appointed directors of the advisory Board.

Mr. Richard C. W. Gullford will be joining ATLANTIC INTERNATIONAL BANK on January 21 following his appointment as manager, Latin America.

Mr. Peter H. Blackmore has been appointed to the Board of DIRECTORS AND OFFICERS as technical director.

Mr. Kevin Jones has been appointed financial director of the production and research complex of INTERNATIONAL PAINT at Felling-on-Tyne.

Mr. T. A. T. Chapman has been appointed finance and administration director for NORTON CHEMICAL PROCESS PRODUCTS—Europe, an affiliate of Norton Company chemical process products division of Akron, Ohio, U.S.A.

UNIVERSAL CONTAINER (UK) Glasgow, has appointed Mr. Alan Hall to the Board as a non-executive director. He is a third generation cooper and nephew of the old traditional cooperage Hall and Ryan which was established in 1843.

UK NEWS—PARLIAMENT and POLITICS



Sir Keith Joseph: reaffirms non-intervention.

Stern responses to aggression

BY PHILIP RAWSTORNE

THE GOVERNMENT yesterday reaffirmed its stern response to the activities of both the Soviet Union and the steel strikers.

Sir Keith Joseph and Mr. Douglas Hurd, the Foreign Secretary, in uncomplimentary remarks to the Commons, said that the Government was determined to resist any further aggression.

Defender of the taxpayer, Sir Keith listed with mounting horror the steel industry's consumption of public money since 1975.

Some £3.5bn had been fed into the industry in an attempt to improve its efficiency, he said—but none of the promises had been fulfilled.

This year the taxpayer was providing £1,900 of each steelworker's £5,000 earnings. Was it fair, he asked, that the public contribution should be raised?

To no one's surprise, Sir Keith's answer was firmly negative. The contraction of the industry would be painful he recognised, but only more suffering could ensue from a failure to live within its means.

Mr. David Steel, the Liberal leader, protested that the Government could not wash its hands of the consequences of its entire economic policy.

But Sir Keith retorted that he had already dipped far enough into the taxpayers' pocket and—despite some heckling from Mr. John Silkin and Mr. Edie Varley—he re-

fused doggedly to consider any further intervention.

Such non-alignment, however, was no protection against the Soviet Union's appetite for expansion, Mr. Hurd made clear as he took the Commons floor.

The unprovoked act of aggression against Afghanistan would be followed by further Soviet adventures unless the international community showed that it could not be undertaken with impunity, he said.

The Foreign Office was developing its own response he assured MPs.

Sanctions

The Government had demonstrated the depths of its anger by closing the British Council office in Kabul and recalling the British ambassador.

The U.S. must not be alone in its firmness, Mr. Hurd declared amid Tory cheers.

Britain would be discussing with her allies such additional sanctions as a boycott of the Olympic Games in Moscow, fewer meetings with Russian ministers and "suitable economic measures."

"In our judgment this is not a time for either panic or weakness," Mr. Hurd said.

"The Soviet Union has launched into an unprecedented foreign adventure. The chances of such an adventure being repeated will be reduced if it met with a firm and concerted response."

Public sector steel is 'bankrupt'—Joseph

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

LABOUR DEMANDS that the Government should intervene and attempt to settle the steel strike were firmly rejected in the Commons yesterday by Sir Keith Joseph, the Industry Secretary.

Making a statement on the strike as Parliament resumed after the Christmas recess, Sir Keith emphasised that any increase in the British Steel Corporation's wage offer must be paid for by improved productivity.

"The British Steel Corporation is bankrupt—or if it were not a nationalised industry, it would be bankrupt," he told the Commons.

"In the situation we face the future of the industry, and in particular its ability to grant wage increases, must be a matter for management and the workforce. I am not in charge of the management of the corporation."

Mr. John Silkin, Labour's industry spokesman, said there was not one word in the statement to indicate that the Government was aware that it should be going in to settle the dispute.

Mr. Silkin argued that the Government was responsible for

the strike because of its ultimatum that BSC should break-even by March. He maintained that it was wrong for Sir Keith to claim that he was following the policy of the previous Labour Government when in fact he was presenting a "rigid ultimatum."

"There is no point at which the Government would inter-

COMMONS business has been re-arranged to allow a debate on the steel industry on Thursday. The remaining stages of the Competition Bill have been put back and should be debated next week.

vene to bring the parties together?" he asked.

Mr. Silkin saw the whole statement as a reiteration of the case made by the BSC. He thought that Sir Keith was not even aware that the dispute could bring the whole of British industry to a standstill.

In reply, Sir Keith said that by urging the Government to "go in to settle" Mr. Silkin was really suggesting that it should find some more taxpayers' money.

There were cries of "distortion" when he told other

Labour critics that "the taxpayer has found and is finding £4bn for the steel industry—that is over £200 per family—towards steel. That surely is enough involvement."

In his statement Sir Keith emphasised that in 1976 the steel unions had committed themselves to increased efficiency. But that efficiency had still not been achieved.

According to Sir Keith, the present union commitments on productivity did not represent any real advance on the undertakings given four years ago. "Regrettably these undertakings were not fulfilled," he said. "Against this background it is not surprising that BSC are now looking for performance."

There was also criticism of the Government by Mr. David Steel, the Liberal leader, who thought it wrong of Sir Keith to wash his hands of the consequences of the Government's economic policy.

Since most of our European competitors gave financial help to their steel industries it was strange of the Government to impose a deadline on the BSC to break even. That itself was a form of direct intervention, he said.

Gas price rise will ease usage

By Ivor Owen

WITHOUT A significant rise in domestic prices, Britain's natural gas assets would be buried under "dangerously fast" and create future shortages, Mr. David Howell, Energy Secretary, contended in the Commons yesterday.

He strongly defended the proposals by British Gas to raise prices to domestic consumers by almost 29 per cent this year.

Dr. David Owen, Labour's Shadow Energy Minister, called for some of the additional revenue to be made available for investment in the energy industries. He pressed for measures to prevent the high cost of gas causing hardship to low-income families.

Rent and rate schemes were already in operation to help needy households, he said, but an energy rebate scheme was now required as well.

Mr. Howell replied that measures designed to relieve hardship should form part of social policy and not energy policy.

While accepting the case for an economic pricing policy for gas, Mr. Peter Emery (C, Hove) warned that without a clearer explanation of the reasons for the substantial increases planned by British Gas, there was bound to be major criticism from domestic consumers.

Mr. Howell acknowledged the need to highlight the wider aspects of national energy policy, and reaffirmed the Government's view that some of the benefits from the higher prices from gas should go to the community as a whole, as was the case with North Sea oil.

LABOUR

Gas pay offer is likely to anger water workers

BY PHILIP BASSETT, LABOUR STAFF

BRITISH GAS yesterday offered its 40,000 manual workers improved basic pay rates of between 13 and 16 per cent.

The size of the offer will not improve feeling in the water supply and sewerage industries, when manual workers have been offered a pay increase of 13.1 per cent overall—and rather less than that on basic rates. They are threatening national action to refuse their claim for comparability with the gas and electricity supply industries.

A joint comparability study in the water industry has shown manual workers there to be some £10 a week behind comparable grades in the other two utilities, according to union officials. The prospect of gas increases being larger than those being proposed in water will do little to temper the already-strong feeling among water workers.

The water employers' difficulties have already been compounded even before this latest offer to the gas manuals by a separate gas industry settlement which will give eventual increases of 5 per cent, together with the consolidation of productivity supplements in return for a job timing study and a lowering of bonus rates to at first 58 and then 55 per cent of present levels.

The package offered yesterday by the gas corporation—as the manual workers' annual

offer—proposed increases on basic rates ranging from £7.65 a week for labourers to £11.37 a week for craftsmen.

The increase would take the present basic rates for the two grades to £84.50 and £78.93 for a 40-hour week. The offer also includes an increase in the present stand-by payment by £2 a week, an additional local holiday for workers with 12 months service and an additional one day's annual holiday entitlement for those with five years' service.

The trade union will now consider the offer before a further meeting on February 1. The meeting between the corporation and the unions, led by the General and Municipal Workers' Union—which represents the bulk of manual workers in the gas industry—was the first since the unions tabled their claim two months ago.

The claim called for the establishment of an £80 minimum at the bottom end of the pay structure, which would be an increase of more than 25 per cent on the present rate.

The link between the gas and water workers' ambitions on pay this year is emphasised by the fact that water workers' negotiators took the gas workers' £80 minimum as a benchmark when setting their own minimum target for their industry of £75 a week.

Claim for 35-hour week

THE BREAKTHROUGH on working hours by manual workers in engineering has been followed by a claim for a 35-hour week on behalf of the industry's white-collar staff, writes Alan Pike.

Manual workers will go onto a 39-hour week from November 1981. The 35-hour week claim has been made on behalf of staff members in the Association of Professional, Executive, Clerical and Computer Staff, the Association of Scientific, Technical and Managerial Staffs, TASS,

the white-collar section of the Amalgamated Union of Engineering Workers, the Association of Clerical, Technical and Supervisory Staffs and the Managerial and Technical Staff Association.

Mr. Roy Grantham, general secretary of APEX, said in a letter to Mr. Anthony Frosdham, director-general of the Engineering Employers' Federation, that new technology affected staff workers more than manual workers and there was a need to cut hours to avoid increased unemployment.

Mass picket at strike factory

BY GARETH GRIFFITHS, LABOUR STAFF

A MASS picket of a sweets and chewing gum factory at Slough, Berks., is planned tomorrow by the General and Municipal Workers' Union after a three-month strike by members—mainly Asian women—at the plant.

The dispute, at Chik Confectionery, Farnham Road, Slough, started on October 10 and has been made official by the union. The causes of the strike, according to the company to consider a union recognition claim and rates of pay. Union officials argue that the dispute "has the makings of a Grimwick-style confrontation."

Mr. Jerry McMullen, London regional officer of the union, said last night that he hoped the mass picket would attract support from union members throughout the area. Slough Trades Council and the local Asian community have told the

union they will be mobilising support for the picket, which will start at 6 am.

The union says it has 96 members taking part in the strike. Union officials view the recognition issue as important in their campaign to extend membership among low-paid Asian workers, and to a certain extent they see the dispute as a test case.

The union had been recruiting in the factory for several months in the summer before the dispute started. Officials from the Advisory, Conciliation and Arbitration Service asked both sides to meet them in December for conciliation, but the offer was turned down. Since then ACAS has been monitoring the dispute.

Mr. McMullen said yesterday that Mr. Denis Rose, the company's owner, had spoken to him for the first time last Friday and the union was now

Rail talks make little progress on productivity

By Our Labour Staff

British Rail's attempts to improve efficiency on the railways again ran foul of differences between the main rail unions on their approach to productivity yesterday.

The unions met the British Railways Board for further discussions on the board's "Challenge of the 80s" paper on changes in the industry.

The paper looks for greater flexibility in freight services, the introduction of new technology in certain key areas, the removal of demarcation in train manning, reduced labour turnover and absenteeism in train operations and other improvements.

While it holds out the chance of reducing hours worked in the industry—for long a priority of the rail unions—it makes clear that revenue savings cannot be spent wholly on pay.

Little progress was made in the talks yesterday, though, since the largest union, the National Union of Railwaymen, stuck firmly to its £200m pay and conditions package as the terms of its co-operation with improvements.

The train drivers' union, ASLEF, stuck just as firmly to its intention not to take part in special talks on productivity outside the normal rail machinery.

Mr. Sid Weighell, NUR general secretary, said after the meeting that "unfortunately" despite the NUR's attempts to get a joint approach by the unions "ASLEF seem more concerned about the level at which talks should be held rather than the issues which have to be faced." The NUR will now submit its own proposals.

However, British Rail said yesterday that working parties involving the NUR and the white-collar union, the Transport Salaried Staffs' Association, had been set up to examine individual areas of unions' responsibility.

BSC cash burden 'not heavier than rivals'

BY ROY HODSON

THE IDEA being raised during the steel strike that the British Steel Corporation is labouring under a heavier burden of depreciation and interest payments than its international competitors is refuted by a survey carried out by the corporations' research department.

In comparison with the depreciation and interest payments being borne by many leading international steel companies, British Steel's obligation are shown to be comparatively light.

Pressure has been growing during the strike for the Government to assist British Steel by writing off all or part of its current interest and depreciation commitments.

The study of world steel industry accounting shows that the corporation is paying less than most of its competitors on debt servicing.

In terms of interest and depreciation per employee the accompanying table shows that BSC's current obligation is £1,685 a year. That is the lowest figure of all the com-

INTEREST AND DEPRECIATION BURDENS OF LEADING WORLD STEELMAKERS

Company	£ per employee annually
British Steel	1,685
Thyssen (W. Germany)	2,212
Klockner (W. Germany)	3,932
Estal (W. Germany and Holland)	3,147
Usinor (France)	4,737
Italcristal (Italy)	5,402
Cockerill (Belgium)	3,773
Arbed (Luxembourg)	2,411
Bedham Steel (U.S.)	2,185
Nippon Steel (Japan)	11,143

Source: British Steel

panies compared.

The fact that the corporation is grossly over-manned by world standards is a partial explanation. But even if the work-

force in BSC steelmaking were cut from 152,000 to below 100,000, as the management wants, the charge of interest and depreciation per employee would be only in the region of £3,000 a year. That would still be below the levels of charges being borne by many of the world's leading steel com-



panies.

If the comparison is made on a basis of depreciation and interest paid on each tonne of steel produced, BSC is paying at a rate of £18 a tonne. That compares with Thyssen at £24 a tonne, Klockner £21, Estal £23, Usinor £27, Nippon Steel £23, and Italcristal £44.

British Steel is writing off most of its equipment over 25 years. On the Continent steelworks depreciation over 15 years, and occasionally 10 years. But BSC has been investing at a far higher rate than the world industry as a whole in the past five years: at 17 per cent of annual turnover compared with a world average of 8 per cent.

The corporation paid £208m in interest last year, is paying

£188m this year and expects to pay less next year.

The corporation's interest burden is falling because since April 1978 new borrowings of £1.5bn—most of its capital requirements since that date—have been in the form of deferred remuneration capital which will not pay interest (dividends) until after the long-awaited capital reconstruction of the corporation.

BSC's board does not favour a capital reconstruction until the industry is working profitably.

The demand for steel in Britain is more likely to fall than to rise in the next two years, the Iron and Steel Sector working party of the National Economic Development Council said yesterday.

The working party concludes in its latest annual report that any expansion of output by the steel industry in the immediate future can only come from an expansion in export business.

But the working party's objectives for net exports of steel of up to 3m tonnes a year up to 1986 appear to have been overtaken by events before publication. The Steel Corporation's new strategy includes a big reduction in export sales of about 1.5m tonnes a year.

Mr. Bill Sirs, general secretary of the Iron and Steel Trades Confederation, and British Steel executives and board members are in the NEDC working party which recommends that "there is an urgent need to introduce

changes in working arrangements to improve the efficiency of the industry and enable it to break even at lower levels of capacity utilisation than has been the case previously."

Other points from the report: enlargement of the BSC. The Government is urged to have regard for the interests of the British steel industry in negotiations over the entry of Spain and Portugal to the Community. Government support. The Government should adopt a policy which in terms of the level type and duration of support given to the industry is no less favourable than policies adopted by the governments of competing steel producers.

The working party wants the Government to be cautious about dismantling the machinery for controlling scrap exports. "At some future date these might be required to ensure a continuity of scrap and hence steel supplies for British manufacturing industry."

In a new international comparison of steelworks efficiency the NEDC working party reports that Continental steelworkers show a generally higher sense of responsibility at all levels than their British counterparts.

Industry teams, which included management and trade union representatives, reported: "This was reflected in many ways—in the much lower proportion of management time taken up at the Continental works by industrial relation problems; by the willingness of chargehands to deputise for foremen; and by the absence of vandalism or theft."

The comparisons are based upon British Steel Corporation works at Appleby-Frodingham, Scunthorpe, and Clydebridge, Scotland; Bongsörens works, Malmö, Sweden; and Svenska Stål at Oxelösund, Sweden.

Esso drivers accept 18% rise on basic rates

BY OUR LABOUR STAFF

ESSO'S TANKER-DRIVERS and other distribution manual workers have followed those at Texaco in accepting a pay offer involving a 17.95 per cent increase on basic rates.

The result, confirmed at a Transport and General Workers' Union conference yesterday, indicates that there is little likelihood of further serious industrial action from similar groups working for the other oil companies.

Delegates representing drivers at Shell and BP are due to meet next week to discuss the voting by workers at those companies. There may still be difficulties over the way the companies have framed the offers, rather than their overall value.

Mr. Jack Ashwell, Transport and General commercial vehicle secretary, said the overtime ban

by the 2,000 Esso drivers and gentry operators, which has reduced petrol supplies, would now be lifted.

There would be a meeting of drivers at Esso's Stanwell, West London, terminal, who have been on strike over an issue related to the pay dispute. Mr. Ashwell said that that meeting would be held with a view to those drivers returning to normal working.

The Stanwell strike has seriously affected supplies of petrol to more than 400 garages in or near London.

The Esso deal, broadly in line with offers by other oil companies, includes an extra 2.05 per cent on allowances and an £150 lump sum. The company says that the deal is worth about 22 per cent a year.

Speke faces new blow

BY RHYS DAVID, NORTHERN CORRESPONDENT

A FURTHER 250 Dunlop jobs are now in jeopardy on Mersey, as the company talks with the Government over grant aid for relocation.

The company has been negotiating with the Department of Industry for assistance towards the cost of moving its golf ball factory at Speke to new premises. It had hoped that the Government would provide most of the £2m required.

The factory is adjacent to the former tyre plant at Speke, which closed with the loss of 2,300 jobs last year. It makes use of the same site services. Dunlop told workers at the

golf ball factory yesterday that the talks had not produced the level of support that the company had expected. No further action would be taken until employees had had a chance to discuss the situation.

It seems likely, however, that closure will follow unless some other way of funding the relocation to a smaller site is found.

Dunlop claims to be the world's largest manufacturer of golf balls with nine factories around the world serving regional markets. In the UK, the company has a modern purpose-built plant producing golf balls in Yorkshire, as well as its Speke plant.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How valid are value judgments?

Gordon Laing questions the way individuals and organisations make important decisions

IT HAS become fashionable these days to talk about "value judgments." Quite often this is a shroud to scare away the uninitiated, and when the user of the expression is questioned in detail he simply means "I think," or alternatively "the people I chose to ask think." Some business analysts now tend to use the term disparagingly, using expressions such as "that is a value judgment, of course" as a rather polite way of saying "OK that's what you think, Chum."

But should the term be so used, and what should it really imply? The Oxford Dictionary talks about "value" in terms of "being worth," or "worthy of esteem." "Judgment" is a wider term, but includes such things as "an opinion or estimate," and "mentally apprehending the relation between two subjects."

In some respects we have been making value judgments from childhood, and indeed this is how we learn to survive. We learn that it is dangerous to play with fire, wasps and tumble-bees all too often the hard way. By living in a real world we form certain behavioural expectations, or models of our environment. We use these models, which represent our own value judgments of situations, in taking day to day actions. The fact that they are specifically ours does not mean that they are wrong any more than it means they are

right. The term "risk" is often closely connected with value judgments. Insurance underwriters are often able to assess risk on the basis of past information, but occasionally something unexpected occurs. The wise underwriter will fix his premiums such that, hopefully, he can still attract sufficient business, and yet at the same time keep his premiums high enough to cover the unexpected event whatever it may prove to be. The experienced underwriter possesses this ability as a kind of instinct, and yet is it instinct, or is he merely quantifying all the events or happenings about which he has first or second-hand information?

Thus there may be sense in the experienced underwriter asking several of his more experienced colleagues whether he has made sufficient allowance for these effects. This is a meaningful and generally useful value judgment.

A beauty contest provides another interesting example of value judgments. There is no reason why the judges should be unanimous about the winner, since each judge will have a different set of default standards, or values, and these standards will have been modified by experience and environment. Experience can be a great modifier of values and a judge who comes from a tropical island and lives surrounded by

beautiful women will have a different standard, or scale of values, from his twin brother who has spent his life incarcerated on another island with a group of rather elderly female witch doctors.

It is also probable that their discriminatory abilities between the beauty candidates will be different, since they will have been used to judging at different ends of the scale. This shows the inherent difficulties of trying to compare value judgments made by different people.

Unfortunately, value judgments are not confined to such relatively light-hearted matters as beauty contests. They can also be a major influence in matters of national importance. Many reports on large expenditures or reorganisations are produced which appear to be largely based on the thought processes of the authors, rather than facts and figures. They are, indeed, often largely opinions, or value judgments which in due course may well prove to be incorrect.

The difficulty is, of course, that a huge volume of material, bound between impressive covers, tends to produce in the reader the idea that here is a report which covers all aspects of the subject and that the conclusions must be valid. The report may indeed have considered a multitude of aspects, but these may have been selected mainly to support the preconceived views of the writer. So the conclusions which

are drawn will frequently not bear more objective analysis. Essential to the task of value judgment is the collection and assessment of information in an unbiased manner.

Evidence for both sides of the argument must be collected and a continuing dialogue maintained in order to ensure that all views have been fully considered. Especially important is the obvious but oft-neglected fact that unexpected changes of policy can produce effects which were not originally anticipated. For this reason the overall objectives should not necessarily be just based on the immediately valuations of the people who have commissioned the study.

Wear and tear

For example, in deciding whether or not to close non-profitable local railway lines, or determine rail freight rates, and costs and the availability of alternative transport are not necessarily the only considerations. The additional cost of road wear and tear, and of road improvements may have to be considered. On a still wider front, energy conservation demands may indicate that the majority of freight should be taken by rail.

Narrow considerations which seem critical in the short term, can prove disastrous in the long term. To some extent the growth of large cost-effective teams and working parties

in the 1950s and 1960s may have been partly responsible.

If cost-effectiveness was one of the principal goals of the "Organisation and Methods" man, the goals of the operational analyst are now more complex. He sometimes uses the economist's concept, "utility" (a kind of measure of usefulness), and sometimes has even more complicated decision rules.

Quite apart from rather more esoteric arguments, one of the principal weaknesses of such approaches is the surprisingly dramatic way in which the utility value may change with time. Business analysts are now less concerned with "optimum solutions" than with so-called "rugged decisions" which will stand the test of time.

In this rather unsatisfactory situation, where quantification of a pseudo-scientific nature has had disastrous results, we find ourselves in some danger of reverting to vague talk about "uncertainty principles" and "value judgments," in much the same way as the ancient Greeks abandoned their crude atomic theories when ridiculed by Aristotle.

Where does this take us? At least one of the major banks in Britain uses value judgments as a means of forecasting interest rates. A panel of "experts" is asked to predict the movement of interest rates over the next month, and the average of these estimates may then be used as

a prediction. Further refinements can be made by weighting the prediction of each individual according to his past performance.

The fact that such predictions are reasonably reliable for a one-month forecast for better than 70 per cent of the time, may appear to justify the value judgment approach. But quantitative methods show that interest rate values are highly correlated, and if we use a relatively simple mathematical forecasting approach we can obtain equally good results without the use of any experts at all!

A consensus of value judgments appears to have the greatest use for present time assessments or extremely short range forecasts. This, at least in part, is due to the fact that the unexpected so often happens. The cost-effectiveness studies mentioned earlier are, in effect, a form of present value judgment, since they tend to value situations in terms of present costs, or future costs as perceived at the present time.

But the real difficulty with the use of value judgments in complex situations tends to remain. We must not only have a clear idea of where quantification ends and useful judgment begins, but we must also learn the best way to make these judgments.

Problems which are complicated should be segmented into parts; then, after reasoned



"Of course, my dear, I am always willing to have my value judgments modified by experience..."

quantification and analysis, the necessary action or decision may become immediately obvious. The segments should then be reviewed as a whole, and also in relation to the future. Only when the future presents an amorphous mass of intangible probabilities should a "value judgment" be used for the problem as a whole.

Many American banks can provide us all — and particularly the City of London — with an object lesson in this type of numerate but down-to-earth approach. This applies as much

to the application of realistic techniques of quantification which are even more effective than chartism, as to the subsequent analysis and decision-making.

If problems are fully explored in the ways I have suggested, then value judgments and the subjective assessment of probabilities need be applied only to relatively few remaining intangibles.

Dr. Gordon Laing is with the Defence Operational Analysis Establishment of Britain's Ministry of Defence.

The Big Apple's small corps

THE SEVERE economic crisis that bit New York in the mid-1970s has not dimmed the level of confidence in the city as a place for small businesses. This is a main finding in a recently published survey carried out by the respected Louis Harris organisation for the Chemical Bank.

The survey showed that those involved with small businesses were optimistic about the future of the city, which has now recovered from its recession. Indeed, the recovery has been such that in five years office rents have almost doubled, from a median of \$3.70 a square foot to \$16.60. On the other hand, a legacy of the crisis has been the further contraction in the number of jobs available. In the past 10 years, over 500,000 jobs have been lost, half of them in manufacturing, and today almost

half of small businesses in the city are in the wholesale and retail trades and another quarter in service industries.

Almost 700 firms were covered by the survey, ranging in terms of annual sales from \$5m to \$105m. The picture that emerged of the composite small business man in New York was that he works 56 hours a week, is 50 years old and has an annual household income of \$108,700. He has been in business 32 years, 28 of them in New York. While the average company employed 181 people, 31 per cent employed fewer than 25 and 48 per cent fewer than 50. Annual sales average \$16.6m, but for more than half, the annual sales total is less than \$10m.

Rising oil prices will hurt the whole economy, but small New York businesses should be less

affected since 63 per cent of them save transport costs by having their primary customers within the city, says the survey.

Across to markets offsets dissatisfaction with high taxation and with city regulations for the 48 per cent of the respondents who intend to stay in New York. Indeed, 17 per cent say they can do business nowhere else, while 13 per cent like the city for the availability of professional business services and 41 per cent cite New York as just a convenient place to do business. As a result, three-quarters of the respondents are not looking to relocate out of New York City,

and of the quarter who are, a third intend to stay within the confines of New York's five boroughs, a third would move no farther than neighbouring states and a fourth quarter would move to the city's immediate suburbs.

Such loyalty to New York exists in the face of what businessmen — perhaps the world over — consider to be an onerous tax burden. But the tax rate is higher in New York than neighbouring states, and part of the Federal Government's bailout of New York in 1975 required the city to raise six major taxes. The New York City corporation tax alone reached over 10 per cent

before dropping back somewhat.

Besides the taxes, city regulations on paperwork that 48 per cent of the respondents called "a major problem for their firms" while a quarter of the respondents registered distress at unnecessary regulation, the complexity of the law and the time required to deal with regulatory matters.

Other areas the survey touched on showed that over 60 per cent of New York's small firms do business on an international basis and 60 per cent of those expect that part of their business to expand in future. Some 80 per cent felt they had no influence on government and

68 per cent wanted to have more of a voice in government regulation — especially since they assumed that government regulations were intended for big business and small business had to suffer the consequences and expense of compliance.

Though conducted before the Federal Reserve Bank's measures in October to clamp down on bank lending, the survey found that executives considered the availability of capital to be a major factor in their growth capacity in the 80s.

To try to alleviate their fears, the government's Small Business Administration is expanding its operations and, for the first time, guaranteeing loans

made by a non-bank. Commercial Credit Company, a subsidiary of Control Data Corporation with assets of \$54bn, ballyhooed the news of its affiliation with the SBA in a New York news conference, emphasising its own commitment to small businesses.

Responding to the SBA's finding that half of all new businesses fail or sell out within the first year, Control Data has already set up office centres where small businesses not only rent space but also have access to technical services, libraries and conference facilities. All that is needed now is the money, which Commercial Credit confidently expects to provide.

The Harris survey detected a note of pessimism creeping into opinions on the future, with 43 per cent of the respondents feeling that by the end of the

1980s smaller businesses will have lost much of their potential for contributing to the economy, a feeling that was particularly strong among professionals like lawyers and accountants.

Despite a certain hostility to big business, the small business man looks forward to his own growth, not only by making acquisitions but also — much to the surprise of the survey takers — by being acquired. "Six out of ten of the executives say they would be interested in acquiring other companies in the 1980s, and an even more astonishing four in ten would be interested in being acquired." A xenophobic New Yorker would not be too surprised with that result: he would assume a business man would want to be in New York, whether he kept his business or not.

Frank Lipsius

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The Hewlett-Packard range of computers and peripherals goes from desk-top models through mini-computers to powerful multi-terminal, data base and distributed systems — bringing effective computing power to many different levels of need. They share a world-wide support operation with the Hewlett-Packard range of measuring instruments, a number of which are manufactured at South Queensferry in Scotland.

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Winnersh, Wokingham, Berks. RG11 5AR. Tel: Wokingham 784774.

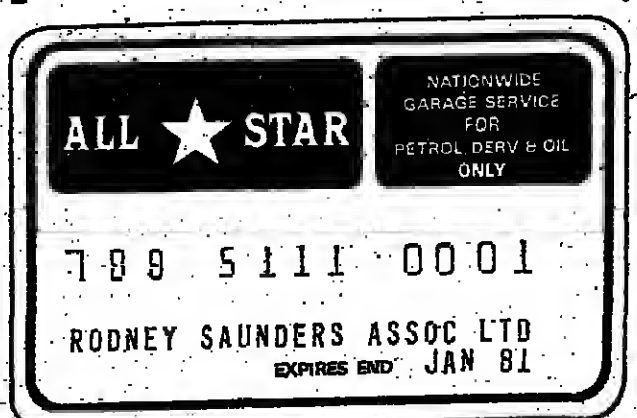
Managing Staff in the Bank

A residential course for middle management and bank personnel responsible for motivating others, is to be held at the Linton Lodge Hotel, Oxford, for five days from February 25th to 29th inclusive. The cost, including full accommodation and dinner will be £525 + VAT. For further information apply to the Course Secretary.

Noel Alexander Associates Ltd,
70 Queen Victoria Street, London EC4N 4SY
Telephone 01-298 2266. Telex 8812203.



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£6,000

accountancy appointments

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MANAGEMENT ACCOUNTANT SCIENTIFIC BIAS

Sussex Coast To £9,000 + benefits

To support its continuous growth and development an internationally known manufacturing and marketing company has created a new management accountant position on one of its major pharmaceutical sites on the South Coast.

This is a key position in the accounts department and the job holder will be directly responsible to the Factory Accountant for an in-depth accounting service to the company's development and engineering functions. The main duties will include:

- ★ Capital investment appraisal and control.
- ★ Budgetary control.
- ★ Assistance and advice with cost reduction projects.
- ★ Financial advice on the development of new products, processes and techniques.

Candidates, aged around 30, must be qualified accountants with relevant commercial experience and preferably a science qualification. He/she should also possess the personality to establish good working relationships with management of all disciplines in order to maximise the efficiency and profitability of the company.

Starting salary will be in the region of £8,000-£8,500 but could be up to £9,000 for an exceptional candidate.

Other benefits include a non-contributory pension scheme. Relocation assistance will be provided.

Applications, under Ref. No. RC142, to:
Extel Recruitment, 4 Bouverie Street, London EC4Y 8AB
Tel: 01-353 5272

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A career development appointment within a specialist services team providing financial management support to the subsidiary companies of a major UK Public Group. Based at Head Office and reporting directly to the Chief Accountant, you will assume progressive responsibility for all aspects of the financial management of four subsidiaries. Additional project work will include involvement in financial policy and accounting practice, and early emphasis will be given to computerisation and to current cost accounting. Initial salary is negotiable and progressive, a full benefits package is provided. Application is invited from qualified accountants, minimum age 25, from the Profession or Commerce. Call Sue Burns, MSc, ACA on 01-243 6321.

Personnel Resources Limited 01 248 6321

Head Office: HILLGATE HOUSE, OLD BAILEY, LONDON EC4M 7HS

Corporate Personnel Consultancy, Leading Specialists in Finance & Personnel Management Appointments

ACCOUNTANT

We are one of the largest and most progressive Continental vehicle dealers in the country with a turnover of over £6 million. The position, which demands a qualified C.A. or a person with wide practical accounting experience, offers an interesting variety of responsibilities and activities. Experience in the motor trade would be an advantage though not essential. Sophisticated Business Management systems have been instituted and rapid financial reporting is essential. Salary is negotiable but will be commensurate with experience. Fringe benefits include use of company vehicle and BUPA.

Please write with C.V. to:

This Company Secretary
THACKER MOTOR GROUP LTD.
155/159 Edgware Road
London NW9

YOUNG QUALIFIED ACCOUNTANT

UP TO £10,000 P.A.

Required by major international corporation at their U.K. headquarters to join a highly technical and computerised environment. Applicants aged 24-30, preferably graduates with good communication skills, should call Steve Anchor on 01-734 9037.

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MANAGEMENT ACCOUNTANT

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£9,000

A management accountant is required for a subsidiary of a major international group. Initially the task will be to head the accounting function on one site and to assist in the development of management accounting including medium term planning. Career prospects are good and success in this position can lead to further promotion in a relatively short time.

Candidates should be in the age range 26-30, preferably qualified A.C.M.A. and with experience in a process industry. Salary will be about £9,000 and other benefits include a contributory pension scheme.

Applications (quoting reference FT/10/F) and giving brief personal details and an outline career history should be sent in confidence to D.W.E. Apps at

E&W

Ernst & Whinney Management Consultants
11 Doughty Street, London, WC1N 2PL

Management Accounting

C.London

c.£7,000

A major British transportation group, with substantial overseas interests and an unrivalled growth record offers two graduate part-qualified accountants (C/Prof 2) exciting and challenging opportunities.

Working with a small highly qualified team, you will prepare standard costs, budgets and corporate plans in addition to undertaking numerous special projects. Competitive salaries with outstanding fringe benefits including day release will be commensurate with experience and qualifications. Promotion prospects are excellent.

Contact Patrick Donnelly on 01-405 3499
quoting reference PD/170/IMFT.

Lloyd Management

Recruitment Consultants

125 High Holborn London WC1V 6QA

01-405 3499

JOB COLUMN
WILL APPEAR ON
THURSDAY,
JANUARY 17th

Senior Appointment- Investment Accounting

Provident Mutual requires a Senior Assistant in its Investment Accounts Section, in the City of London.

The work will be concerned mainly with the administration and accounting of the investment portfolio of over £400m. In addition he/she will become involved in the management and disposition of the short term assets and cash flow of the Association. The successful applicant would deputise for the head of the section.

The work demands sound experience in accounting probably gained through a professional qualification. A knowledge of the workings of the Stock Exchange, Foreign Exchange and Money Markets would be an advantage.

In addition to a progressive salary of not less than £8,000 p.a. benefits would also include free lunches, season ticket loan, flexible working hours, non-contributory pension and generous house purchase facilities.

Please write giving age and details of qualifications and experience to Mr. C. Young, Personnel Manager, Provident Mutual Life Assurance Association, 25-31 Moorgate, London EC2R 6BA.

PROVIDENT MUTUAL
LIFE ASSURANCE ASSOCIATION



U.K. or Brussels

£ Neg.

A treasury role with additional involvement in credit management. Our client, a leading equipment manufacturing and marketing company, invites applications from candidates with experience of financing sales through leasing arrangements. The appointment, which reports to the European Controller, also calls for the ability to assess credit-worthiness of clients and to deal with international banks. The job could be based U.K. (West of London) or Brussels.

EXCELLENT PROSPECTS

London

£10,000

Ideal opportunity for qualified accountant with two years post-qualification experience seeking introduction to industry. Highly professional individual required to join operational audit team. Scope for independent decision making for candidates with initiative. Travel covers U.K. and continental operations. Exposure to affiliates, joint ventures and subsidiaries. Knowledge of EDP systems and statistical auditing techniques an advantage.

DIVISIONAL ACCOUNTANT

S.E. London

£9,000 + Car

An outstanding, broadly based role within a leading engineering Group. The position will give a valuable insight into both U.K. and international operations, involving statutory accounts, cash forecasting, budgets and business plans. It is ideal for a young ACA with good interpersonal skills and sound technical ability. The successful incumbent should follow a positive career path with the Group. Relocation paid.

BANKING

C. London

c.£9,000 + Mgtg. Benefits

A rewarding opportunity with a leading U.S. Bank which seeks a qualified accountant. Your dual role will include reviewing systems and financial controls throughout all the departments. The other aspect involves training staff in current accounting standards and auditing. Some world wide travel will be necessary over a two year period after which you will be promoted into a line position.

YOUNG ACA

Survey

£8,500

The head office of a multi-million turnover group, which stresses team work but recognises individuality, seeks a bright professional accountant. Particular responsibility will be taken for an international region and the related review of its financial statements. Other duties will include the development of inflation accounting policies and procedures, keeping informed of Institute pronouncements, special assignments and investigations. Career development can be expected to directorship levels. Relocation paid.

Tel: 01-806 6771

Lee House, London Wall, London EC6Y 5AS

ROBERT HALF

Accountancy & Financial personnel specialists

Glynwed Group Services

TAXATION ACCOUNTANT Sheldon, Birmingham

Glynwed Limited is a public company engaged in the manufacture and distribution of a wide range of engineering and building products. Sales turnover is in excess of £300 million.

Accountability is to the Group Taxation Manager for:-

- Preparing Corporation Tax computations for submission to the Inland Revenue, and providing an advisory service to Group companies in relation to taxation matters.
- Maintaining an interface between Group Headquarters, Group companies and auditors on all taxation matters in relation to annual and half year accounts.
- Providing authoritative advice on taxation matters in relation to strategic business planning.

Applicants, male/female, must be certified or chartered Accountants, or alternatively, have received formal training with the Inland Revenue followed by experience in a commercial/industrial taxation department. A thorough understanding of Taxes Acts, and the taxation-related problems of an industrial group with overseas subsidiaries is essential.

Telephone or write for application form to:-

R. Withey, Group Staff Manager,
Glynwed Group Services Ltd.,
Headland House, New Coventry Road,
Sheldon, Birmingham B26 3AZ.
Telephone: 021-742 2386.

GLYNWED

GENERAL APPOINTMENTS

Assistant to Managing Director

The Managing Director of our International Physical Trading Division requires an assistant to develop and co-ordinate world-wide commercial and trading strategies, policies and procedures for the sourcing and marketing of non-ferrous metals, ores and concentrates.

Applicants should have a wide range of international management experience in a metal industry or the metal trade, and should be familiar with terminal market trading practices.

The appointment will be City based and will carry an attractive salary and conditions of employment. Details of career to date and present salary should be sent to the Group Personnel Manager, Amalgamated Metal Corporation Ltd., Adelaide House, London Bridge, London EC4R 9DT.

Amalgamated
Metal
Corporation

Stockbrokers

require

Retired Stock Exchange Clerk

to assist in the

Gilt Dealing Department
on a part time basis.

Hours 1.30 until close of business.
Generous remuneration.

Telephone 01 606 8988

Advertisement Representative

International Magazine devoted to art and antiques requires an assistant in the advertisement sales department. Enthusiasm more important than experience. Age 25-30. Driving licence. Knowledge of languages could be advantageous. Salary negotiable.

Write or telephone:
Anthony Law
Ad. Director
Apollo
22 Davies Street
London, W1
Tel: 01-629 3661

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RECENTLY QUALIFIED ACCOUNTANTS

LONDON

£10,000

Financial Training's pre-eminent reputation in the field of accountancy tuition ensures that an increasing number of people wish to employ our services. To enable us to extend the range of facilities which we offer to clients concerned with accountancy, stockbroking, banking, insurance and law, whether in pre- or post-qualification training, we require new tutors of outstanding ability.

If you are a qualified accountant who prefers dealing with people rather than with figures, if you are quick thinking and ambitious, if you are prepared to work hard and are under 30 (our students demand tutors who still remember what it is like to study for exams) we would like to hear from you.

If you come to us with no previous tutorial experience our immediate offer is a salary of £10,000 with bi-annual reviews, BUPA cover on the highest scale, 28 working days' holiday, the opportunity to improve your technical knowledge beyond your wildest expectations, the chance of testing yourself against the highest calibre of students and tutors in the country and the opportunity of working for an exciting company. Subsequent development with our organisation is a function of ability.

If you find this a sufficiently challenging prospect please ring Bill Kemp on 01-960 4421 or write to him at 136/142 Bramley Road, London W10 6SR. He will, of course, treat all replies in strictest confidence.

LONDON—MANCHESTER—LEEDS—JERSEY—BOXTON—SHEFFIELD—BIRMINGHAM
NEWCASTLE-UPON-TYNE—DUBLIN

ACCOUNTANT

We are a young, vigorous and fast-growing company of textile importers, based in the W.I. area and currently turning over £1,500,000 p.a.

We are looking for a person to join us who will take total responsibility for all the accounting functions of the company with particular regard to: foreign exchange, letters of credit, credit control, tax and cash flow forecasting.

Experience in this field is more important than formal qualifications. This is a secure position with the prospect of joining a young company and growing with it, with the commensurate rewards. We envisage an initial salary of £7,000-£8,000 p.a.

Please telephone Richard Lebeux on 01-637 9601



MONEY MANAGEMENT/FX Hong Kong c.£15,000

Major Merchant Bank which continues to expand in the Far East seeks a money market/FX manager who will develop and implement policies for funding and liquidity management, for FX dealing activities and short-term paper issues. Salary negotiable around £15,000 plus free accommodation and other significant financial benefits.

Candidates will probably be in their early 30's. They must combine sound operational skills gained in an international institution handling a broad range of FX and money market transactions with the ability to identify and take advantage of market trends. (SW264)

Candidates male or female should write briefly and in confidence to the Managing Director, Executive Appointments Limited, 18 Grosvenor Street, London W1, quoting reference. No identities divulged without permission.

GENERAL APPOINTMENTS

Overseas Funds Manager

London £9,500-£10,000

Cable & Wireless is a highly successful Group and one of the world's largest international telecommunications organisations operating in over 70 countries. Our activities encompass cable and radio systems, communications via satellite, computers and data handling, and national and international telephone and telex systems.

This senior appointment, open to men and women, carries responsibility for funds at overseas locations, including the investment of such funds surplus to requirements and the arrangement of overseas borrowings.

You will control all Group purchases, sales and transfers of foreign currencies and contribute to the development of the company's FX exposure management system. Therefore, a number of years experience at senior level in banking or with a multi-national company is essential and membership of the Institute of Bankers would be a distinct advantage.

We offer a full range of benefits which include incremental salary scale, pension fund and relocation assistance.

For further details and an application form please telephone or write to:

The Recruitment Manager, Dept. A798,
Cable & Wireless Limited,
Mercury House, Theobalds Road, London WC1X 8EX.
Telephone: 01-242 4433 Ext. 8008.

Cable & Wireless
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SENIOR BUSINESS JOURNALISTS

Prominent international business information service seeks experienced staff writers to join its London editorial bureau for coverage of Western Europe and the Middle East. Successful candidates will have a close knowledge of current business and corporate affairs, the ability to write lucidly, and the confidence to counsel senior executives of multinational corporations.

Applications indicating experience, qualifications (including languages) and special areas of interest should be directed to:

G. Holmes, Editorial Director
BUSINESS INTERNATIONAL
Banda House, Cambridge Grove, London W6 0LN

CONTRACTS AND TENDERS

SOCIALIST PEOPLE'S LIBYAN ARAB JAMAHIRIYA

The Secretariat of Agricultural Reclamation and Land Development.

URGENTLY REQUIRE COMPUTER

The Water and Soil Department, Secretariat of Agricultural Reclamation and Land Development, Socialist People's Libyan Arab Jamahiriya, needs to purchase or lease a computer.

Installation to include range of equipment including a minimum of 32 users, fast and slow line printers, 3 high speed high density tape drives and a tele type console.

Full specifications—obtained from the Information Department, The Libyan People's Bureau of the Socialist Libyan Arab Jamahiriya, 5 St. James Square, London, SW1.

Further enquiries from the Water and Soil Department, Secretariat of Agriculture and Land Development, P.O. Box No. 5332, Tripoli Telephone: Tripoli 41492. Telex 20398 MYFN LX.

Closing date—Interested specialist companies should submit their offers before 20 January, 1980.

ISLAMIC REPUBLIC OF PAKISTAN

HYDERABAD WATER SUPPLY AND SEWAGE PROJECT

TENDER FOR WATER PUMPING PLANT

The Government of Pakistan has received a Special Finance Loan from the Asian Development Bank in the amount of US\$ 22 million to finance the replacement and expansion of the Water Supply and Sewerage system of Greater Hyderabad.

The Hyderabad Development Authority invites tenders for the provision and installation of pumping plant, including pipework, valves, motors, starters, switchgear, cables and associated mechanical equipment. The nature of the tender as well as the plant offered must be any of the member countries of Asian Development Bank.

The Contract will comprise the following pumping plant:
A. 7 No. mixed flow, vertically arranged dry well type raw water pumps, nominal capacity 40000 m³/day each at 4m head, driven by fixed speed electric motor.
B. 6 No. mixed flow, vertically arranged dry well type, settable water pumps nominal capacity 40000 m³/day at 4m head and 2 No. 23000 m³/day at 4m head, driven by fixed speed electric motor.
C. 10 No. vertical spindle, split casing radial flow, treated water pumps, 25000 m³/day each at 45m head, driven by fixed speed electric motor.
D. 4 No. vertical spindle close coupled split casing pumps, nominal capacity 1800 m³/day each at 20m head driven by fixed speed electric motor.
E. 4 No. ditto but 18000 m³/day each at 25m head.

Tenders must be submitted on the prescribed forms which can be obtained from the office of Applications and Tendering, P.O. Box 1033, Lattifabad, Hyderabad, Pakistan. Applications for issue of these tender documents should be made by post or through a local representative and must be accompanied by a non-refundable bank draft from any scheduled bank of Pakistan for Rs.1000/- (Pakistan rupees one thousand only) payable to the Project Director, Hyderabad Development Authority. The competent Authority reserves the right to reject any or all the tenders without assigning any reason. The tender documents shall be available for issue from 20th January 1980 up to 10th February 1980 during working hours. No tender documents shall be issued after the last date of issue, i.e. 10th February 1980, the end of normal working hours. The intending Tenderers must submit their tender not later than 11.00 hours (Pakistan time) on 24th March 1980.

DIRECTOR GENERAL
HYDERABAD DEVELOPMENT AUTHORITY
HYDERABAD

PERSONAL

COMMUNICATIONS: To your phone, direct and realistically. See how we can help you. Write Box 5332, Tripoli. Tel: 20398 MYFN LX.

TRAVEL

GENEVA, Paris, Zurich and Rome, winter 1980. See how we can help you. Write Box 5332, Tripoli. Tel: 20398 MYFN LX.

CLUBS

EVE has outlined the others because of a policy of strict neutrality for money. See how we can help you. Write Box 5332, Tripoli. Tel: 20398 MYFN LX.

COMPANY NOTICES

All holders of Deposit Certificates to the German Reich (GDR) (formerly East Germany) should be aware that the GDR has issued a new law on the 'MATCH LOAN' (1979).

PUBLIC NOTICES

METROPOLITAN BOROUGH OF TAMESIDE
Variable Rate Water Rates, 1983
The Council of the Metropolitan Borough of Tameside announces that the half-yearly payment of interest, due on 12th July, 1980 on the above stock will be payable by the 15th July 1980.

PORTFOLIO MANAGEMENT
Hong Kong
c£15,000

Established and expanding Investment Management subsidiary of major Far East Merchant Bank has funds under management in excess of £300m and a broad range of private, institutional and government clients. It seeks an Investment Manager to take control initially of a number of major private client portfolios and to monitor and advise on specific geographic markets.

Candidates will be in their late 20's or early 30's and will have a successful track record in portfolio management which must include investment outside the UK. They should be cheerful, flexible and enjoy team work. Salary negotiable around £15,000 plus free accommodation and other significant financial benefits. (SW993)

Candidates male or female should write briefly and in confidence to the Managing Director, Executive Appointments Limited, 18 Grosvenor Street, London WC1, quoting reference. No identities divulged without permission.

QUALIFIED ACCOUNTANT

Required by
Clark & Fenn (Holdings) Ltd.

Clark & Fenn (Holdings) Ltd. is a member of the Trafalgar House Group of Companies. Our main activities are the manufacture, marketing and installation of a range of building materials.

The Chief Accountant of Clark & Fenn Ltd. reaches retirement age in 1981. A qualified accountant, preferably chartered, is required who will be able to administer a small accounts department, responsible for the total accounts function of four companies, after a suitable period.

Applicants should be prepared to work hard on systems review and assist the financial director of Clark & Fenn (Holdings) Ltd. on ad hoc assignments.

Salary will not be an obstacle for the successful applicant.

Applicants should write or telephone for an application form.

P. R. Jones
Clark & Fenn (Holdings) Ltd.
681 Mitcham Road
Croydon CR9 3AP
Tel: 01-489 2266 Ext. 2346

LEGAL NOTICES

IN THE MATTER OF
BRIGHTON HOLDINGS
(MANAGEMENT) LIMITED
AND IN THE MATTER OF THE
COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the first day of February, 1980, to send in their full and complete particulars of their claims and debts, and the names and addresses of their creditors (if any), to the undersigned:

DAVID MURRAY NIXON,
of 11/13 Holborn Viaduct,
London, EC1P 1EL

the Liquidator of the said Company, and if so required by notice in writing from the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such date as is provided.

Out of this 7th day of January, 1980.
D. M. NIXON, A.C.I.S., Liquidator.
The said Notice is purely formal. All known creditors have been, or will be, paid in full.

No. 25 (Rule 56 (6))
IN THE MATTER OF
THE TWENTY-ONE LIMITED
By Order of the HIGH COURT OF
JUSTICE dated the 15th day of October 1979, Mr. J. R. Newman, 2 Derby Lodge, East End Road, Finchley, London N3 has been appointed Liquidator of the above-named Company with a Commission of Inspection.
Dated the 2nd day of January, 1980.

COMPANY NOTICES

GREATMAN'S STORES LIMITED

NOTICE IS GIVEN that the following dividend payable on 25th February 1980:

A. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

B. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

C. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

D. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

E. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

F. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

G. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

H. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

I. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

J. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

K. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

L. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

M. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

N. DIVIDEND NO. 24. 5% per annum for the six months ending 25th February, 1980—equivalent to 6 cents per share.

BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

ASHORNE HILL MANAGEMENT COLLEGE

Ashorne Hill, the management college for the British Steel Industry since 1957, is now able to extend its staff college relationship to one or two other industries or companies. Organisations which believe that a long-term association with an established management college would benefit them are invited to contact, for information and brochure:

Mr. A. J. Odber, Principal
Ashorne Hill College
Near Leamington Spa, Warwickshire CV33 9QW
Telephone: Moreton Morrell 321 (STD: 0225-85321)

Ashorne Hill College is in an attractive setting, with easy access to most parts of the country. It has residential accommodation for twenty course members at a time, on up to three different courses.

Current courses for senior and middle management, range from three days to ten weeks in length. They include general courses and specialised courses, e.g. in industrial relations, finance, project management and marketing. The sixteen teaching staff, with experience in industry and the universities, provide the core of expertise necessary for the design and teaching of courses to meet an organisation's specific needs.

SHORTFALL SOLUTION

For private companies with high liquidity and risk of forced distributions at high tax rates. Fully approved and totally secure method. No risk.

Just write your name on company letterhead and post to us today for details. The facility is limited.

(We regret no telephone enquiries can be accepted)
Managing Director, Dept. FBF
Ackrill, Carr & Partners Limited
Tricorn House, Hagley Road, Birmingham B16 5TP

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International corporation offers opportunity to participate in rapidly expanding business with regional manufacturing licence for its unique cellulose fibre felt insulation. Produced from ordinary waste paper—quickly, easily blown or poured into place. Agreement board tested and approved for government grants. Investment of approximately £10,000.

Qualified principals only write to Box G.5133, Financial Times, 10 Cannon Street, EC4P 4BY

SENIOR COMPUTER AND MANAGEMENT CONSULTANT

The founder of a computer consultancy company has time available for consultation—senior, experienced, and successful in the field of computer management. He is seeking a senior computer and management consultant to join his company. The consultant will be responsible for the selection and development of computer systems and for the management of the company's computer resources. The consultant will also be responsible for the selection and development of computer systems and for the management of the company's computer resources.

Please write Box G.5108, Financial Times, 10, Cannon Street, EC4P 4BY.

GOLD SOVEREIGNS AND KRUGERRANDS

hought and sold on official confidence. Also Bull and Full Sovereigns wanted, minimum £50 each paid. If immediate cash, £75 paid. SHAW CAVENISH & CO. (Bullion Dealers) Cavenish House Chester 24315/47541

'MARKET RESEARCH'

Market Researcher, B.Sc. (econ), with considerable experience, will undertake assignments from interested companies. Will also undertake full company searches. Contact: D. HOLLOCK, 10, Broad Street, London, W1C 1JF. Tel: 01-477 5000

AMERICAN COMMERCIAL REAL ESTATE OPPORTUNITIES

Several attractive proposals for long and short term investment. Ideal for institutional buyers. Developments include hotels, office blocks, land, shopping areas, etc. Prices from \$1.0 million to \$10.0 million. Contact: Mr. Brian Whitley, L.E.M., Marketing Consultants, 10, Broad Street, London, W1C 1JF. Tel: 01-477 5000

LIMITED COMPANIES

FORMED BY EXPERTS FOR £85 INCLUSIVE READY MADE 500 COMPANY SEARCHES EXPRESS CD. REGISTRATIONS LTD. 25-26 St. Paul's Churchyard, EC4P 4BY. Tel: 01-477 5000

EXHIBITION AND CONFERENCE CENTRE

London, WC1
Owners are prepared to sell or share
Write Box G.5137, Financial Times, 10 Cannon Street, EC4P 4BY

£20,000 PER ANNUM

If you are presently running a successful business which is profitable, little of your time, you may be suitable for this opportunity. Our clients are a very public company and do not require any investment on your part.

Please write Box G.5140, Financial Times, 10 Cannon Street, EC4P 4BY

MARKETING RIGHTS FOR SALE

MARKETING RIGHTS FOR SALE: 25,000 units of product, 25,000 units of product, 25,000 units of product. Contact: Mr. Brian Whitley, L.E.M., Marketing Consultants, 10, Broad Street, London, W1C 1JF. Tel: 01-477 5000

PLANT AND MACHINERY

LARGEST STOCK of high class used Fork Lift Trucks in the country, ready for immediate sale. Contact: Mr. Brian Whitley, L.E.M., Marketing Consultants, 10, Broad Street, London, W1C 1JF. Tel: 01-477 5000

BUSINESS AND INVESTMENT OPPORTUNITIES

appear every Tuesday and Thursday.
For information on rates, sizes and space availability contact John Wisbey on 01-248 5181.

BUSINESSES FOR SALE/WANTED

appears every Friday.
For information on rates, sizes and space availability contact Diane Steward on 01-248 5284.

A RARE OPPORTUNITY

to sell choice Florida, USA. Real Estate

Punta Gorda Isles, Inc., a major American real estate corporation with assets of \$160,000,000, has a 21-year history of growth and stability and is listed on the American Stock Exchange. Now for the first time we seek sales people or organisation to represent us in the sale of prime investment property with favourable terms in England (Sweden).

Interviews will be scheduled in London (Stockholm) in late February. Write:

Richard J. Page, Marketing Director
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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PROCESSING

Annealing plant for Sweden

CONTINUOUS annealing line equipment for the Swedish company, Svenskt Stål AB in to be built by a consortium consisting of NKK (Nippon Kokan), Mannesmann Demag of West Germany and Mitsubishi Corporation, and Chugai Ro Kogyo Kaisha of Japan. The line is to have a capacity to anneal 464,000 tons of strip per year. It is to be completed in November 1981.

NKK will provide the overall

engineering knowhow. Mitsubishi and Chugai Ro the annealing furnace, and Mannesmann Demag equipment such as that for electrolytic cleaning and temper rolling. The mill will be capable of annealing strip ranging from 600 to 1,550 mm in width and 0.5 to 1.5 mm in thickness. The maximum line speed in the centre section will be 130 metres per minute.

The line is to be installed at the Domnarvets Works of

Pulls big crystals

AUTOX is a new automatic crystal puller which has already achieved specification by growing a 3 inch (76mm) diameter, 10kg gadolinium gallium garnet crystal of high quality and dimensional accuracy, from the very first "seed-on".

Furthermore, Metals Research state that the system will shortly be designed for process expansion to produce 4 inch (100mm) diameter crystals from crucibles of 8 inches nominal diameter.

Complete systems will be available for delivery from April incorporating a comprehensive crystal growth technology "package" for the production of 3 inch diameter GGG.

This is a significant advance in high-volume, automatic production of such large, pure, high temperature oxide crystals. The company asserts, attributing it to the development of a unique "Clam-Shell" chamber design which allows excellent accessibility to the growth crucible and chamber furniture. The unit incorporates an exceptionally smooth traverse for the crystal lift mechanism with a 600 mm pull stroke.

The crystal-weighting, shape control unit is of known merit. Metals Research, Melbourne, Royston, Herts SG8 6EL, 0763 80611.

Produces right solution

AUTOMATIC PLANT for preparing polymer solutions in water is now being produced by William Jones (Chemical Engineers).

These solutions are used in industrial processes and waste treatment facilities. Polymer flocculants, for instance, are used to obtain aggregation of particles in sedimentation, filtration and other separation processes.

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Services as source material for its overseas broadcasts.

The new plant produces dilute polymer solutions from solid, concentrated liquid or emulsion grade polymers and is supplied with an electrical control panel which monitors plant functions.

Dry polymer granules or grains are metered into a wetting device and then introduced to a mixing tank where a solution of predetermined concentration is produced. When mixing is complete, the solution is automatically transferred to a storage tank, and a new mixing cycle commences.

Full details of the equipment can be obtained from the company at Westmoor Street, Charlton, London SE7 8NT, (01-858 0101).

TEXTILES

Finishing knitted fabrics

MODERN textile industries are characterised by large plants that are becoming ever more capital intensive and from which pour a flood of products.

In contrast to this, however, is the knitting trade where it is still possible to operate profitable small companies.

Knitwear is particularly labour intensive and this is acceptable, as the products tend to sell at higher prices than, say, cut-and-sew garments. Because of this many knitwear manufacturers tend to become vertically integrated and so control all the manufacturing processes from yarn to finished garment.

In finishing knitwear, the requirements are somewhat different to those encountered in finishing, say, a woven roll of cloth and because of this there is a growing number of specialist companies that are building equipment intended specifically for knitwear finishing.

One such company is Novakunst-Veredlungsmaschinen of Germany (British agent: Muschamp International Sales, Thorn House, Donhead, Shaftesbury, Dorset. Tel. 0747 88 230).

The company has developed the Tentertronic carrier-belt pin stenter which has been designed specially for finishing and heat-setting knitted fabrics and which can also be used for finishing flat knits.

The material being processed is taken through the heating chamber of the machine on a Nomex high temperature-resistant nylon belt. Distortion of knitted fabrics is a common problem, but with this new machine any such bowing in one of the rows of stitches is corrected before the material reaches the conveyor belt and while it is still hanging free.

A power source control unit isolates the slaves automatically should the voltage fall below a level which permits efficient operation. During the cut-out period all time pulses are memorised and the unit will restore all slave clocks under its control to the correct time immediately power levels are restored.

Alternatively, a self-contained battery stand-by model will maintain the complete system. Electronic circuit breakers, which protect the pulse output, are incorporated. The Tentertronic is built with working widths from 600 to 2,400 mm and is able to process fabrics up to a maximum temperature of 220 deg. C (430 deg. F) at working speeds of 1.5 to a maximum of 20 metres/min, with the temperature in the chamber being held constant and to within ± 2 deg. V.

COMPUTING

Small machines from Japan

FIRST MAJOR launch of Japanese computers on the UK market took place yesterday when Metasoft Electric, Japan's largest manufacturer of consumer electronics products, showed a series of four small business computers to be available from February, under the company's principal brand name, Panasonic.

Primary target, says the company, are "tens of thousands of small-to-medium sized businesses who need a simple ready-to-run computer system."

The four Panasonic machines each comprise a 64K memory, alphanumeric keyboard, VDU and twin floppy disc drive. The compact units can be used as

complete stand-alone systems, but it is more likely that they will be offered with the addition of a separate printer, to provide customers with hard copy capability. Available languages are Assembler, Basic and Micro-Cobol and there is a series of fully-developed business software packages.

This includes the ledger systems needed by all businesses—sales, purchase and nominal. A payroll package and additional application software specific to particular businesses are in preparation.

Business applications suggested range from standard commercial systems (debtors, creditors, stock control, invoicing,

general ledger) to office management (word processing, reservations control, time recording, payroll). In manufacturing, job costing, work in progress control and quality reporting would be put on these units.

The small Panasonics can be used as local data capture terminals for the branches of larger organisations, communicating to central systems. Each model has three input/output ports, allowing connection to communication links (or to a printer) at speeds from 110 to 9600 baud.

Detailed information from Teletronics at 9 Connaught Street, London W2. Tel: 01-262 3121.

QUALITY CONTROL

Tests many materials

SELF-CONTAINED with its own hydraulic power pack, the Eydromat PSA load-testing machine from Carl Schenck (UK) needs only three-phase power supply and a water connection to make it operational.

It can be used for static and dynamic materials testing (metals and non-metals) and can perform tension, compression and alternating load tests. Working stroke is 100 mm and three basic models provide nominal test forces of 10, 40 and 100 kilonewtons. Controlled parameter can be force, displacement or strain.

The unit, which is capable of fully automatic "bumpless" switching of the control parameter during a test is suitable for examinations of static strength, fracture mechanics, crack propagation, low-cycle fatigue and many other phenomena.

More from the company at Stonefield Way, Ruislip, Middlesex HA4 0UT (01-841 5121).

CONFERENCES

Discussions on dredging

THE THIRD International Symposium on Dredging Technology, organised by BERA Fluid Engineering is to be held in Bordeaux from March 5 to 7 and will run concurrently with Oceanexpo 80 and Ocean-tropiques, which deal respectively with the exploitation of oceans, and seas, lakes and rivers in developing countries.

Provisionally, the papers are expected to cover contracts, equipment design, pipelines and pumps, operations, dredging heads and wear, siltations and sedimentation, and environmental effects in association with soil disposal.

More from the British Hydrodynamics Research Association (BHRA), Cranfield, Bedford (0234 750422).

NORTH SEA OIL

Aids happy landings

NEW IN descent systems designed to assist in offshore maintenance, repair, construction and emergency evacuation is equipment called "Sky Gerie".

A patented frictional control device through which a descent line passes permits positive hands-off control over the rate of descent by the operator over a speed range from stop to 25 feet per second.

Alternatively the system can be used to lower inanimate objects of all types and weights at a pre-determined, controlled rate of descent.

Sky Gerie comes in three sizes, largest of which is proof-tested in excess of 10,000 lbs. It is available in a range of complete packages comprising descent lines, chairs, harnesses, snap rings, and shackles. Contact Equipment, 14 Great Castle Street, London WIN 8JU. 01-580 4644.

Cartridge stores a lot of data

HIGH CAPACITY data cartridge equipment by the Data Recording Products Group of 3M is the first intelligent data cartridge drive system, according to the developer. An ideal back-up for fixed disc drives it is well suited for program distribution, data interchange journal and archival application.

The HCD-75 system gives a 4 x 6 inch data cartridge more than twice the capacity of a 2,400 foot reel of 1/2 inch, 1,600 hpi computer tape or dozens of floppy discs, by providing 75 megabytes of user storage capacity. This capacity is coupled with an information transfer rate of up to 4 Mega-

bytes per second—higher than any other current system.

Microprocessors are used extensively throughout the HCD-75 system, not only for the tape drive control but also to facilitate diagnostic self-test routines, which can run continuously while the system is idle, and a series of sophisticated error-detection functions during data read.

This microprocessor control of tape transport operations eliminates all manual adjustment.

The system's new cartridge—the DC600 HC high capacity data cartridge—contains 600 feet of quarter-inch tape

Handles data on the spot

DISTRIBUTED processing of commercial and industrial data at the point where it is created will become easier for users of IBM equipment with the introduction by the latter of the 5280.

This code covers a family of devices that can be instructed to enter, validate, store, process or print business information. They can be used by employees with little or no computer training and they can communicate with virtually every computer, not being made by the company.

A manufacturer or distributor would use the 5280 units in a remote sales office to process customer orders and prepare the necessary inquiries

and despatch documentation. Order information can then go via telephone lines to a centralised computer system to update central records and management information. A retailer would use it at the receiving bay to match incoming orders with purchase orders and later transmit details of the shipment to inventory files.

Five units are available in the range: desk top single or dual programmable keyboard/display stations; desk top single or dual entry keyboard/display stations and a floor-standing programmable control unit.

IBM, POB-41, North Harbour (Baltic House), Portsmouth PO6 3AU. 0705 694941.

Will supply printers

DISTRIBUTION of the Micro-line 80 dot matrix printer from OKI is to be handled by Hawke-Cramer in London and the South East.

The machine is about the size of a small portable typewriter and operates at 80 characters/sec. It is available with either a standard roll or fan-fold paper feed or can be supplied with tractor feed. Control is by microprocessor and printing can be in 40, 80 or 132 columns per line with a total of 160 characters (96 ASCII and 64 graphics).

MAINTENANCE

Useful for road repairs

STIHL'S TS350 and TS510 are portable cut off saws suitable for a number of cutting tasks. Already used by many accident and rescue services, the one-man operated machine can be mounted on a foldaway trolley and used to make clean and accurate cuts in asphalt and concrete road surfaces.

Surfaces can also be laid in one strip, the saws cutting the expansion joints later. TS350 is powered by an air-cooled 80 cc two stroke engine and weighs only 30 pounds and can be fitted to a trolley in minutes. An effective silencer makes it suitable to use in residential areas and electronic ignition gives easy starting. A water attachment fitted to the adjustable blade guard virtually eliminates dust.

Protected by an adjustable safety guard, the cutting disc, which complies with all safety standards, can be moved on either side of the arm to allow for flush cutting. The wheels of the trolley can also be moved by 5 inches so that the operator

Devised for motor trade

ASSISTING motor dealers to improve their control over vehicle stocks and sales profits is a service by CMG Computer Management Group (Middlesex). The move continues the CMG Group's plan to lead Europe in the provision of computer services to the motor trade.

VSA (Vehicle Stock Accounting) enables comprehensive financial stock and sales analysis—even to the degree of highlighting by individual salesmen excess trade-in or other allowances which may affect sales profitability.

Provided as a complete service run for dealers on CMG's own computers, the VSA system is additional to several other services to the motor trade. Already CMG provides support to almost 2,000 garages in Europe (mostly in the UK and Holland), and the motor trade is expected to contribute some £2m to turnover during 1980.

From vehicle orders, purchase invoices, and sales invoices, VSA maintains an accurate record for each vehicle that is stocked or sold. It produces the account items and account groups shown on the report are defined by the individual dealer to reflect his particular requirements. The values of these items are totalled by cost, revenue and payment. Any outstanding payments due are highlighted.

The stock list contains a description of the vehicle including fitted accessories, body type, gearbox, doors, colour, etc., together with all costs incurred and the selling price. Length of time in stock is shown with consignment details and where relevant, highlighting vehicles which are nearing the end of the consignment period.

The vehicle sales report provides a summary of transactions completed in a period and may be sequenced by any combination of location, vehicle category and type of sale (e.g. retail, trade, etc.). True profit is shown compared with standard profit figure to highlight excess use of discounts, and free servicing and accessories.

Input to the VSA system is provided by information extracted from vehicle orders, purchase invoices, and sales invoices. The information can

NOTICE OF REDEMPTION

To the Holders of

Plywood-Champion International Finance Company

5 1/4% Convertible Guaranteed Debentures due 1983

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 15, 1968 providing for the above Debentures, \$216,000 principal amount of said Debentures have been selected for redemption on February 15, 1980 (the "Redemption Date"), through operation of the Sinking Fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, as follows:

Those outstanding Debentures of \$1,000 each of prefix "M" bearing numbers ending in the following two digits:

04	06	22	20	52	54	61	68	85	87
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And outstanding Debentures of prefix "M" bearing the following numbers:

787	1887	1987	4387	4587	8087	5187	3387	5887	6887	7387
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On February 15, 1980, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the Redemption Date, at the option of New York, 18th Floor, 30 West Broadway, New York, N.Y. 10015, or (b) at the main offices in London, or Paris; Banca Vonwiller & C. S.p.A. in Milan; Banque Bruxelles Lambert S.A. in Brussels; and Banque Internationale à Luxembourg S.A. in Luxembourg. Payments at the offices in New York, or London, or Paris, or Milan, or Luxembourg, or Brussels, or Luxembourg, or at the offices designated above will be made by check drawn on a bank in New York City or by transfer of funds to the account maintained by the payee with a bank in New York City.

Coupons due February 15, 1980 should be detached and collected in the usual manner. On and after February 15, 1980 interest shall cease to accrue on the Debentures herein designated for redemption.

Debentures are presently convertible into Common Stock of Champion International Corporation (formerly U.S. Plywood-Champion Papers Inc.), at the offices mentioned above, at the rate of 37.35 shares of such Common Stock for each \$1,000 principal amount of Debentures.

The right to convert any of the above Debentures called for redemption will expire at the close of business on the Redemption Date.

Plywood-Champion International Finance Company

Dated: January 15, 1980

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF \$1,000 EACH

28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71
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THE ARTS

Purcell Room

Capricorn

by RICHARD JOSEPH

First performances of music by two interesting younger British composers framed the Capricorn ensemble's accomplished concert at the Purcell Room. The programme opened with Michael Finnissy's *Folk Song Set*, originally conceived in 1968, sometimes re-written a couple of times and heard on Saturday in its 1978 version.

The initial choice of the work, "a series of short studies using the characteristic inflections and modal qualities of English folk-song," enabled Finnissy to clarify his usually complex compositional methods, to move away from strict serialism and to develop a vocal sensibility in his instrumental writing. In these respects, the chain of quiet, contrapuntal duets midway through the four settings (auto/darinet, viola, piano, viola/cello, clarinet, mezzo soprano) most completely realised the composer's aims.

Barry Guy's *Play*, written in 1977 and receiving its first British performance, is a work laid out in instrumental terms of Samuel Beckett's play for actors and music. Beckett's work is a subtle construction of word and sound, and though any subject matter is fair game in musical composition, it must be said that Guy's translation neither operates entirely successfully in purely musical terms nor

throws any strong light on *Cascando*.

There is a feeling of motion and enterprise in *Play*'s grab-bag harmonies and Ivesian density of texture and time scale, but an architectural frame of reference is missing. Reservations about *Play* were partly dispelled by the British premiere of Sándor Balassa's *Hajók* (Tresses), considerably more unified and "worked" in its instrumental textures but far less original than Guy's haphazard gestures.

Soviet composer Edison Denisov's *Romantic Music* more or less fulfilled its title; it proved to be a cheap, gaudy but nice piece, which gave Capricorn's admirable, albeit Christopher O'Neal some fine chances to display his rich tone and diligent multi-phonetic chording.

Elliot Carter's tough, demanding *Duo* for violin and piano was given a brave performance by Elisabeth Perry and Julian Dawson-Lyell. The momentary slips of concentration and occasional stiffness in fast passages will certainly disappear in subsequent performances, and I hope that a range of bowing and dynamic will correspondingly increase. Josephine Nendick sang the Finnissy and Balassa pieces beautifully, and Lionel Friend directed the bigger works with tact and accuracy.

Elizabeth Hall

Guarneri Quartet

by ANDREW CLEMENTS

The Guarneri Quartet has been in existence now for 14 years, its personnel unchanged. That in itself seems to be an outstanding achievement for an American group nowadays, and on their regular visits to London we have been able to watch their collective development.

Some years ago they recorded a complete Beethoven cycle for RCA, remarkable in some ways for its technical accomplishment and dynamism, but lacking depth at crucial points. It was difficult not to judge that they had been lured into committing themselves too soon to disc. On Sunday evening, as part of the "Mahn Beethoven" series they gave us a programme devoted entirely to Beethoven, a single concert that proved their playing to have come of age and to prompt regrets that they are not staying to give us a series of recitals.

The Guarneri's playing remains supercharged. In movements such as the whirling trio of Op. 18 No. 3 or the skittering coda of Op. 95 they maintain a virtuosity still beyond the reach of most contemporary quartets. But now there is an amplex in their approach which allows the music to breathe more freely and to yield up more of its secrets. I cannot believe that in the past Arnold Steinhardt would have allowed himself to fashion the opening theme of Op. 18 No. 3 so warily (too warmly, it is proved, in the recapitulation) nor taken the *Pia lenzo* in the third movement of

Op. 135 so broadly, a tempo emphasised by the relative swiftness of the *Lento assai* itself, which remains unacceptably hasty. As they mature yet further, they will dare to give it full weight.

To early Beethoven they now give a youthful spring, the *Kreutzer*-like finale of Op. 18 No. 3 now not a hell-for-leather scramble but more pointedly looking back to Mozart's 6/8 finale. The first movement of Op. 95 produced superlative playing; Tovey wrote that it "contrives to pack a large symphonic tragedy into five minutes," and here the compression and lightening changes of mood came, so it seemed, in a single exhalation, impassioned, intellectually unbinding.

The Quartet now stands on the brink of a great interpretation of Op. 135 also. The problems of the slow movement have already been mentioned and only the first movement otherwise remains less than mastery; less sense of forward impulsion is required, dalliance would not be out of order. Few quartets on the international circuit today could give a recital of such a high order of accomplishment and only one, perhaps two, could exceed it. There remains only the question of repeats: Few were observed, though the inclusion of the repeat in the finale of Op. 135 suggests that the rule is not inflexible. Complete performances demand complete texts.

Düsseldorf

Alcestis

by RONALD HOLLOWAY

Roberto Ciulli, an Italian director whose career has been tied to German theatre for more than a decade now, produced his second masterpiece play in a series with ensemble (the "Ciulli Group") of his own: *Alcestis* in the Kleines Haus of the Düsseldorf Schauspielhaus was preceded at the end of last season by the satyr play, *The Cyclops*, at the Cologne Schauspielhaus (where he spent most of the seventies as a director in residence). *The Cyclops* was the hit of BITEF, winning two awards at the Belgrade Theatre Festival, and has since reappeared on the Düsseldorf schedule, presumably to boost *Alcestis*' chances for selection in the Berliner Theaterfesten this spring.

Both *The Cyclops* and *Alcestis* are collaborative efforts between director Ciulli and Dramaturg Helmut Schäfer, the latter receiving twin billing for *Alcestis* as director and the former the same as Dramaturg. Some recognition should go too to the collective performance of the ensemble, who remain for the most part on stage throughout the slightly more than two-hour run without a pause.

Ciulli/Schäfer opted for the traditional arena staging, grouping the audience around what could pass for either an all-nite New Year's Eve binge in a club-restaurant or a solemn, ceremonial family-gathering in a manor-house. A German critic rightly commented that this *Alcestis* production was likely conceived in the vein of Luis Buñuel's film *The Exterminating Angel*, for there is little reason to doubt that the slashes and changes in text signify that the "based on" tag refers as such to Euripides or Jan Kott (cited in the programme) as it does to Euripides. That's the strength and enticement of *Alcestis*.

Death is thus the central character for Ciulli and Schäfer: the Exterminating Angel, whose prize is the young and whose presence cannot be

warded off with wine and song. As the play opens, Admetus (Fritz Schediwy) is already drunk and mithering to himself as he staggers to a loaded banquet table for another slug of gin. Apollo, depicted as a doctor, plays with the children in a friendly but resigned fashion; and then Alcestis, a lady in white among the black-robed guests, flirts with Thanatos, a personified Death, in nervous gestures before he suddenly and wearily carries her bare from the ceremonial field. The only hint that death is imminent rises from an unusual, flower arrangement in a corner opposite the banquet table that requires only a bier to be complete.

After the victim has been claimed, the party falls apart at the seams. Guests take to attacking each other; Admetus throws his scornful parents out the door; two hired hamingo musicians sing of love as men pursue women like animals in heat; and an enterprising knock-over with smutty jokes and jazz numbers from a bandstand. The place becomes a complete shambles; the contents of the table spilled across the floor, with one guest, a painter, having pasted his face white with oozing cream as a final mockery.

Ciulli and Schäfer saved a few twists for the end. Admetus has a brief fling with Alcestis' sister to console himself, then perceptively begins to sober up as Heracles enters to join the party. Heracles, sipping beer from a can, measures the situation — the inability of Alcestis' guests to face death — and brings back the soaking-wet, veiled victim from across the Styx. Admetus is dumbfounded and the guests are in a stupor: is Alcestis, perhaps, a Mask of the Red Death?

The Düsseldorf *Alcestis* may not be a straight-forward Euripides, but it is one of the finest interpretations of a classic German theatre has produced in a long time.

Visual Art

A rocky ride into the Eighties

by ROY STRONG

I am well aware that the sixties ended in January, 1974 and doubtless the seventies as an era has a few more years still to run but decades are a convenience to which the historian can attach a degree of truth in mood and atmosphere.

One senses the run down of an age past its apogee in the 1960s, as sharply as the 1920s kicks its legs in silent precision, or the 1890s exudes its aura of material prosperity and moral rectitude. One only feels like shedding a tear for the passing of the bleak seventies in anticipation that the eighties will be even bleaker. In the field of the visual arts enter the age of beleaguered bewilderment, enter doubt and uncertainty, enter "it" as against "when," enter the decade for seasoned voyagers that will quickly sort out the men from the boys. In the words of Bette Midler, "Fasten your seat belts, it's going to be a rocky ride."

One thing I am certain about is that the eighties will not be about museums. All through the seventies the focus was shifting away from the museum movement, a nineteenth century phenomenon before palaces and country houses opened their doors, to the historic environment, embracing landscape, townscape, churches, houses and industrial sites. Without doubt the dominant theme of the last 20 years of this century will be the terms upon which our environmental heritage can survive. How in short this can be sustained without irretrievable losses in a country with a changed social structure, declining religious belief, and diminishing financial resources. 1980 will open with the establishment of the Heritage Fund which will form the inevitable

focus for all these tensions and aspirations.

Within the realm of the contemporary visual arts the greatest achievement of the last decade must surely lie with the crafts. For many people this has passed by almost unnoticed but others, often from the mainland of Europe or the United States, have been keenly aware that Britain during the 1970s underwent a creative renaissance in the crafts unparalleled elsewhere. This has embraced everything from handwoven textiles to engraved glass, from jewellery to ceramics. It has also been achieved in the face of much indifference, particularly from the printed media who either ignore craftsmen or wave them a hand from the columns of the women's page. To read the arts pages of the major dailies for the decade will produce little evidence for posterity on this amazing movement. The problem now lies in its direction during the 1980s, the danger that success brings of over institutionalisation and how its fecundity of invention can influence and lift the low standard of taste prevalent in most areas of mass production.

Will exhibition mania continue through the 1980s? Certainly unsung and unnoticed London has become the exhibition centre of the world. No other capital can offer at any one time such a bewildering number of exhibitions. And yet we still think in terms of the Paris blockbusters. But the truth of the matter is they are really here. Within the last few months a visitor could take in, during a couple of days, the vast Post Impressionist exhibition at the Royal Academy, the Thirties at the Hayward, Ingres and the Art of Hollywood at

the V and A, Lawrence at the National Portrait Gallery, to list but a few. Even though costs have to be cut and the showa fewer and running longer, I see no diminution in exhibition creativity. The exhibition is firmly established as an art form housed in a museum as a play is housed in a theatre. It has become an integral part of the life of the arts and even in austerity it is here to stay.

Education which was in during the 60s, progressively more and more out during the 70s, is definitely out in the 80s, a move apportioned by the divorce of art and education to the transfer of the responsibility for the arts away from the DES to the Office of the Deputy of Lancaster. The education bandwagon, which was the justification for much of the vast expansion in arts activities for a period, now looks like a dead duck. "Out" perhaps is too strong a word, "demoted" would be better. The revival in theatre must owe much to the fact that drama is a part of Eng. Lit. in schools, our full opera-houses and concert halls have a similar debt to the introduction of music-making in education, but there is no comparable achievement in the field of the visual arts. Habitat, the local museum and galleries probably done more to raise it, but taste in living than in school. Steam radio is better away at us with the "wor" in the form of endless poet anthologies but television is yet to achieve the visual revolution. And in the heritage of the 80s it is high time that country toric visual fabric of the 19th century was enscathed in the Frickum. Isn't Stubbs just sick Hall as as Sheridan or Har

Christopher Marlowe? Comed with our EEC colleagues - are the visual peasants of Epe.

One trend is irreversible. The public which wants an all increasingly have to pay for it. In many ways it is foolish that it took so long to begin to escalate the prices of theatre seats and exhibition entrance. But it was so obsessed in the 1960s with taking art to a wide audience as to be virtually blind to the fact that it has been pushed in most people's minds that it should be cheap. Now arts administrators are busy jacking up their prices. At long last exhibition charges have reached £2, the price of a mediocre cinema. In 1978, to give £1 caused more than a rise of comment.

And of some of this have a familiar ring to it? Well, yes. One of us who lived through the battle over museum charges it does. If it were not that old struggle, fought by the economic horrors of the time came home to roost, museum charges would pass through parliament overnight. I am sure local government bodies are leading to the paralytic achievement in the field of the visual arts. By the close of the eighties this could become universal. In Lord Eccles's scenario they were "the sprat to catch a mackerel." As things are going we may need them to hold onto the sprat. If I had been offered the choice by the last government (which I wasn't) between introducing charges (to which I was opposed) and closing the V and A service to the regions and the museum one day a week, I have no doubt as to what my

decision would have been. One also senses increasing disquiet in needy times over the millions of tourists who pass through our doors without making any tangible contribution towards keeping them open. Cathedrals are also being forced this way fast. All this passed through my mind recently when I queued at the cash till at the Metropolitan Museum of Art New York where the notice read "Pay what you will, but we suggest \$2.50."

What are the other question marks hanging over the coming decade? The biggest one hangs over the Royal Academy and its future. The next is suspended over the relationship or otherwise of the British Museum and the British Library. And the third is on Millbank, where a new Director has to decide what the Tate Gallery is actually about. All three should keep the art press and others on the sidelines entertained for many a year.

There will doubtless be yet more crises over the export of works of art from our shores, accelerated to fever pitch by the vast annual purchase grant of the Paul Getty Museum. The pattern, however, will be basically the same. Where it should be hopefully radically different will be in the mysterious area of commercial art sponsorship. This, for most of us, will be the experiment of the coming decade with many lessons to be learned on both sides and some much needed, enabling legislation to be passed.

Does one sense the end of an era in the arts? In one sense, yes. The premises upon which the arts have been built since

the last war are under review. This is no bad thing. We have lived through a period of tremendous achievement and expansion probably unparalleled in our history. One only has to think of the number of opera and ballet companies alone. Loud are the cries, however, from those who since birth have bathed in the waters pouring from the arts tap of the welfare state to find it being turned off even a little. Anger and rage and denunciation mingle with self-righteous diatribe. And yet few seem to give pause for thought as to what all this represents. Are the arts a mirror of society or are they a distorting glass? Should they reflect the economic state of the country or should they be exempt as an arcadia into which we can happily escape however briefly from the deprivation elsewhere? Those who argue this cite the last war when money was pumped into what were to become the agents of culture after 1945. But there was a reason: the arts in the Second World War inspired loyalty and patriotism whether it was Coward's play *This Happy Breed* or Ashton's ballet *The Quest*. No, surely the only relevant parallel would be Eastern Europe where, however gloomy and repressive life may be, *The Sleeping Beauty* is danced non-stop in glittering splendour. Hopefully this is not a distorting glass into which we would wish to step. Rather in the eighties we must search for balance, learn how to mark time, to consolidate what we miraculously have got, make for limited objectives and, above all, prize quality.

Pompidou Centre, Paris

Salvador Dali

by NICHOLAS POWELL

Nearly half a million visitors are expected at the biggest ever Salvador Dali retrospective (Pompidou Centre until April 14) to ponder the obsessions of what must be the most incoherent personal unconscious in the history of art. The bulk of the exhibition will then transfer to the Tate from June 13 to June 28.

A "kermesse heroique" — a pot pourri of lesser-known works arranged by Dali himself in a mud-coloured walkway — occupies much of the ground floor of the Pompidou. Two dozen giant salamis of rubberised canvas, numerous clusters of bright red frankfurters and illuminated bunches of grapes dangle around. Sticks of French bread bover on wires.

Inside is an apparently gratuitous selection of often undated works including three Cubist-inspired canvases, a shapeless evening dress designed for Elsa Schiaparelli, three sculptures entitled "Machine à penser," two video shows featuring the Master (talking about himself) and jewellery.

The bold jewellery is a good outlet for Dali's essentially flimsy and ornamental imagination: although the originality of his "space elephant" a pillar-bearing beast which also appears in two canvases — is doubtful to anyone familiar with Bernini's elephant statue in the piazza Minerva in Rome.

Suspended over the exhibition area are a 40-metre-long teaspoon, weighing 1,600 kilograms (an elongated spoon features in the painting "Symbole agnostique" 1932) and a Citroën car similar to that

perched in the painting "Apparition de la Ville de Dali," 1925-36.

The main exhibition, on the fifth floor of the centre, includes 188 paintings, 219 drawings, four sculptures, 38 objects, seven engravings, and the film "Un Chien Andalou." The works are divided into 11 thematic groups.

The first section moves from the muddy-palettized Viellard Crespoulade 1917-18 and "Portrait du violoncelliste Ricardo Pichot" 1920, to the imitative canvases of Dali's early 20s.

There is an unsuccessful attempt with the bright-light style of Bonnard ("Portrait de son père" undated) and the 1926 "Venus à un marinier" whose befy goddess is heavily dependent on the neoclassical "Jeune fille devant la fenêtre" 1925 is strikingly similar to Dali's late realist style, whereas "vache spectrale" and "Le pourri" of 1928 show a debt to Miró.

Dali's brief borymoon with the Paris sur-realist group enabled him to seize on their fascination with access to the unconscious: "Le Grand Paranoïaque" 1936 and "L'énigme sans fin" 1938. Dali's objects, including that delightful impalpable, a sofa in the shape of Mae West's lips, are grouped together in a room next to pre-war canvases inspired by "dreams and nightmares."

Gala, who left Paul Eluard for Dali, reportedly became his saviour. Apparent, in "L'énigme de Guilleume Tell" 1933 she is



Gala, nude, contemplating herself becoming a temple, 1945, and as the model for "Madone de Port Ligat," 1949.



longstanding fascination for Miller's "Angelus" has a section to itself, as do the paintings concerned with "double images" such as "Le Grand Paranoïaque" 1936 and "L'énigme sans fin" 1938. Dali's objects, including that delightful impalpable, a sofa in the shape of Mae West's lips, are grouped together in a room next to pre-war canvases inspired by "dreams and nightmares."

Gala, who left Paul Eluard for Dali, reportedly became his saviour. Apparent, in "L'énigme de Guilleume Tell" 1933 she is

menting with the geometrical patterns of Op. Art.

The intelligence of the Pompidou Centre's exhibition brings out, ironically, the lack of coherence in the work of a man so often slammed for showmanship, opportunism and greed. I

came away with the thought that skilful attachment to fashions is not enough in an artist and that the personal unconscious — related with whatever degree of truth — is relevant only to oneself and, at a pinch, to one's psychiatrist.

'Beecham' at the Apollo

Beecham, a play by Caryl Brahme and Ned Sherrin, starring Timothy West as Sir Thomas Beecham and Terry Wale, will open at the Apollo Theatre on January 29. Previews from January 22.

Beecham which was presented at the Salisbury Playhouse in the summer, is directed by Patrick Garland and will feature original Beecham recordings for four musicians.

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A matter of survival

THERE IS a common thread running through the labour negotiations now in progress—or temporarily suspended—in several of the UK's major state-owned corporations, including British Steel and British Rail. This is the desire of management to break out of the straitjacket of union-influenced rules over the way manpower is deployed and used. The existence of these rules, some of which have been "custom and practice" for as long as anyone can remember, is not the only reason why the efficiency of these organisations compares unfavourably with their foreign counterparts, but it is an important part of the problem.

Cash limits

The inability to deploy labour flexibly is not, of course, a phenomenon confined to the public sector; it is observable, to a greater or lesser extent, in large parts of British industry. What has brought the issue to the fore in the state corporations is that the pressure to correct their internal inefficiencies, arising partly from the marketplace and partly from the Government's policy of tight cash limits, is greater than ever before.

Some trade union leaders see the stronger management line on work practices as an assault on hard-won workers' rights, and a return to the unilateral style of management which, in the post-Bullock era of participation and consultation, had seemed to be on the way out. In a sense their apprehensions are justified; the nub of the matter is a reassertion of management's right to manage. In a good many industries and companies the authority of management was eroded during the seller's market of the early post-war period. In the interests of maintaining or increasing production, employers made concessions to shop floor pressure and allowed practices to develop which now, at a time of intense competition and declining profit margins, represent an unbearable cost burden. Today's management toughness is a consequence of past management weakness.

The fundamental question is how to recover the ground that has been lost. Employers cannot expect much help from national union leaders, most of whom feel bound to uphold the status quo. Their ability to deliver local implementation of any nationally-agreed productivity package in any case is doubtful. As Sir Keith Joseph, Secretary of State for Industry,

reminded the House of Commons yesterday, the British Steel Corporation and unions reached agreement four years ago on the need for radical changes in manning and working practices in order to reach European levels of productivity, but the undertakings were not fulfilled; it is not surprising that the BSC is looking for something more than another promise of that kind.

In British Rail negotiations have been meandering along—another meeting was held yesterday—on a set of proposals which include a new approach to rostering and the removal of restrictions on promotion and training, to permit greater flexibility in the use of staff. In an industry which is short of labour in some areas—partly because it is paying uncompetitive rates—resistance to these changes is even less defensible. But the desire to protect traditional demarcation lines remains as strong as ever.

In BL negotiations on a new wage and productivity deal reached deadlock yesterday and the proposals are to be put to a ballot of the workforce, with a recommendation by the unions to reject. In view of the commitments given last month, when the Government approved the 1980 BL corporate plan, the management is obliged to press ahead with its programme for raising productivity.

Any business affected by over-manning, demarcation rules and other obstacles to labour efficiency can choose between three courses: to live with the problem, in the hope that it can somehow generate enough profits to survive, to chip away at it by painstaking and gradual negotiations, or to attempt a comprehensive new deal, even at the risk of confrontation.

Rapid reform
Most employers would prefer the second course; the fact that the third may become a reality is usually the result of previous mismanagement. But, whatever may have happened in the past, there are situations where a comprehensive and rapid reform is essential if the business is to survive. The task of negotiation and persuasion is immensely difficult, especially in the public sector, but the message must be driven home, preferably with the co-operation of national union leaders and without a demonstration that, contrary to the belief of many employees, a state-owned enterprise can actually go out of business.

Pakistan wants a high price

THE SOVIET invasion of Afghanistan, which has radically shifted the balance of power in West Asia, has thrust Pakistan to the centre of the world's diplomatic stage. The Western powers and Pakistan need each other now more urgently than they have done for many years, and yet the alliance being drawn up is fraught with problems and dogged by mutual suspicion.

For the past two years, President Zia has faced a constant barrage of criticism from Western governments and Press. First, he won condemnation for the way in which his Government tried and executed former Premier Zulfikar Ali Bhutto. More recently, the country's nuclear research programme has been attacked because of Western suspicions that the Pakistan Government is intending to build a nuclear bomb. In addition, President Zia's attempts to "Islamicise" Pakistan's legal system and purge society of "decadent" Western influences have bred more suspicion, resentment and criticism in the West.

To win support

As around 85,000 Soviet troops trundled over the Oxus and into the high mountain plateaux of Afghanistan, so American diplomacy in the region was turned on its head. The urgent strategic need to draw a line beyond which the Russians should not pass is viewed in Washington as so great, that the cherished issues of human rights and nuclear non-proliferation have been cast to the wind in an attempt to win Pakistan's support. The renewal of America's courtship is doubly embarrassing because Pakistan is likely to prove an extremely reluctant bride. With Russian troops for next door neighbours, President Zia is going to be careful not to give undue offence.

Apart from a fear of the Russians to the West, President Zia has reason to be wary of recent events in India on his eastern border. The landslide election victory of Mrs. Indira Gandhi augurs ill, since Mrs. Gandhi has always maintained good relations with Moscow and can be expected to maintain

them now that she has returned to power.

Nevertheless, Pakistan's need for prompt military and economic support is urgent. While the Kremlin has given assurances that it will not step into Pakistani soil, Babrak Karmal, the new Afghan leader, has already said he does not recognise the Durand Line, accepted since the last decade of the 19th century as the border between Pakistan and Afghanistan. There has always been a fear that the Soviet-backed Government in Afghanistan will foment separatist sentiment among the tribal Pushtuns and Baluch groups.

Nonetheless the offer of military assistance by the U.S. in the past two weeks has been treated with suspicion. After the constant criticism of the past two years, President Zia regards the Americans as unreliable friends, and it is for exactly this reason that he will drive a very hard bargain before he offers the West any favours.

To accept Western aid now will mean to foster Soviet criticism in the future. The last thing Zia can afford is to commit himself to U.S. support only to find it withdrawn in two years time, leaving his Government at the mercy of hostile Soviet-backed neighbours.

Zia would prefer to turn to more reliable friends for help: his first choice is seemingly the Chinese. Unfortunately, they do not have the military strength that Pakistan needs to face the Soviet threat with confidence. The second choice would be the Moslem powers.

Convenience

So in the end, neither Pakistan nor the United States feels it has any choice but to reach a deal with the other—a marriage of convenience in the true sense of the word. Pakistan will insist on copper-bottomed guarantees over long-term U.S. backing, and will expect President Carter to drop the non-proliferation issue. Economic aid on a substantial scale is also certain to be demanded. This is the price the United States must evidently pay for a barrier to Soviet expansionism.

BRAIN'S first national strike, now in its third week, is not just about the size of a pay rise. It is a battle between the British Steel Corporation and its trade unions, which could be measured in terms of percentage points, then the conventional measure of compromise would have pointed the way to a settlement before now. The strike was probably not even have begun.

It is not even the BSC's unwillingness or inability to pay a going rate to its own employees—whether the 17 per cent rate of gratification or the 20 per cent pay rise achieved by the unions. The steel unions at one stage offered to accept 13 per cent with more to come from local activity deals, just as in the few years they have accepted less than the increase in prices. Of course, the longer the strike goes on, the less the steelworkers will be able to accept less than their original demand.

Why, then, should the large union in the industry, the Iron and Steel Trade Confederation (ISTC), whose name is a by-word for moderation, take to the streets to fight an employer who to all intents and purposes is bankrupt?

Twice-over complaint

The short answer is that it believes it is being asked to pay for British Steel's losses, not once, but twice over, and it feels it has paid enough already. It is paying, through plant closures and loss of jobs, for an investment strategy to which it was not a party and which with hindsight appears grossly over-optimistic. If it accepts BSC's present wage offer, it would have to give up more jobs to fund that wage increase. Both the 8 per cent cut on the table at national level, and the 4 per cent "guaranteed" from local productivity deals, require a *quid pro quo* from the unions; and although the strings cover a wide range of demarcation lines, unofficial disputes—the unions are in no doubt that "productivity" means only one thing to BSC. That is jobs.

In that sense the 2 per cent "new money" offer with which the BSC opened negotiations was only the straw that broke the camel's back. Now, according to Mr. Bill Sirs, general secretary of the ISTC, even that new money—the cost to BSC of honouring a previous commitment to consolidate certain supplements—has been withdrawn from the draft agreement.

At first sight, the BSC's case is not only coherent, but inevitable. It has no money to pay an increase in wages unless those wages can be found through the workers themselves raising their productivity. And

since, it says the unions cannot "deliver" productivity improvements by sitting round a table in London, they must give up their role of national wage bargainers and authorise their local officials to negotiate at the point of production. BSC's senior officials claim that years of relatively high inflation and enormous financial loss have combined to make a switch from national to local bargaining imperative.

If the BSC were a private employer, this argument would probably carry more weight than it does. As it is, the BSC is not its own paymaster. Invisible as the Government tries to remain in this dispute, its presence is all too evident to the unions, and to the TUC which is giving unprecedented moral support to the strike.

In other words the BSC illustrates in its acutest form the Government's attempt to install "free collective bargaining" in the public sector which it ultimately controls. The Government sets the financial limits on BSC's borrowing, and the accounts show that the BSC cannot afford to pay anything.

Mr. Bob Scholey, BSC's chief executive, and Dr. David Grieve, managing director of personnel, both appear mystified and alarmed by the ISTC's refusal to accept the balance-sheet put before them. They believe—and it appears correctly—that the steelworkers think BSC can and should pay the money to keep its employees in pace with or near the rise in living costs, regardless of productivity bonuses.

Mr. Sirs, his own balance-sheet. It shows an operating profit for 1979. Among the items which argues the BSC should discontinue the 1979-80 purposes of this investment programme, the cost of BSC's job-finding subsidiary, BSC Industry (£110m), rising to £20m next year; the cost of using £135m, overtime pay (£80m), and the cost of external labour disputes, to mention a few items. Mr. Sirs points out that hundreds of millions will have to be found for plant closures.

None of these items should be chargeable to the workers, he said yesterday. In addition, the latest of the union's strike broadsheets proclaims "tens of millions of pounds have been chucked away by this Corporation in recent years, arising from mistakes in investment decisions." The bulletin concludes: "We will not be made scapegoats for the Corporation's habitual mismanagement."

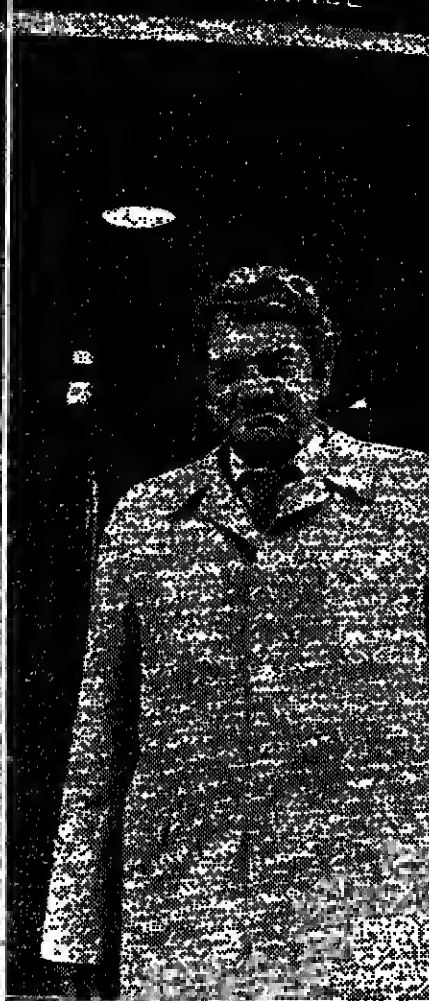
It is not surprising, therefore, that so much of the argument in this dispute, should be focussed on statistics. As during its recent plant closure programme, the BSC is trying to produce economic arguments to support its case. The unions—with some encouragement from academics and other outside opinion—are increasingly sceptical of those figures, and Mr. Sirs

ADVISORY CONCILIATION AND ARBITRATION SERVICE



Two disgruntled union leaders arrive at ACAS for yesterday's talks: Mr. Bill Sirs of the ISTC and Mr. Hector Smith of the Blast-furnacemen.

ADVISORY CONCILIATION AND ARBITRATION SERVICE



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believes he is winning the statistical battle.

Add to that the controversy about international productivity comparisons—which the BSC says show its employees as the least efficient in the industrialised world—and the true size of the gulf between the two sides begins to emerge.

There is a further ingredient—low morale—which appears to have reinforced, rather than tempered, the militancy of the ISTC. It would be surprising if a shrinking industry did not suffer from poor morale; but the very speed of its contraction in recent years, and the management's desperate attempts to retrench, have not helped. Sir Charles Villiers, the BSC chairman, may have been the victim of the corporation's poor forecasting. But the fact is that senior management lacks credibility, and a state of resentment within the corporation is now emerging.

Mr. Sirs says that his steelworkers have been so buffeted by changes of decision about the future of their plants that they are no longer afraid of the

Corporation's threats that the steel strike can only hasten further plant closures. If that is true, it removes what BSC may have seen as the strongest weapon in its armoury.

The central issue remains BSC's refusal to pay for productivity in advance (though it has offered to pay in advance one quarter's instalment of a lump sum bonus scheme) although the unions are insisting that they cannot enter nebulous local bargains without a substantial increase, without strings, to protect themselves against inflation first. The unions also want a "lead-in" payment to get local negotiations rolling.

Multiplicity of unions

The corporation's complaint is that advance payments do not work, and the record seems to back that up. Its grievance seems to be directed not at the production workers of the ISTC, but at the craftsmen, who are represented by seven different unions on an inter-union body called the National Craftsmen's Co-ordinating Committee (NCCC).

According to the ISTC, its own members have co-operated, and sacrificed jobs. But the craftsmen, who are a growing proportion of the workforce as steelmaking becomes more technical, have not. Mr. Sirs feels he is the stalking horse for the NCCC.

Some years ago the BSC introduced the idea of work-measured incentive schemes (WMIS), in an attempt to buy out some of the historical demarcation lines between craft unions in a more systematic way.

The BSC set great store by the scheme—and still does. But the history of one agreement, at Port Talbot in South Wales, shows how ineffective such schemes can be. One shop steward told me: "WMIS has cost the BSC a mint, and value for money is absolutely negligible."

The craft unions at Port Talbot (which do not belong to the NCCC structure) were given £4 a week per member to talk about the scheme. One union did so for two years. "Eventually when we signed it, we had mastered every trick in the book, and before it was implemented people were told how not to make it work."

The scheme gave birth to a

new adage: "The pea is mightier than the phers." The man who did the measuring of the work was nominated by the union, and the scheme produced mountains of job cards and up to £17 a week for some of the workers, but not much else. It seems the electricians at the plant—who like to stick to their basic shifts—did especially well. Boilermakers and fitters did not attempt to beat the system. They preferred to get their extra cash in the time-honoured way—by doing overtime.

Last year the management tried a new tack, with a scheme called "group working practices" to create a tip tier of craftsmen and stop the differentials leap-frogging between electricians, boilermakers and fitters. It was successfully introduced at Redcar, where manning generally is down, to best international levels. As a greenfield site it was virgin territory for bargaining.

Cost of job losses

It spread to Sheffield, where a rise of £14 a week was paid for by a few job losses. But when it came round to Port Talbot the electricians rejected it because the price in jobs was too high. The boilermakers and fitters narrowly accepted after a blazing row. This latest scheme was also in two parts: a £9 a week payment for giving up the jobs and another £4 based on plant performance. The electricians reckoned that the £4 was far too vulnerable to circumstances outside their control and would have yielded them only between £130 and £240 a week. Their objection is a microcosm of the union's objection to the present BSC proposals: the jobs will go, BSC will get the savings, but the men left behind will get little or nothing.

Both at local and national level trade union officials see their members' attachment to overtime working—and management's compliance—as one of the biggest stumbling blocks to rational negotiation whether on productivity or de-manning. If the BSC is so over-manned, they ask, why is it paying out £80m a year in overtime money?

The BSC complains bitterly that its trade unions drag their feet while the industry goes to ruin. The unions complain just as bitterly that the management is incompetent—in its industrial relations, its accountancy and even in selling steel.

The national strike has exposed the helplessness of the one and the disillusionment of the other—a strike that is as much an issue of confidence as it is of cash. As Mr. Sirs said: "Any management that can bring us out for the first time in our history must have got something wrong somewhere."

MEN AND MATTERS

Foraging for a few more subs

"We live," says Arthur Tron, "in hope... Perhaps industry just takes a long time to pay its bills." Newly-appointed manager of the state-funded UK Waste Material Exchange, Tron has been dismayed by the response to attempts to make the exchange self-funding. Carrying charges for £20 (plus the inevitable VAT) were sent out for the first time in the Exchange's five-year history last October. Of the 300 or so firms which paid up (out of a total of 5,000 using the Exchange) most have been small businesses. We find it very surprising, Tron says, in tones of genuine bewilderment.

The future of the Exchange is now in the hands of a fact which might surprise those in France, Germany, and Canada who have set up Exchanges based on the UK model. Its function is simply to marry producers of waste with those who might find their rubbish useful. This is done very discreetly through a bulletin carrying code numbers. Potential users contact the Exchange, which in turn contacts the waste-producers. If the waste-producer is not keen on revealing the contents of its rubbish to a rival company, it makes an excuse and disposes of the waste elsewhere.

The waste products for which new uses are found by the Exchange-based Exchange, an adjunct of the Department of Industry's Warren Spring laboratory, range from miles of nylon rope ordered by mistake to tons of egg-shells and chemicals. Operating on a budget of £50,000 a year, the Exchange has saved industry at least £5m so far. The figure is probably conservative. Since marriages are confidential, the figure is based only on unsolicited testimonials from happy couples.

The largest scope is probably in chemicals, Tron feels. Industry tends to fight shy of even slightly contaminated materials. But often purity is unnecessary. One marriage he has arranged



is between a firm with a large quantity of acid wastes it needs to neutralise, and another with a large amount of alkaline material on its hands. The first firm used to have to buy in caustic, but now merely pays the transport costs for removing the second firm's waste.

"The trouble is that we have been too successful," Tron reflects. "When we effect a marriage the producer and user of the waste tend to drop out of the system and make their own deals."

Going down

The Maitland Bar, a massive high-purity gold nugget dug up by a Chinese prospector in Australia 93 years ago and reputed to be the biggest chunk of natural gold ever mined, appears to be losing weight. Brought out of the vaults of the Bank of New South Wales for its first weigh-in since 1929, the nugget fitted the latest in electronic scales at 343.97 troy ounces. This compares with a

weight of 350 recorded in 1887.

A study of other sightings reveals that the bar has apparently been growing steadily lighter since it was found. The experts are not confused, however, and put the disparities down to the increasing sophistication of weighing equipment.

Sold to the NSW Department of Mines by its Chinese owner for £1,250, the shrinking nugget—taking account of its uniqueness as a specimen—is now valued at around £50,000.

Pilot schemes
Gold fever in the world's financial centres has reawakened the spirit of the old West in the breasts of the criminal communities of Canada and the U.S. High technology stick-up artists—they have discarded horse and six-shooter for helicopter and machine-gun—now roam the badlands of North America in search of isolated gold and silver mines.

One of Canada's top gold mine operators recently had a visit from such a gang at one of its out-lying mines in the bush. Dropping out of the sky the raiders soon over-powered the lightly armed mine guards and promptly vanished into the blue with two weeks' worth of gold concentrates.

These concentrates, which can be processed relatively easily into untraceable and highly profitable pure gold bars, have until recently been stockpiled at the mines in large quantities to await collection by armoured truck. My informant, pleading anonymity, tells me that before the raid his company used to ship concentrates to the refineries about once a fortnight. After the attack the insurance agents told him that, if he wanted to retain full cover, the company would have to change its transport arrangements. Now a helicopter visits the mine once a week to take away the diggings. This has added over \$50,000 a year to operating costs.

"With the price going the

way it is, we are now having to consider stepping up collection rates to once every two or three days," my contact complains.

He also tells me that the soaring price of gold and silver has sharpened the temptation to steal among mine workers, who find ready buyers for contraband in the beer parlours. "They are taking concentrates out by the pound. But we keep an eye on them as they leave. Check out anyone with a limp and you can usually count on finding his rubber boots half-full of the stuff."

Touch of glass

Could I suggest, dear reader, that you cut out this item and paste it facing outwards in your office window. Chances are that it will attract the eyes of those young men in the building-maintenance trades who dangle there cleaning your windows. I hear they have been known to respond to a world record charge and the temptation of £2,000 in prize money offered by a Californian company which is seeking Britain's—and possibly the world's—fastest window cleaner.

The prizes were offered by Etona, a company which claims to sell 30,000 rubber-bladed squeegees a year in the UK, and which hopes to set a high-speed record of 35 ft per second of window rending in 48 seconds.

The Federation of Master Window Cleaners, the union representing about 700 of the country's tradesmen, tells me it has sent out 700 entry forms but has so far not received a word from anyone willing to chance his arm in competition.

Love story

Written on a poster in a Surrey ante-natal clinic: "Ama, an amamma."

Observer

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Tuesday January 15 1980

CANADA

The Canadian electorate went to the polls only eight months ago and voted for a change, but the new Progressive Conservative Government was brought down in December. On February 18, voters will again choose between Prime Minister Joe Clark and Pierre Trudeau, his predecessor for 11 years.

Voters set for Round Two

By David Buchan

FOR MANY Canadians the start of the new decade resembled the rerun of an old prizefight film, except that as Canada's federal political parties go into the February general election campaign, young Mr. Joe Clark in the Progressive Conservative corner has reached the mature age of 40, and Mr. Pierre Elliott Trudeau, the aging warrior dragoned into carrying on the Liberal colours, is now an August 60.

For 1979 was supposed to have been a year in which Canadians voted for change. They did so—or enough of them did so in the May election to make the Progressive Conservatives the largest single party in Parliament with 136 seats, and to bring to an end 16 years of Liberal reign and the 11-year Premiership of Mr. Trudeau.

But the May election brought little change of direction to the country, which was kept marking time while Prime Minister Clark's minority Government delayed calling Parliament until October and survived a series of no-confidence votes over the next two months, only to be brought down on his budget in mid-December. A February poll was immediately called, with the possibility that Mr. Trudeau might again lead Canada in the councils of the world. Under rank-and-file pressure, Mr. Trudeau was persuaded to reverse his previous announcement to resign the Liberal leadership to get the party through the new election.

The fall of the Clark Government rendered nought a considerable body of legislation it was preparing — perhaps most notably, a Bill allowing Canadian homeowners to offset mortgage interest payments and property tax against income tax and certain amendments to Canada's Bank Act, giving foreign banks more scope. It also meant further procrastination on vital decisions concerning energy and Government finances.

Political progress in the coming year will depend largely on one or other of the two major parties winning an overall working majority at the February poll. That is by no means certain, with the new Democratic Party winning a record 27 seats last May, helped by a strong trade union "get-out-the-vote" drive, and believing it can improve on this next month. But at least 1980 will see Quebec a step nearer resolving the vexed question of its future with English-speaking Canada.

Referendum

Mr. Rene Lévesque, Quebec's controversial Premier, is thought likely to set the federalism referendum in the province for early summer, probably June. The political crystal ball appears clouded, but there is unanimity about Canada's economic prospects in the coming year. They will be less good than in 1979, simply because that is also the prognosis for

the U.S., with which Canada does two thirds of its external trade.

The outgoing Tory Government last month forecast that real gross national product growth would slow from 2.8 per cent to 1 per cent this year, unemployment would rise from 7.5 per cent to 8.3 per cent, and that inflation would increase from 9.2 per cent in 1979 to 11 per cent this year. From the point of view of Tory political strategists, the earlier the election in 1980 the better.

But the Tories have the probable disadvantage of having laid in detail their painful remedy for the country's ills, in particular the Federal budget deficit and yawning deficit on current account with the rest of the world. Mr. Clark has said if he wins power again, he will simply reintroduce the budget on which his Government fell. This would have raised indirect taxes, notably an 18 cent increase on a gallon of petrol.

The other political parties can keep their economic platforms more pleasantly vague, though there is a strong suspicion that a post-February Liberal Government might have to go down the same taxing road.

In terms of personality, Mr. Clark may never match Mr. Trudeau, the best known Canadian of his generation internationally. But the fact that the sometimes gangling, gauche Mr. Clark may never

BASIC STATISTICS

Area	3,851,809 square miles (9,976,139 square kilometres)
Population	23.5m
GNP (1978)	C\$230.41bn
Per capita	C\$9,804.6
TRADE (1978)	
Exports	C\$54,957m
Imports	C\$52,978m
TRADE WITH UK (1978)	
Exports to:	£1,088,879bn
Imports from:	£740,508m
Currency:	£=C\$2.6345

inspire Clarkomania may be so great political handicap: The other side of the coin is that he seems to have fewer ardent dislikers than Mr. Trudeau. Certainly the Clark philosophy of a looser federal rein from Ottawa on the 10 provinces of the country seems to accord well with the new temper of the times. It springs naturally from Mr. Clark's own temperament, less combative than Mr. Trudeau's, and from his own province of Alberta, eager to retain as much of its oil and gas wealth for itself as possible. Most important, it is probably a sound strategy to adopt towards the Quebec issue, the biggest test for Canada in the coming year.

Mr. Clark has wisely left it



to the Quebec Liberal leader Mr. Claude Ryan to lead the federalist cause in the province, a second-string role that Mr. Trudeau, quite naturally because of his French Canadian background and strong feelings against separatism, has found impossible to play. Mr. Levesque's own Pequistes admit the wisdom of letting Mr. Ryan, who has ably rebuilt the Quebec Liberal Party from the ruins of its 1976 defeat by the Pequistes, his head.

Many Quebecers are frankly alarmed at the less in the dark that Mr. Levesque has proposed they take towards sovereignty-association: basically, political independence, but retaining the economic advantages of a common market and currency with the rest of Canada.

On other other hand, most Quebecers want what they see as a fairer share of Canada's wealth.

There is some evidence for the alarming conclusion that Quebec is only a special and acute instance of a general trend

towards greater provincial self-sufficiency.

The possible fragmentation of the Canadian "common market" can be seen in certain "province-building" measures that some provincial governments have recently taken. Quebec and some of the maritime provinces, for example, give a preference on public contracts to goods with a high provincial content.

But this prospect should not be overdrawn. A greater fear that provinces, once politically or economically Balkanised, would be sucked into the maw of the U.S., makes them stick together.

There is certainly plenty of scope for energy co-operation with the U.S., particularly in natural gas of which Canada has a sizeable and still growing surplus. The Canadian National Energy Board has in fact just authorised the sale of some 3.75 trillion cubic feet of gas to the U.S., but Canada also needs to put its energy house in order at home.

This will have to be thrashed out in a quasi-diplomatic manner between Ottawa and the ten provinces, which regard natural resources on their soil as their own to negotiate.

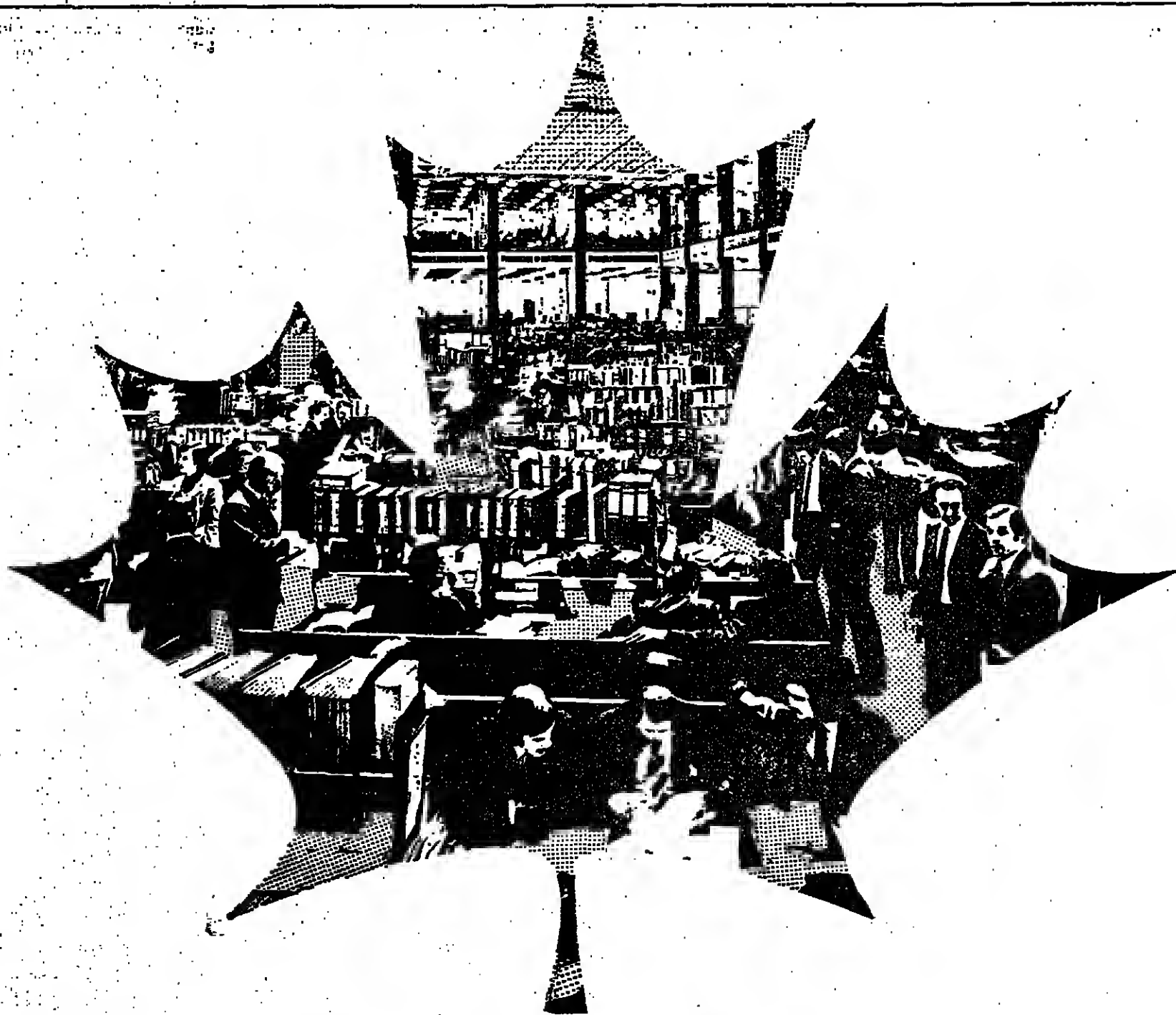
What does seem certain is that Canada will not remain self-sufficient in fossil fuels unless there is a higher domestic price to curb consumption and encourage production of more intractable reserves, such as heavy oil and tar sands.

While Canadians last year used more petrol than ever before, domestic prices lagged behind world levels because of internal disagreements on how fast the price should rise. Canadians are the world's most voracious consumers of energy — 52 barrels of oil equivalent per capita. To some degree, with a fiercely cold climate and long distances between communities, they have to be.

But energy cautiously used and aggressively developed could be one of Canada's salvations in the energy-hungry decades to come.

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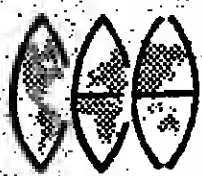
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Economy will grow weaker

THIS YEAR will be less good than 1979. That at least is agreed by Canada's three major political parties, though their differing economic ideas of what to do about it give voters a choice at the February 18 general election. The outgoing Conservative Government offered a new year's prospect, on the occasion of its ill-fated mid-December budget, of a decline of the growth of real gross national product from 2.8 per cent last year to 1 per cent this, a rise in the unemployment rate from 7.5 to 8.3 per cent over the same period, and an increased rate of price rises from 9.2 per cent in 1979 to 11 per cent this year.

The only quibble that private economic experts, such as at the Conference Board of Canada, have is to suggest real output may in fact grow by slightly less than the 1 per cent. This overall consensus is no startling fluke: it stems from the basic expectation that the economy in the U.S., with which Canada does two thirds of its external trade, will provide a weaker market for Canadian goods, while the price of Canadian imports from south of the border will go on increasing as strongly as ever.

In addition, and almost irrespective of the flow of governments in and out of Ottawa, the Bank of Canada seems set on its course of keeping money supply expansion a little below the domestic rate of inflation, and interest rates on a par or slightly above those set by the Federal Reserve in the U.S. The bank rate was up to 14 per cent by the turn of the year, and just as Canadian rate increases followed those in the U.S. last year, so it seems likely that the Bank of Canada will lag behind the U.S. Fed in any easing of rates this year.

A post-February reflationary budget would change the equation—this is only conceivable if the Liberals win outright, or somehow obtain a governing minority with the support of the New Democratic Party. The Tories have pledged to re-introduce their old budget if returned to office. But at the turn of the year, it seemed the main engine of growth in the Canadian economy would continue to be business investment in plant and capital equipment. This started in 1973 with the

EXTERNAL PAYMENTS (C\$bn)									
	1974	1975	1976	1977	1978	Jan. to June 1978	Jan. to June 1979	*1979	*1980
Current Account	-1.5	-4.8	-3.8	-4.7	-5.3	-2.9	-4.3	-6.0	-7.4
of which:									
Merchandise balance	+1.7	-0.5	+1.4	+2.7	+3.4	+1.5	+0.6	+2.3	+1.3
Service balance	-3.7	-4.7	-5.8	-7.4	-8.7	-4.3	-5.1		
Including									
Dividends and interest	-1.6	-2.0	-2.5	-3.6	-4.4	-1.7	-2.3		

* OECD forecast.

exporting sector setting out to reap the competitive fruits of a fallen Canadian dollar against the U.S. currency, continued through 1979 at a pace of 10.8 per cent according to official figures, and will slow slightly to a 4.6 per cent rate this year (official figure again). Outside the short-term cycle, too, there is as usual a number of high energy-related construction projects forging ahead, in electricity generation, oil sands and heavy oil extraction, and pipelines.

Potential

The degree to which the Canadian economy is running behind its potential is, however, a matter of sharp political dispute. Liberals and the NDP—the opposition in the last Parliament—hotly contended that slack in the economy was evident in the high and rising national unemployment rate, and that what was needed was lower interest rates, and if that meant a lower exchange rate, it would boost exports.

The Bank of Canada, supported by Mr. Joe Clark's Tory Party, flatly disagreed. Mr. Gerald Bouey and Mr. R. W. Lawson, the central bank's governor and deputy governor (both just re-appointed to further seven-year terms) have maintained that Canadian companies which export or whose products compete with imports have been going full tilt. Their argument that Canadian industry is, broadly speaking, competitive abroad at the current exchange rate would seem to be borne out by other indicators, such as last year's rise of corporate profits (45 per cent in January-June 1979), compared with the same period a year earlier.

"In present circumstances a significant further depreciation

of the Canadian dollar would do much more harm than good," Mr. Bouey has warned. It would at once increase the cost of imports, hitting in turn Canada's manufacturing exports which have a high degree of imported input, while (the argument goes) new export-oriented investment that might be stimulated would take much longer to come on stream. Devaluation would also increase the cost in local currency of servicing the external debt.

Excess capacity is, however, marked in two categories. First, in the domestic housing industry. The defeat of the Tory government placed on ice its plan to let homeowners set off mortgage interest payments and property taxes against income tax, which might have provided a stimulus to this sector.

Second there is idle capacity in those export sectors particularly subject to the cyclical vagaries of the U.S. market—cars and lumber. The Ontario plants of the Detroit car companies have been hard hit by the slump in the car market south of the border because they have tended to specialise in the medium-range range of models which U.S. buyers this year have turned away from.

The willingness of even a Tory Government to consider some cash grants to help bail out the Canadian part of Chrysler—more generous than in the U.S. where the only proposals are for loan guarantees—underscores the importance attached to this sector in the Canadian economy. Accentuating the increase of Canada's deficit with the U.S. in the automotive trade has been the actual rise in domestic sales of cars largely of U.S. manufacture because Canadians last year experienced neither the

sharp petrol price rises nor shortages that Americans did. The slump in the U.S. housing industry has reduced its demand for Canadian lumber, though having been burned badly before in the 1974-5 U.S. recession, the west coast lumber companies have since widened their outlets to take in the Far East. Efforts in recent years to diversify export markets—including a framework trade and co-operation agreement—have borne fruit and are likely to continue to do so as the rest of the world grows faster than the U.S.

Sharp regional differences, as well as those between sectors, make it hard to generalise about the state of the Canadian economy. A national unemployment rate of over 7 per cent, for instance, masks a 3 per cent rate in the oil-boom towns of Alberta and at the same time a 30 per cent winter jobless rate in Newfoundland. It also needs stressing that these figures are not fully comparable internationally. The Canadian figures, generally speaking, exaggerate the evil. Yet the broad perception by many Canadians and their communications media has not been one of an overheated economy.

A reason

That was one reason why the Bank of Canada could not politically have acted earlier last year, as it would have liked to do, to raise interest rates until it could publicly claim force majeure by the U.S. Federal Reserve's actions.

The bank's tight money policy and the proposed fiscal squeeze by the outgoing Tories were claimed by them to be essential medicine for some pressing long-range problems: inflation, and

the recent tendency of Canadians and their Governments to live beyond their means.

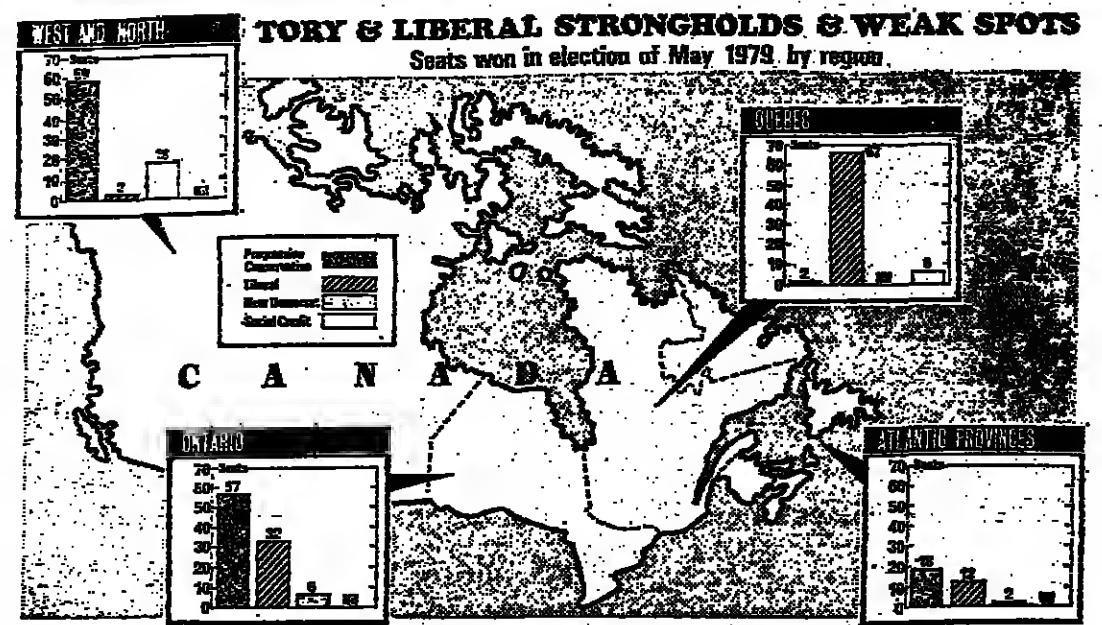
These were the main problems stated by Mr. John Crosbie, the Tories' Finance Minister, and though Parliament plainly disagreed with his prescribed cures, there was less reason to quarrel with his description of the malady.

Higher world energy prices ought to be a pretty unmixing blessing for Canada, a country which imports some oil—currently around 150,000 barrels a day or 10 per cent of its needs—but which with hydro-electricity and natural gas included is an overall net exporter. The higher prices are certainly good for Alberta, which produces 85 per cent of the country's oil and gas, and for the national trade balance. One of the last acts of the Clark Government was to approve the national energy board's recommendation for the sale of 3.3 trillion (million million) cubic feet of gas to the U.S. worth even today C\$15.5bn, and more as it is progressively exported.

But the forecast is that, with Alberta pumping flat out its dwindling proven reserves of light and medium crude, Canadian oil imports may increase to as much as 500,000/800,000 b/d by 1985. Unless, that is, Canada increases its controlled domestic oil price—increased by C\$1.475 a barrel on January 1—much quicker to world levels, or a level at which it becomes profitable to extract new oil either from expensive processes like oil sands or distant and difficult regions like the Arctic or the Labrador coast.

Such an upward adjustment, particularly when the world OPEC prices are an ever-moving target, is bound to be painful. The outgoing Tory Government clearly meant it to be painful, in the interest of conservation, talking of \$4 rise this year and a \$4.50 rise per barrel in 1981. That pleased the Alberta producers but horrified Canadian consumers. The Tory budget would have slapped an immediate 18 cents a gallon increase on petrol, but it not fallen on precisely that proposal. That lesson is not a pleasant one for whatever new government takes office on February 19, but it is a problem that has to be tackled.

David Buchan



No easy choice at the February poll

CANADIAN VOTERS face a hard choice at the general election on February 18 between a man, Joe Clark, who despite having been Prime Minister since last May is still an untested quantity to many of his countrymen, and Pierre Trudeau, now seeking a comeback but whose 11 years as Prime Minister from 1969 to 1979 made him perhaps all too familiar a face to the electorate.

With over a month still to go in the current election campaign, it would be foolish to hazard at the result. But one fear that many Canadians across the political spectrum share is that they will get another Government without a commanding majority in Parliament.

The fear is not unfounded. With Mr. Clark's Progressive Conservatives failing to make much of a mark in their brief spell in office, and with the Liberal Party, caught with its pants half down by its success last month in toppling the Clark Government and forced to draft Mr. Trudeau back as a stop-gap leader, Canada's third party, the New Democrats, are hopeful of making fresh electoral inroads at the expense of both the bigger parties.

At the dissolution of the last parliament, the NDP had 27 seats, the Tories 136 and the Liberals 114, plus the tiny five-member Social Credit party, exclusively from Quebec and not expected to make any gains in the coming election. It was the NDP which drafted the notion of no confidence in the December budget which brought down the Clark Government, and of all the party leaders, it was only the NDP's Mr. Ed Broadbent who seemed unequivocally pleased by a fresh election.

The prospect of another minority government is daunting, given the record of the Clark Government which delayed calling Parliament into session as long as it decently could, until last October, and then failed to get barely any legislation passed until its Social Credit allies deserted it on the budget.

Backlog

The sudden election has merely piled up the backlog of important policy decisions that need to be taken on the Federal budget, the yawning current account deficit, energy, a new fighter aircraft for Canada's air force, and many other issues. These must also be set against a backdrop of continued wrangling between the Federal Government and the provinces, and most important of all, Mr. René Lévesque's referendum this year on Quebec's future links with English Canada.

Mr. Clark is boldly trying to turn this impression of disarray to advantage, asking the voters to give him an overall majority to fulfil the mandate of his victory in May 1979, so far frustrated by the parliamentary "obstructionism" of the opposition Liberal and NDP parties. Mr. Clark has said that if re-elected, he would call Parliament at the earliest possible date after the poll and re-introduce exactly the budget on which he was defeated in December.

But not everyone is as sure as Mr. Clark of what that mandate was. Certainly, the result of last May seemed to be a rejection, largely by English Canada of tired old faces in the Liberal Party in power for the previous 16 years and of Mr.

Trudeau, in particular, in power for the last 11 of those years. Bored by the Quebec problem, and irritated by the Federal Government's efforts to make the federal administration bilingual, English-speaking Canadians evidently saw no reason to sustain Mr. Trudeau any further.

His last Cabinet was, by all admissions, one of the weakest since the Second World War. Many of the more prominent Liberal figures, particularly English speakers like Mr. John Turner, had left the Government discontented with what they felt was Mr. Trudeau's overbearing style of leadership.

Promise

But whether Canadians also wanted a turn to the right was much less certain (in particular since both big parties extend from centre left to centre right). If the electors wanted less Government, it is likely they wanted it in the form of a \$3bn tax cut which the Tories promised in the 1979 election campaign. Far from fulfilling this, probably unrealistic, promise, the Tory Government found it necessary to propose stiff indirect tax increases on petrol, alcohol and cigarettes, and a 5 per cent increase of corporation tax in its December budget, as a start to closing the gap in Federal revenues and redressing Government borrowing.

Mr. Clark's undertaking to introduce more discussion and less confrontation into the shaping of Federal policies and in Ottawa's relations with the provinces marked a change from Mr. Trudeau's more centralistic and person style. It made sense for someone of Mr. Clark's newness to national politics to delay calling parliament, giving his party time to learn the ropes of government after almost 16 years in the political wilderness.

It was also a realistic acknowledgement of the relative shift in power from the Federal to the provincial governments, and of the freedom needed by the latter to deal with increasingly disparate problems. Unquestionably, Mr. Clark was right, as the representation of a party based largely of English speaking Canadians, not to launch himself immediately into the heated issue of the Quebec referendum, but for the moment to stay on the sidelines and to bide his time for the day when he could play a more active role.

But on some key issues Mr. Clark has come to be criticised for doing too much discussing and too little deciding. Having committed Canada at the Tokyo summit last summer to raising its domestic prices for oil to world levels, Mr. Clark then became involved in a bitter inter-provincial squabble between oil producers (like Alberta) and consumers (like Ontario), with the result that Canada goes into the new year with no agreement on oil pricing.

However, no one who has watched Mr. Clark in recent months would doubt his potential for learning from past mistakes, and his driving ambition to stay at the top of the greasy pole of politics now gives him one big advantage over Mr. Trudeau. It was no secret that some Liberal power-brokers wanted to dump Mr. Trudeau even before the last election. Mr. Trudeau's announcement in November that he would step down pleased many in the party,

which set itself a leisurely timetable of choosing a new leader at a convention in March.

Alarmed by their surprise success in bringing the Tories down, and by the difficulty of selecting a new leader in the throes of a campaign, the Liberals decided to play safe—or so they thought—and stick with Mr. Trudeau. Mr. Trudeau made very clear his deep reluctance in accepting his party's urgings to carry the flag through the next election, and his strong desire to return as soon as possible to private life and to give more time to the children of his broken marriage.

Thus, although the Liberals were given strong hope that they could retake the citadel of power by a Gallup poll taken in November which gave them 47 per cent (as opposed to 28 per cent for the Tories and 23 per cent for the NDP), there is a big and unsettling question mark over the future leadership of the party.

The search for a successor therefore continues, though some of the chief contenders, especially Mr. Turner and his successor as Minister of Finance, Mr. Donald Macdonald appear to have ruled themselves out, at least for the moment.

Alternate

Before the Clark Government fell, Mr. Macdonald had looked like the best bet in part because the leader's post traditionally alternates between anglophone and francophone and a switch will probably be needed more than ever after Mr. Trudeau. Nevertheless, the name of another former Finance Minister, Mr. Jean Chretien, was also mentioned as a possible Liberal leader.

Mr. Chretien, who does not hide his ambitions, claims he would be the front runner for the succession, were he not French. But even he does not minimise the task the Liberals face in rebuilding their position in West Canada, where in the four English-speaking provinces west of Ontario their strength is next to zero.

Given their overwhelming strength in Quebec, there is no reason for the Liberals not to stay a major party, at least as long as that province stays in the federation. But the NDP, which feels it stands to gain from Liberal disarray, may one day start breathing on the Liberals' heels. While there is always the possibility that the NDP will get badly squeezed in a tight fight between the two big ones (as happened in 1974), the NDP was delighted to have recorded its best performance ever in 1979, winning 18 per cent of the vote of over 2m. Mr. Broadbent, who since taking over in 1975 has brought a number of bright young social democrats into the party, such as Mr. Bob Rae, the NDP financial expert, feels his strategy of moving the party back more to the centre ground of Canadian politics is paying off.

The NDP now stresses economic growth policies as much as income redistributive programmes. In 1979 it made gains in Manitoba, British Columbia, and Saskatchewan (Alberta remains resolutely Tory), more than offsetting losses in Ontario. Where it has not made any inroads is in Quebec, because its natural catchment of social democrats are subsumed into the heart of Mr. Lévesque's Parti Québécois.

D.R.

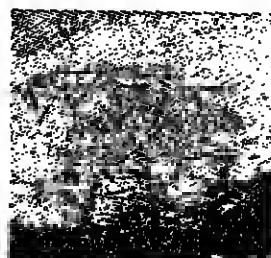


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CANADA III

Banks' foreign presence outstrips domestic role

CANADIAN BANKS are an exception to a rule. In contrast to the country's industry, much of which is dominated by foreign and principally U.S. interests, the leading chartered banks have assumed a size and influence not explained by the dimensions of their domestic economy.

Over the past year, this international role of Canadian banks has insulated them from problems at home. As interest rates have risen, margins have widened on foreign floating-rate lending. In the domestic arena, by contrast, banks have often been obliged to lend on a fixed-rate basis (on mortgages, for example) while funding themselves through deposits and Certificate of Deposit issues which are more sensitive to prevailing market rates.

In the case of banks with a strong international presence, the two have largely cancelled one another out. Toronto Dominion Bank is, together with Bank of Nova Scotia, traditionally the most committed to the international arena. Its president, Mr. Dick Thomson, says the chartered banks have on average between one-third and 40 per cent of their assets in foreign business and the balance helps to ensure a steady progression in earnings.

The odd man out among the five major banks is Canadian Imperial Bank of Commerce, which has always been more firmly bedded in domestic operations. Significantly, Commerce showed a growth of only 4 per cent in net operating income last year, well below

average and comparing with a 24 per cent increase at Toronto-Dominion.

Mr. Don Fullerton, president of Commerce, accepts that the strong domestic base proved disadvantageous in the past year. He says that, as the largest retail bank in Canada, Commerce has been vulnerable to soaring costs. As a result it has adopted a strategy of consolidation and in the last financial year opened 30 branches and closed 46. While trying to retain its position as a consumer bank at home, Commerce is pressing ahead with its international business, where Mr. Fullerton claims to be gaining a market share. International factoring, for example, is an area in which Commerce is about to make a significant push.

Prospects

The five leading banks pushed their combined net operating income above C\$1bn for the first time last year and, when asked about the prospects for 1980, bank chiefs are apt to smile contentedly. Consumer lending is taking off slightly but corporate and international demand remains strong.

One slight depressant this year will be the virtual closure of a tax device through which banks were able to substitute fixed term preferred shares carrying advantageous tax treatment for regular commercial loans. The loophole was plugged in November 1978 but so many issues were already in the pipeline that last year still saw a significant benefit. The result was that all chartered

banks showed either lower or virtually static pre-tax income for 1979, boosting their earnings through tax write-offs.

Another negative factor could be a higher level of loan loss provisions. With the exception of Bank of Montreal, all the leading institutions recorded roughly stable provisions last year, but a recession in 1980 could change the picture. Internationally, Iran poses a question-mark, but bankers profess to be little concerned, particularly as payments are still being made. Mr. Thomson does not deny that his bank's exposure to that country is between C\$100m and C\$125m, not too significant in terms of the group's overall assets. Offsetting this threat is the growth of Canadian bank operations in the potentially lucrative U.S. market. Overall, a rise in earnings of between 10 and 15 per cent for the system seems likely this year.

The five major banks will have to contend with a new competitor this year. The two leading francophone banks, Banque Provinciale du Canada and Banque Canadienne, have merged to form the National Canadian Bank.

The merger, which dates from November last year, produces a bank with assets of around C\$15bn. This makes it larger than Caisse populaire Desjardins credit union, which has become increasingly involved in retail banking.

The assets of the two banks had been growing slowly in recent years and last year's profit performance was sluggish when set against the five larger banks. The object of the merger is to promote a national and

international presence, as well as to improve profitability through rationalisation of retail services. Between 100 and 300 branches mainly in Quebec will be eliminated over the next couple of years.

Over the longer-term, a development which could have a significant impact on the chartered banks is the revision of the 1967 Bank Act and, in particular, its provisions for foreign banks. The Act is subject to review every 10 years, but the latest revision has dragged on and two successive extensions of the 1967 Act have been necessary. The dissolution of Parliament in December will almost certainly make a third extension beyond March 31 necessary.

Umbrella

In its present form the new Bill would put foreign banks in Canada on a similar footing to the existing chartered institutions. Banking is designated as an area of Federal responsibility under the British North America Act of 1867 and bringing foreign institutions under the banking umbrella will simplify supervision of the system and encourage domestic competition.

Until now, subsidiaries of foreign banks have been gathered together under the acronym NBEI (non-bank financial institutions) and have not been entitled to describe themselves as banks. By adopting the new status, the banks hope to enhance their prestige and pick up more business. In return, they will be obliged to deposit minimum reserves with the Bank of Canada on domestic liabilities of up to one year.

Exemption from reserve requirements currently gives the 35 foreign near-banks an advantage of around 20 base points on commercial lending spreads (according to foreign bankers) or around 60 points if you believe their Canadian counterparts. The reserve requirement is unlikely to bit the foreign bankers very hard, however, because of their limited short-term liabilities.

Mr. Bill Harris, chairman of Barclays Canada, estimates that only around 2 per cent of his bank's domestic liabilities have a maturity of up to one year. It is most unlikely that this structure will change significantly under the new Act. The foreign houses have been pressing chartered banks hard on

commercial lending, where they now have around 12 per cent of the domestic market, according to the executive director of the Canadian Bankers' Association, Mr. Michael Harrison. Few are involved in retail banking, however, and this field will continue to be dominated by domestic institutions.

The revision will probably provoke an expansion in whole-sale operations with foreign banks extending their services (to include foreign exchange or leasing, for example) and chasing commercial lending to medium-sized companies as well as export business.

This threat is causing some concern among the chartered banks, though their attitude to the new provisions has remained ambiguous. Mr. Thomson has been the most vigorous critic within the Canadian banking establishment. He foresees that U.S. companies, for example, will demand that their Canadian subsidiaries use the same bank as the parent, to the detriment of the chartered banks. He also maintains that Canada should not be opening its doors to U.S. banks when individual states south of the border impose restrictions on Canadian operations.

Other Canadian banks are more cautious. They are anxious that their overseas operations should not be inhibited by the impression of protectionism at home. They also point to aspects of the Bill which would prohibit headlong growth among foreign banks.

One provision is that the domestic assets of foreign banks as a whole should not exceed 8 per cent of all domestic assets within the banking system. Mr. W. A. Kenett, Inspector-General of Banks, estimates that the 8 per cent ceiling represents around C\$12bn of domestic assets. The 35 institutions presently have Canadian assets of C\$5.4bn, he calculates, so even if the green light were given to all the 15 or so banks waiting to come in, there is plenty of room for growth.

It is possible that Citicorp, with Bank of America the largest foreign operator in Canada, may decide to go it alone and decline enfranchisement as a bank. If so, the asset figure could be diminished by around C\$1bn. Canadian bankers are less sure. Some believe that the asset figure is already higher than C\$5.4bn and that it would grow rapidly. How the 8 per cent would be

rationed, if the ceiling were reached, is still far from clear.

The Bill also defines a relationship between the domestic assets and authorised capital of individual banks. The Inspector-General must confirm any increase in authorised capital and is therefore in a position to control asset growth.

The Bill, as amended by parliamentary committees, has abandoned a draft proposal to restrict the number of branches of any bank to five. Any branch after the first will require Ministerial approval, however, and an amendment has been inserted to provide licensing of banks every three years. Mr. Kenett says this measure would be only applied in *extremis* and primarily as a stick to ensure reciprocity for Canadian banks abroad, notably in Japan, Switzerland and the state of Illinois.

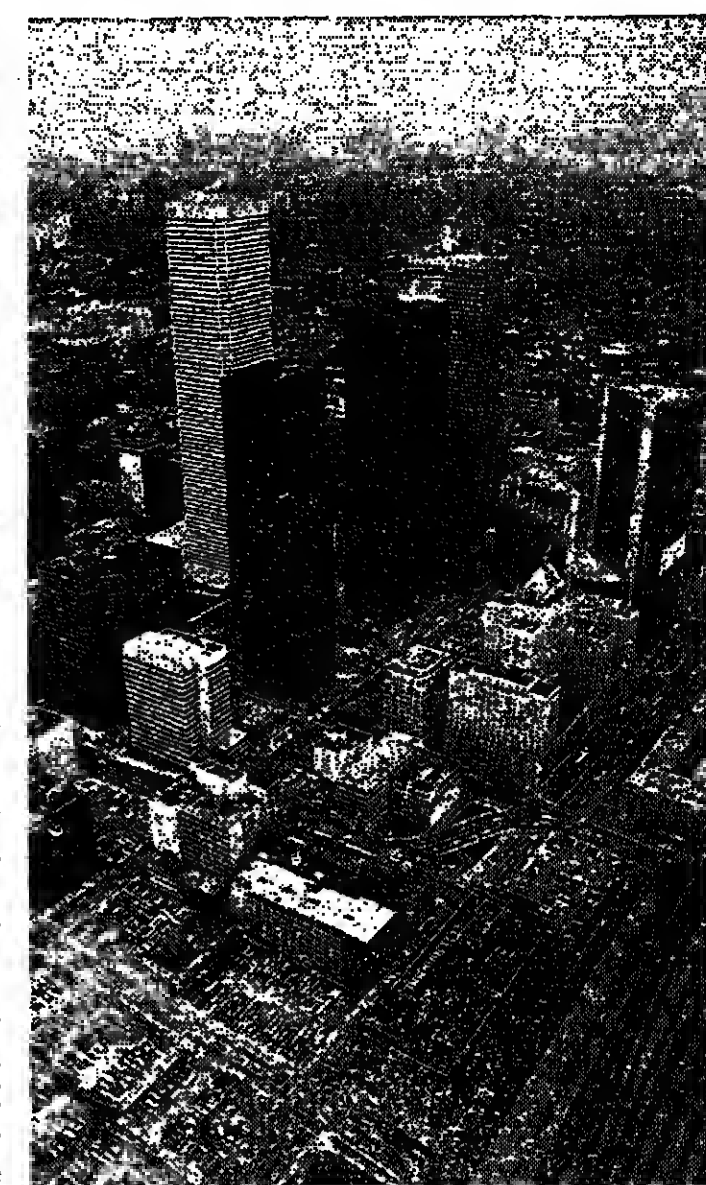
Balance

The Bill provides a nice balance between welcoming foreign banks to the domestic fold and ensuring that they do not establish too powerful a base. By legislating similar terms of reference for domestic and foreign banks, it also makes life more difficult for the so-called "suitcase-bankers" who market services from hotel rooms and other transient locations, and restricts the activities of enfranchised banks within non-financial fields.

The Bill also contains provisions for domestic banking. It restricts the leasing, data-processing and securities operations of the chartered banks, for example. Generally, though, legislation has failed to attack the basic problem of domestic banking: what is banking? Since non-banking financial institutions fall within the jurisdiction of provincial authorities, the Federal Government must tread warily and has drawn back, for example, from defining banking in the Bill (though there is a definition pertaining to foreign banks).

The Federal Government was also obliged to modify its proposal to establish a Canadian Payments Association, compulsorily linking all institutions through a giro network, because of opposition from provinces and provincial NBEIs—primarily trust companies and credit unions.

The banks are a little peeved at what they see as the preferential treatment, such as



The business section of downtown Toronto, Ontario

exemption from reserve requirements, afforded to institutions in direct competition with them on the retail side. Mr. Harrison points out that the total assets of credit unions and caisses populaires (the Quebec equivalent) have grown from C\$1.8bn in December, 1967 to C\$19.5bn in March last year. Over the same period, the share of domestic personal deposits lodged with the chartered banks has fallen nine percentage points to around 50 per cent.

While the election will almost certainly delay the overdue revision of the Bank Act, the delay is unlikely to bring about fundamental changes. A Liberal government was responsible for drafting the original version of the revision and, since few significant changes have been made, in committee, the Bill would probably have little difficulty in passing, whichever party were in power.

Legislation is planned to stream deposit-accepting financial institutions into two sectors

John Makinson

CHARTERED BANK PERFORMANCE

	BALANCE OF REVENUE		AFTER TAX	
	1978-79	Change from 1977-78	1978-79	Change from 1977-78
	C\$000	per cent	C\$000	per cent
Bank of British Columbia	8,655	-2	6,675	+27
Bank of Montreal	285,396	-2	228,696	+18
Bank of Nova Scotia	241,692	+1	180,832	+18
Canadian National*	4,078	-92	14,848	-50
Provincial of Canada*	13,750	-54	17,982	-5
Imperial of Commerce	229,001	-22	201,301	+4
Royal Bank	317,013	-12	270,713	+16
Toronto-Dominion	189,151	+2	160,351	+24

Discrepancies between pre-tax and after tax performances are in part explained by the termination of tax preferences granted to fixed term preferred shares in bank portfolios.

The chartered banks' years of account run to October 31.

* The Canadian National and Provincial have merged as the National Bank effective November 1 last.

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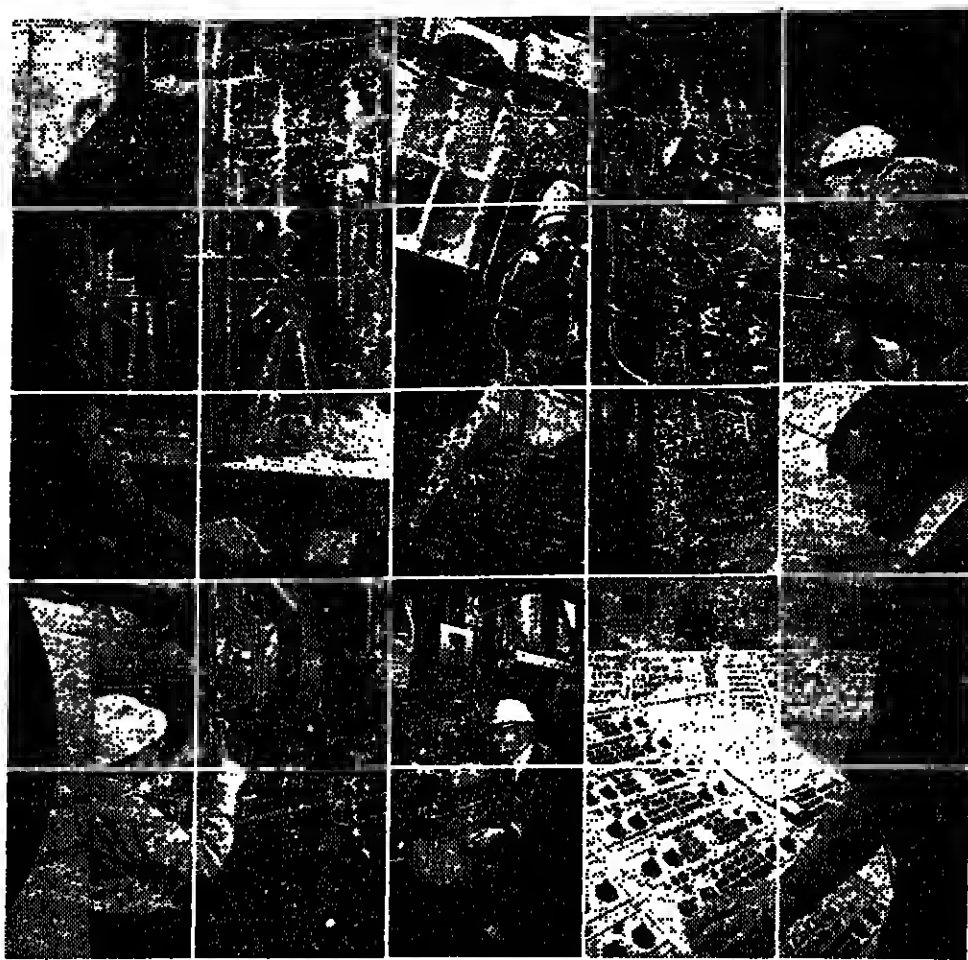


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CANADA IV

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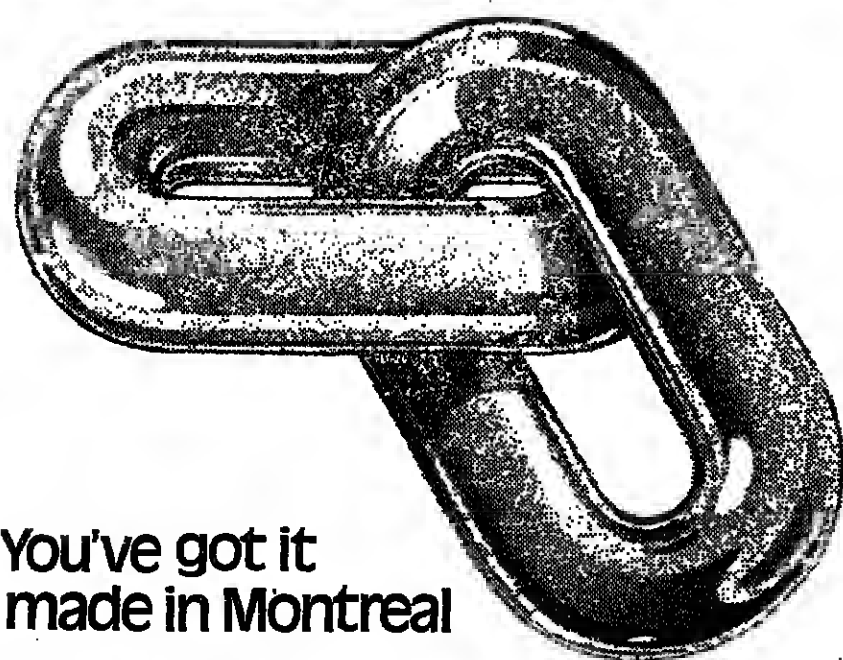
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Industrial strategy hampered by conflicting forces

WHEN THE government of Joe Clark swept to power on a tide of western conservatism last May, it promised a policy of free enterprise, non-interference in business and advocacy of foreign investment. As Mr. Ronald Huntingdon, Minister of State for Small Business and Industry, expressed it: "We didn't want to play God."

The Clark administration, until its defeat by a no-confidence motion, tried to practice what it preached but even most conservatives would accept that playing God is an imperative in Canadian industrial policy.

The reason is geographic. The country's entire southern frontier borders the U.S., which already dominates whole sectors of Canadian industry. The justifiable fear among Canadians is that an "open door" industrial policy could make the country an economic satellite of its powerful neighbour.

The imbalance between the industrial muscles of the two North American nations is matched by divergences within Canada itself. The second largest country in the world has a population of only 23m, concentrated overwhelmingly in the eastern provinces of Ontario and Quebec. The bulk of its abundant natural resources, however, is in the West. Any industrial policy must therefore accommodate this contrast by artificially redistributing wealth and industrial resources.

The Government is able to regulate outside investment through the Foreign Investment Review Agency (FIRA), set up by Act of Parliament in 1974. FIRA screens proposals for either the acquisition of control in, or establishment of, a Canadian business by foreign parties. It also monitors the subsequent performance of approved deals.

The proposed investment must be of "significant benefit to Canada" in order to meet approval. Five criteria are cited: the effect on economic activity in Canada (primarily employment); the degree of participation by Canadians; the effect on technological development and industrial efficiency; with Canada, the impact on competition and compatibility with national policies.

Authorised

According to FIRA statistics, investments totalling C\$4bn were authorised in the five years to March 1979, directly creating about 52,000 jobs. About half of the applications for acquisitions and two-thirds for new businesses emanate from the U.S. and the overall rejection rate is low at around 8 per cent. This has led to criticisms that FIRA is allowing too much foreign investment, particularly as the rejection rate is falling at a time when the weak Canadian dollar is encouraging higher level of applications.

The Conservative Government appears actively to be courting foreign industrial investment, but in practice its policy proved little different from that of its predecessor. Mr. Robert de Cotret, Minister of Industry, Trade and Commerce (and overseer of FIRA), says the Clark Government's position is less ambiguous. It is anxious to protect Canadian interests in areas where they could be threatened, such as banking, communications and the media, while stimulating foreign involvement in other areas. There is little new in this approach. FIRA has recently been the

subject of two government inquiries, the first looking into its efficiency and operating practices and the second examining its role and record. Neither is likely to produce dramatic changes and Mr. de Cotret says he would be very surprised if FIRA were dismantled.

Therefore, whoever wins the general election on February 18, Canadian governments are likely to continue screening foreign investments. Just as they will be obliged occasionally to dangle carrots in order to encourage it. The latest example of this is Chrysler, which has requested both grants and Government-backed loans in return for producing small engines and light trucks in Canada.

Distaste

There is particular pressure on the Government in this case because both Ford and General Motors have been awarded grants in the past for bringing work to Canada. Mr. de Cotret denies that Canada is bailing Chrysler out, but if a grant were awarded it would go further than any aid measures so far promised by the U.S. for the loss-making motor giant.

There is undoubtedly some distaste for grants within the Government. Mr. Michael Wilson, Minister of State for International Trade, says: "Personally, I would like to see us get right out of the area of grants, except for depressed areas." Chrysler, however, could provide a quid pro quo which is much in favour with the Conservatives. In return for financial assistance, Chrysler is being asked to award a world product mandate for the engines and trucks which it builds in Canada. Mr. Wilson says he is negotiating with several foreign companies on this basis.

The Government is also examining the possibility of "duty remission" for foreign companies. If companies made commitments to export from Canada, they could be granted remission on import duties. Some scheme was originally planned for the first half of this year, but the forthcoming election has placed it in doubt.

The same slightly ambivalent stance applies to industrial development within Canada. The development of oil and gas reserves in Alberta has emphasised the disparity between the wealth of different areas of Canada to the extent that last year the heavily-industrialised province of Ontario was technically eligible for federal financial support. In November last year, the unemployment rate in Alberta was 7.3 per cent, half that in Newfoundland.

Government policy emphasises the creation of an infrastructure which makes industrial development possible in the depressed regions. The Department of Regional Economic Expansion, for example, spends only about one-fifth of its budget on industrial incentives, the bulk of the remainder going on projects such as roads, docks and schools. However, the department is able to meet about 30 per cent of the capital costs of an eligible industrial project, with the same programmes applying to domestic and foreign investment.

Most of the new industry in the depressed regions is in the areas of resources or resource processing. Mr. de Cotret accepts that this is likely to remain the norm for the time being. He also says he will keep tariffs and quotas which the Liberals introduced to protect the Quebec shoe and textile

industries, so long as he is satisfied that the measures are promoting rationalisation and modernisation.

Nonetheless, in at least one area the Conservative Government adopted an unequivocal free-enterprise policy. Using the inelegant banner "privatisation," the Clark administration embarked on a policy of selling off Government stakes in companies. There are, at the last count, 407 of these "crown corporations," though this figure includes 137 subsidiaries of the Canadian Development Corporation and numerous other indirect holdings.

Before the impending election held up matters a three-stage procedure was envisaged with the Minister responsible examining the desirability of a sale and then referring the matter to a Cabinet committee; the method of sale would be examined subsequently, by the Government and an outside financial consultant (investment bankers A. E. Ames); and, finally, negotiations for a sale to the public or a corporation were to be initiated.

So far, five companies have reached stage two of the process. Much the most controversial sale so far considered, however, is that of Petrocan, the State oil company. According to Mr. Sinclair Stevens, President of the Treasury Board, the company's net worth is about \$2bn. Canadian National, another Crown corporation, mainly in the railway business, is worth a similar amount but has not yet been scheduled for privatisation.

Mr. Stevens says he is not looking for foreign participation in these companies, and that it would be out of the question in the case of Petrocan. No one, however, has yet been able to produce a programme of considerable opposition and would almost certainly be scrapped if the Liberals returned to power.

Trodden

Privatisation may be the most original feature of Conservative industrial policy, but the overall strategy is in many respects following a path well trodden by the Liberals. The goals of import substitution and economic renewal, central to Government policy. Similarly, the Conservatives place great emphasis on research and development, which currently accounts for a low 0.9 per cent of GNP. The target is to reach the U.S. level of 2.4 per cent.

This will be difficult since the Canadian economy is largely resource based (and therefore requires a lower level of R & D), is to a great extent foreign-owned (so most R & D is performed elsewhere) and has only a small domestic market in which to cover its overhead.

Several tax schemes were considered by the Clark Government, including individual tax relief for investment in high-risk areas. Yet Canada already has among the world's most generous tax incentives for investment in research and development, so a supplementary policy probably will have to be adopted. The department of Science and Technology is currently investigating areas where Canada could make use of its existing resources, such as petrochemicals, and develop skills where it would not be in direct competition with wealthier economies.

The Clark Government also followed its predecessors in its munificence to small and medium-sized enterprises. Most

new jobs are created in this domain, which helps to explain its importance. Guaranteed credit is available from the Federal Loan Development Bank and a tax-credit of up to 26 per cent is granted to companies with an accumulated surplus of under \$750,000.

The success of these projects, however, will be greatly determined by the success with which Canada can organise its trading relationships with foreign partners—and the U.S. in particular. The "auto-pact" for free trade in automotive products with the U.S. is at present producing a deficit of about \$4bn annually, for example, and Canada believes it obtained a

raw deal on petrochemicals from the Tokyo round of GATT negotiations. Both these areas will have to be renegotiated in the near future.

Canadians may have outlived their former reputation as "hewers of wood and drawers of water" but the country remains a resource-based economy, a fact highlighted by the reserves still being opened up in Alberta. According to one of the country's leading industrialists, Mr. Conrad Black of the Argus Corporation: "The dream of Canada becoming a fully industrialised nation is farther from realisation now than it ever was."

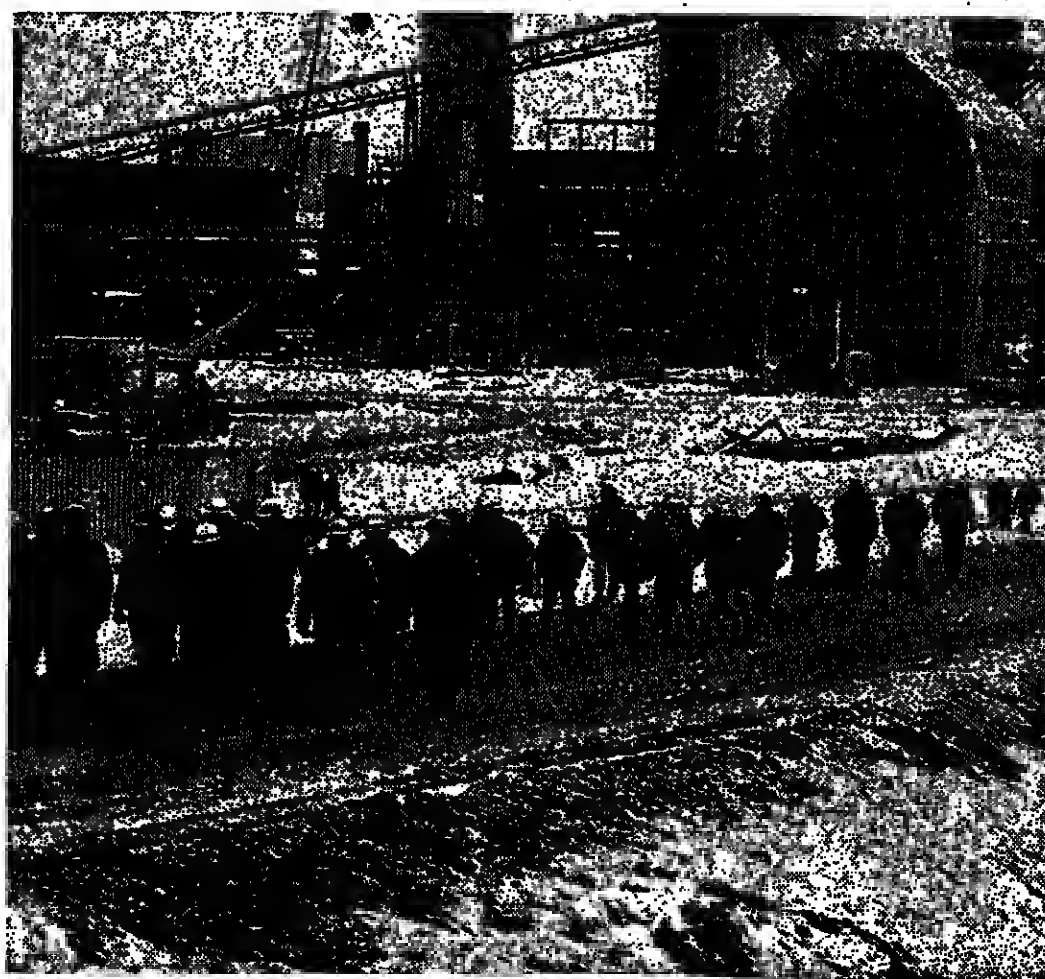
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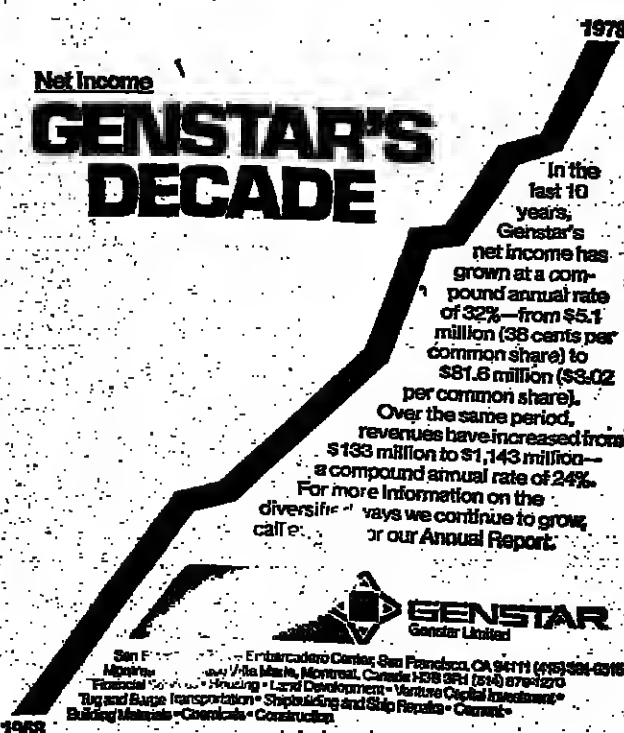
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Work shift leaving the plant area of Great Canadian Oil sands' refinery in Alberta



Clear outline of energy policy

THE DEFEAT of the Clark Government has thrown Canada's energy policy into temporary confusion, yet the outline of the policy Canada will follow into the 1980s has become clear.

Canadian oil and natural gas prices will be raised even closer to world levels. The country will try to maximise its abundant supply of natural gas in the short term and to turn to non-conventional and frontier sources of hydrocarbons in the longer. Increased efforts will be made to promote the conservation of non-renewable energy resources while the development of renewable sources in the form of the remaining undeveloped hydroelectric sites may be speeded up to take advantage of export markets in the U.S. Policies will probably be shifted to give Canadian companies which may include a national oil company the edge over foreign-controlled entities.

Although Canada has developed advanced nuclear technology and has huge untapped reserves of uranium, the future role of nuclear power is uncertain as the fundamental reassessment of nuclear technology is taking place in

North America holds up development of the Canadian industry.

While the basic elements of the energy policy are clear, the last year has demonstrated just how contentious the issues have become. Mr. Joe Clark's seven-month Conservative Government was defeated on an energy policy designed to reach Canadian oil self-sufficiency by 1990 through increased exploration for and development of Canadian energy supplies under the stimulus of an acceleration of the rise of oil and gas prices to world levels and through greater conservation enforced by the higher prices and by a 5.5 cents a litre excise tax on transportation fuels.

After several months of tough bargaining with the provinces, the Government had failed to reach an agreement on the rate by which oil prices should go up and Mr. John Crosbie, the Finance Minister, announced in the Budget that the Federal Government would increase the price by C\$4 a barrel in 1980, double the rate foreseen under Mr. Pierre Trudeau's Liberal regime. After 1980, they would go up by C\$4.50 a year with the goal of reaching 85 per cent of the U.S. price in Chicago by 1985, a level that would leave

Canadian industry with an edge over its U.S. competition but would produce cash flows to the industry large enough to promote an adequate level of investment in new sources.

Indeed, the judgment of the Federal Government, concurred in by Alberta, the largest producing province, was that such an acceleration in the rate of price increase would result in too much money flowing into oil company treasuries. The Federal Government and Alberta planned to tax away a share of all incremental revenues beyond C\$2 a barrel increase and tax structure would have resulted in a cash flow of C\$90bn in the 1980-83 period, of which the producing provinces would have received C\$40bn, the companies C\$33bn and the Federal Government C\$17bn.

Vulnerable

The acceleration in prices would have also spared the Federal Government a financial crisis. Since the OPEC price increases in 1973, Canada has subsidised oil imports to bring foreign crude down to the price of domestic crude. Canadian crude went to C\$14.75 a barrel on January 1, about C\$14 below what Canada pays on average for imported crude. The cost of the compensation programme will be about C\$2bn in 1980-81 — triple what it was in fiscal 1978-79. Mr. Crosbie, who is trying valiantly to bring down the budget deficit, can keep the cost

of the compensation programme in line if domestic prices rise more quickly.

On December 11, in the Budget, Mr. Crosbie had little choice but to adopt tough measures to promote energy self-sufficiency. "As long as Canada is dependent on oil imports we shall be vulnerable. Recent events in the Middle East have underlined that point for us. We must protect ourselves from international oil politics. If we do not, despite the fact that we are one of the few industrialised nations that has this potential, our children and our children's children would be right to scorn us for the desperate straits we had left them in." And, he calculated, the Budget measures would reduce Canada's net demand for imported crude to 100m barrels a year in 1985, double current levels, but only half what it would be if the Budget measures were not adopted.

Two days later the Government seized on the unpopularity of the excise tax increase and the other tax increases in the Budget as grounds for defeating it. If the Conservatives are re-elected with a majority, the policy will be brought back intact.

However, if the Liberals are returned to power, they will not impose the excise tax increase on petrol and other transportation policies, and, although their policy for the last five years they were in power was to bring Canadian prices up to world levels, they are likely to

increase prices by only C\$2 a barrel in 1980 on the grounds that the economy, which is expected to show almost no growth this year, cannot absorb a larger increase.

Pressure to hold prices down will be even greater if the socialist New Democratic Party holds the balance of power. Its position is that there should be no price increase this year and that the oil companies should get no increased revenue from future price increases.

One unpopular decision made by the Conservative Government will not be reversed even if the Opposition wins the election. In early December, the National Energy Board, after extensive hearings on a number of applications to export natural gas to the U.S., recommended the approval of 3.75 trillion cubic feet of additional natural gas exports over the next seven years. The Government, anxious to reduce Canada's trade deficit and to head off a slowdown in exploration, approved the exports.

While they are not as generous as the industry asked for, they will enable it to develop a portion of the gas it has discovered in an unprecedented exploration boom in Alberta and British Columbia in the past five years.

The export licences were also designed to promote the so-called pre-building of the southern end of the gas pipeline from Alaska to the main U.S. markets, leaving the northern end reaching to Alaska itself to be completed later. But the sponsors have said that

their permits for exports from Canada may not be generous enough to make pre-building worthwhile.

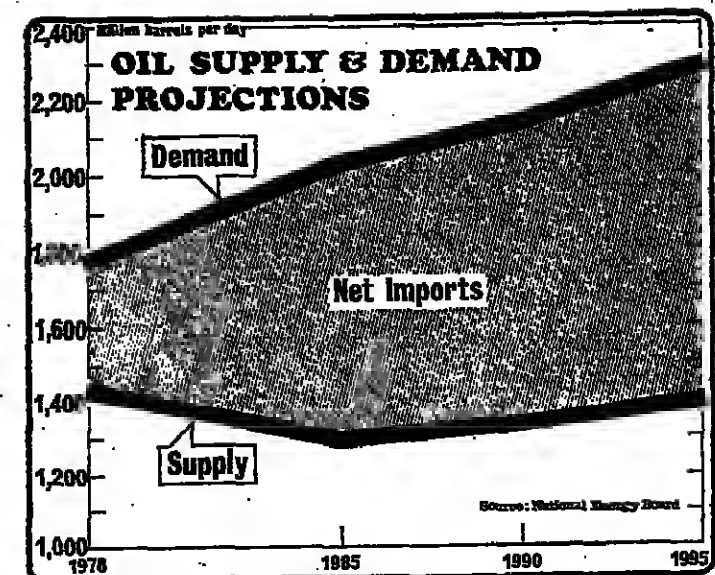
The other energy development likely to go ahead late this year which will both increase natural gas demand and reduce Canada's dependence on imported oil is the extension of the existing natural gas pipeline system eastward from its eastern terminus in Montreal, and west across to Vancouver Island. The eastern extension will take natural gas, which will be priced at incentive levels, into the Quebec City area and other Quebec markets.

It may also be extended further east to the Maritime Provinces in the early 1980s.

Drilling
Gas finds off the Nova Scotia coast, under a drilling programme financed by Petro-Canada, the national oil company, may however prove commercially exploitable and may serve eastern markets instead of Alberta gas.

Oil may also be brought ashore in Newfoundland in the early 1980s. There has been a promising find, which Petro-Canada was also behind, in fairly shallow waters off the Newfoundland coast this summer. The well will be stepped out this year.

Petro-Canada's success off the east coast and in the Arctic, where it has been involved in more than half the wells drilled in the last few years, may turn out to be a key factor in a hotly debated element of the energy



debate in Canada. The Conservatives have long had fundamental doubts about the need for a State-owned oil company in Canada and they came to power intending to turn it over to the private sector, most probably through a free distribution of its shares to the Canadian public. Polls indicate that three quarters of Canadians do not want the company made private and the party is now proposing that only half the company's shares be distributed free, leaving 20 per cent sold and a control block of 30 per cent held by the Government. Neither of the opposition parties would let one share of Petro-Canada out of State hands.

While the energy policy debate has embroiled Canadian politicians for the last six months, the industry has never been healthier, by any measure against which its performance can be evaluated. Cash flow and profits have soared to record levels, exploration has pro-

ceeded flat out, the large companies are planning their next round of tar sands and heavy oil development, and oil stocks have been the strongest performers on Canadian stock exchanges. There are signs that the acrimony of the political debate may spill over to the industry as it did in the mid-1970s when activity slowed to a walk in the wake of a major battle between Ottawa and Alberta over taxation.

Dome Petroleum, for example, has said it will not expand its drilling fleet in the Beaufort Sea, an Arctic area east of Prudhoe Bay in Alaska, because it lost a special depletion allowance in the Budget. Even so, short of an NDP victory, few in the industry expect a major slowdown, no matter who wins the general election and no matter what policy changes are made. Canada has too much at stake to kill its oil industry.

Jim Rusk

Stock markets surge ahead

CANADIAN stock markets had a vintage year in 1979. After a very good 1978, the Toronto composite index began the year at 1,316 and rose to a record 1,813 on the last day of December.

The price surge was matched by turnover which in Toronto almost doubled from the 1978 level of C\$10.4bn to C\$18.7bn.

There were admittedly blips in between, notably a dive in October which clipped almost 300 points off the index in three weeks. Since then, however, fears of a recession imported from the U.S. have been outweighed by enthusiasm for resource stocks and the losses have been more than recouped.

Although the Toronto Stock Exchange is overwhelmingly the largest in Canada, its composite index is far from satisfactory as a benchmark of Canada's economic performance. It can take no account of the often prodigious subsidiaries of foreign corporations and is consequently heavily weighted towards resource stocks, which performed exceptionally well on all major exchanges last year.

Oil and gas stocks accounted for 22.9 per cent of the index weight by the end of October last year, with metals and minerals making up 16.5 per cent. The rise in asset values and the discovery of new resources, for example hydrocarbons in the Beaufort Sea, have strengthened prospects for the economy generally but have also distorted the performance of the index.

Takeover activity has also provided an artificial momentum for the market. Among the most dramatic deals of the year was the purchase of a majority stake in Hudson's Bay Company by the Thomson family. Yet Mr. Ted Medland, president of Wood Gundy, the investment dealers, says that the activity has not been much greater than in New York and notes that bids have dwindled as the market has soared.

Optimistic

It would be foolhardy to forecast a bull phase extending over 1980 after the spectacular gains of the past two years, but Canadian brokers are still fairly optimistic. Corporate profits, spurred by a falling currency together with the lifting of wage and price controls, have generally kept up with the upward march of share prices. Despite a significant slow-down in the final quarter, corporate earnings are still likely to show a gain of about a quarter in 1979 over 1978.

The cheapness and availability of raw materials has helped roughly to double earnings in the chemical sector over 1978, while paper products and textiles have boosted profits for the same reason. This year is likely to be much more difficult and little growth in real earnings is expected.

Recession, particularly in the U.S., will slow down the Canadian economy in 1980 and export markets will be harder to penetrate, even with the

Canadian dollar at around U.S. 85 cents.

Mr. Medland believes, however, that recession has already been discounted in the market. He also points out that significant investments are being made in, for example, the paper and steel industries, which should bear fruit when growth rates pick up. This view is supported by Dr. David Slater, director of the Economic Council of Canada, who expects that capacity limitations which exist now will be less severe in the early 1980s.

Some analysts believe that resource stocks still look attractive, despite their recent performance. Mr. Charles Loewen of stockbrokers Loewen, Ondaatje, McCutcheon, points out that oil and gas shares continue to trade at a substantial discount from asset value, whereas 10 years ago they were selling at a premium. Prospects of further oil and gas price rises in the current year, coupled with the discovery of new resources in both frontier regions and western Canada, provide a sound basis for optimism, Mr. Loewen believes.

Content

There are in any case technical reasons why the current market level could be at least maintained in the current year. Mr. Medland says that the market is by no means fully invested, with pension funds content to sit on the sidelines and earn high interest rates on short-term deposits, so a fall in rates could prompt some move into equities.

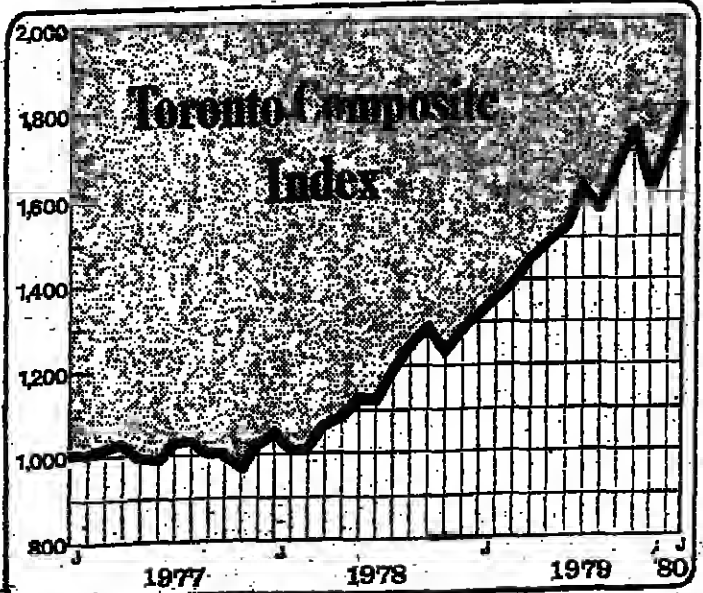
Further, over the past six years Canadian governments have introduced a battery of measures to stimulate equity investment by private individuals. They include a bigger gross-up for dividends, a more liberal treatment of capital loss, and larger tax deferrals on savings plans.

The Conservative government's budget last month — which is on ice — continued the tradition by proposing deferral of capital gains tax on shares purchased through a new "Common Stock Investment Plan" and it is likely that, whichever party is returned in next month's election, a similar policy will be pursued.

One of the remarkable features of the bullish stock market last year was that it coincided with a bear market in fixed-interest securities. The Canadian interest-rate structure is closely supervised by the Bank of Canada, which operates actively in the market and rates have been deliberately held above U.S. levels to prevent an outflow of funds and a deterioration of the already heavy balance of payments deficit.

Analysts believe, however, that Canadian rates will fall in line with U.S. returns this year, which could lead to some narrowing in the reverse yield gap.

J.M.



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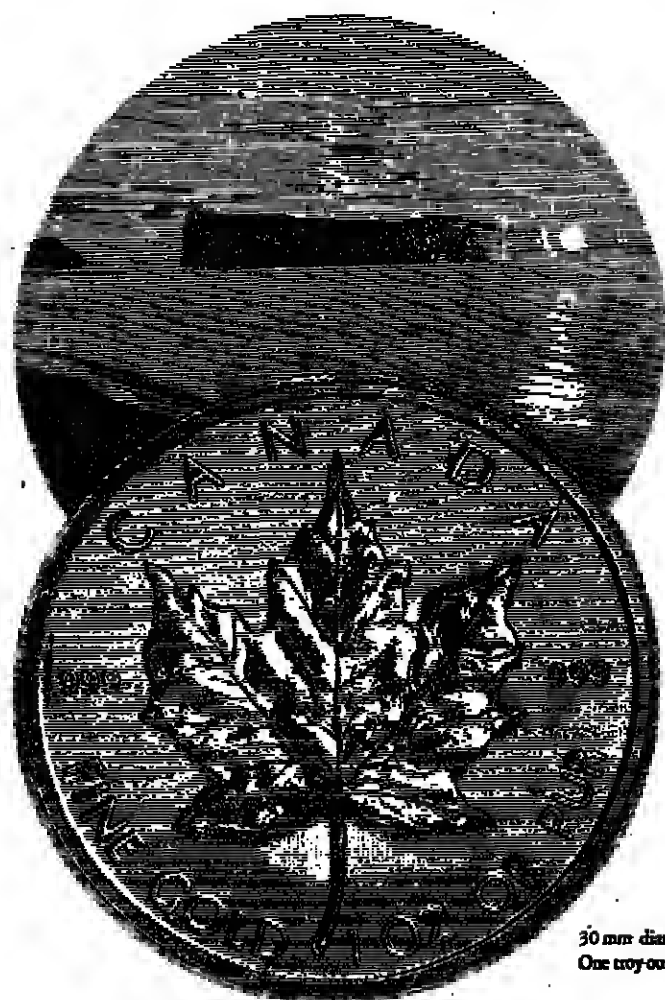
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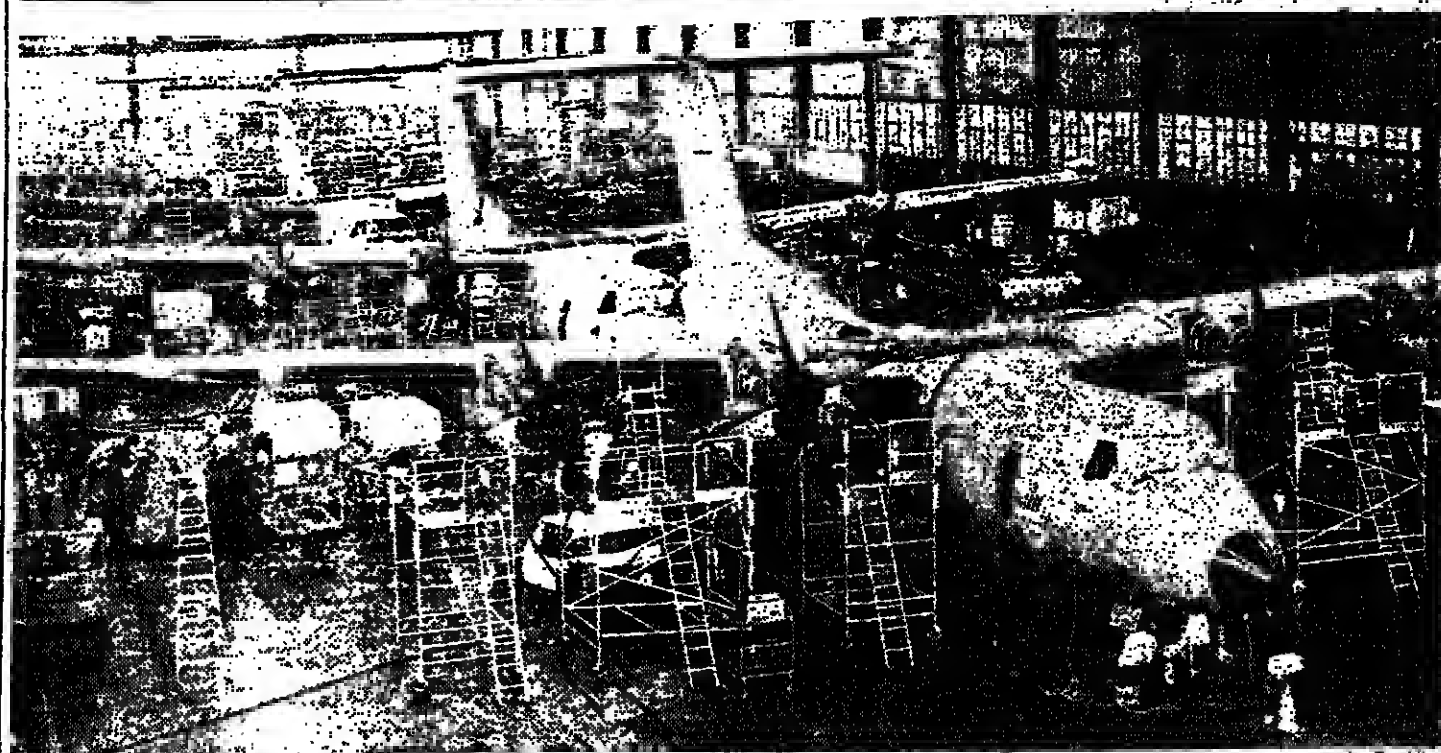
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CANADA VI



The de Havilland Dash 7 assembly line, where production is geared to rise from one to three aircraft a month, with the capability to go to four if needed.

Big orders rolling in for aircraft

THE PURCHASE of a new fighter aircraft for the Canadian Air Force has been placed in a holding position until after the Federal election on February 18, but the implications of the almost C\$3bn industrial benefits attached to the programme should ensure a bright future to an already thriving Canadian air industry through-out the 1980s. The long-awaited decision on the new aircraft, which has been under evaluation for more than two years, was expected to be made by the end of last year but was postponed after the defeat of the Conservative Government of Prime Minister Joe Clark last month.

The two contenders for the C\$3.34bn (in 1977 Canadian dollars) contract are the General Dynamics single-engine F-16 and the McDonnell Douglas twin-engine F-18—involving 130 to 150 aircraft. Both companies, competing intensely, are offering lucrative industrial benefits, including direct investments, technology transfer and the placing of new product development and production in Canada, should their aircraft be chosen. Most of the work will be placed with the Canadian aircraft industry, which is already going flat out with programmes developed on its own initiative over the past few years in the civil aviation field. The orders for Canadian-designed and built civil aircraft are pouring in as never before, with the whole industry engaged in direct manufacturing or sub-contracting, many with major U.S. aircraft component work, right across the country.

Projections

The outlook is for continuing good times. The 103-member Air Industries Association of Canada estimates that industry sales in 1979 will have reached \$1.5bn, up 36 per cent on 1978, of which more than 80 per cent will have been exports. At 39,000 at year-end employment compares with 29,900 at the end of 1977 when the wheel began to turn in favour of the industry following the announcement of new civil aircraft production bolstered by the offset work from the C\$1bn purchase of Aurora patrol aircraft from Lockheed. Projections call for sales of C\$2.8bn by 1985 and a work force of 56,000 under the blossoming effect of the new fighter industrial offset programme.

However, the main focus of attention at the moment is on production of two new civil aircraft, which has been a major stimulant for the entire industry—Canada's new Challenger business jet and de Havilland of Canada's new DHC-7—Dash 7, STOL commuter airliner. The Challenger, the first of the wide-bodied executive aircraft, has

an astonishing sales success. Canadaair has orders for 125 of the new aircraft and is currently negotiating actively on about 20 more. The Dash 7, pushed into the background by initial slow sales and the strong spurt out of the starting gate by the Challenger, has since come forward with a rush and is beginning to close the gap. The relaxation of commuter airline regulations in the U.S. which permitted the use of aircraft in these operations opened the door for the Dash 7. Ten U.S. commuter airlines have now ordered the aircraft.

Undiminished

De Havilland Canada now has orders and options for 79 Dash 7s, 41 of which were placed in the past year when the aircraft was selling at the rate of more than three a month. At the same time, the world-wide demand for the company's popular Twin Otter continued undiminished as orders last year totalled 71 to bring the Twin Otter order book to 711 since it began flying in 1965.

De Havilland, part of the Hawker Siddeley group before it was purchased by the Federal Government in 1974 as was Canadaair from General Dynamics, set a sales record in December when it announced orders totalling C\$70m for both the Dash 7 and Twin Otter—a sum equal to the company's total sales during the whole of 1975.

To keep pace with this growth De Havilland has embarked on a C\$23m expansion programme to raise the production rate of both aircraft. Twin Otter production will go to seven from four a month and the Dash 7 rate to three from the present one a month, with the capability to go to four a month when necessary.

De Havilland, however, is not resting on these laurels, and has also launched a design and development programme on a third aircraft, the DHC-8, a 30-32 seater aimed at the segment of the market between the 20-seat Twin Otter and the 50-seat Dash 7. The development schedule calls for the first flight late in 1982 and first delivery in early 1984. With a cruising speed of more than 300 mph, the DHC-8 is designed for feeder operations by smaller airlines to and from major hub airports, with the ability to convert to straight cargo or combined cargo/passenger operations. There are also plans to stretch the Dash 7 to 60 seats when the time and the market appears ready for a larger aircraft of this type.

De Havilland is also modifying its para-military Buffalo for the civil market, where it will be known as the Transporter. The

civilian version is now undergoing type approval by the Federal Department of Transport. With its rear-loading ability, it is aimed at the resources development market, oil exploration and support, as a civil cargo aircraft with utility seating for 44 passengers. The military version of the aircraft is also being kept in production.

Meanwhile, Canadaair's Challenger has now recovered from the setback it received last year when it encountered engine problems during flight trials which delayed completion of certification testing by three months. Company officials say these problems are now being overcome as the flight testing continues with four aircraft flying and production aircraft coming down the line. Certification is still expected by the end of next February, when the first aircraft delivery is scheduled.

The problems involved the Avco Lycoming ALP-302 engine which resulted from a series of test bed failures in the engine's reduction gear. No failures occurred during the flight testing. There were compressor stalls above 36,000 feet and a higher specific fuel consumption which will reduce the range of the early delivered aircraft but still meet the guaranteed range of flying-never-stop from New York to Paris.

Canadaair had hoped and planned to complete flight testing and gain certification by the end of November last but the corrections being made on the engines pushed the programme and first delivery into the first quarter of this year. In the flight trials, the Challenger has been flown at Mach 0.94 at 47,500 feet.

In the past year Canadaair also received a major contract to build 300 ship-sets of the after-fuselage of the new Boeing 767. The company announced too that it will re-open the production line for its CL-215 water bomber because of renewed demand for the utility aircraft. Another project is a stretched version of the Challenger.

All this has obliged the group to expand and it has started construction of a C\$25m aircraft assembly plant at Dorval international airport, about three miles from its main operations at Ville St. Laurent in Montreal. The new facility will be used for the final assembly of the 31 ft 767 fuselage section and the CL-215. The main plant will be used for the final assembly of the Challenger and for component fabrication for the 767 shipsets and CL-215 and other Canadaair programmes such as the CL-89, CL-289 and CL-227.

surveillance drones, for parts and component work on the Canadian armed forces Aurora and U.S. Lockheed P-3 long-range patrol aircraft, as well as F-15 Eagle and Boeing 747SP component production under subcontract to McDonnell Douglas and Boeing.

With all these major civil programmes well under way and with subcontracting spreading to other Canadian companies, the question has been raised as to whether the industry will be able to digest the industrial offerings still to come from the new fighter project. Although the purchase has been delayed, both the contending companies are expected to continue to sweeten the offset pot right up to the final decision, now expected by May 1 next. Military priorities will come first in the selection.

The F-18 appears to have the edge because of its twin engines and the expected margin of safety these would provide in the case of an engine shutdown while patrolling the country's Arctic regions. But no clear-cut choice has yet emerged and the industrial offsets being offered will play a critical role in the decision.

Extra cash

In December McDonnell Douglas had proposed C\$2.56bn in offsets plus an additional but still undefined amount which could take the total close to C\$3bn. General Dynamics has proposed C\$2.87bn in offsets. The McDonnell Douglas offer is made up of C\$716m in airframe and component production in Canada including final assembly and testing; a C\$545m offset credit allowed the company for placing a C\$1.2bn subcontract with Litton Systems (Canada) for the inertial guidance system on the U.S. cruise missile; C\$645m for the placing of KC-10 and DC-9 Super 80 wing production with its subsidiary McDonnell Douglas Canada; C\$645m in direct purchases from Canadian industry.

General Dynamics is proposing C\$490m for new manufacturing centres in Canada; C\$83m in benefits from final assembly and testing; C\$504m in marketing assistance for Canadian companies in export markets; C\$1.2bn in direct investment and sales; C\$594m in direct purchases from Canadian industry.

While the direct aircraft industry benefits of each offset programme will be concentrated in Ontario and Quebec, particularly around Toronto and Montreal, other general industrial benefits, both related and unrelated to the aircraft industry, will be available to selected companies across the country.

Ken Romain

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CANADA VII

U.S. newsprint demand keeps mills near full capacity

NEWSPRINT BECAME so tight in the U.S. market last year that publishers were buying not only from Scandinavian producers at premium prices, but also from South African, Italian and Japanese mills.

Not since the great commodity scramble of 1973-74 were supplies so tight, and this holds the key to the progress of the Canadian forest products industry in 1980.

Inventories in the hands of North American publishers and mills cover around 30 days, and it will take much of this year to rebuild them to the normal 40 to 45 days.

Canadian newsprint is very competitive at the present level of the Canadian dollar (just over 85 cents U.S.), and U.S. inventory-rebuilding will help to keep Canadian mills operating around 95 per cent of capacity for most of this year, coupled with sustained demand. The recession in the U.S. has yet to bite seriously into retail trade and newspaper advertising. However, the Canadian industry does believe some slackening in the market will develop in the fourth quarter.

The U.S. takes most of Canada's newsprint and lumber and almost all its surplus pulp. The forest products industry is stretched from the Maritimes 4,000 miles to the West Coast and Vancouver Island. Its production is a major factor in both Canadian GNP and exports, and the industry is the sole support of scores of small communities. The lumber section, pre-

dominant in the West, began to be affected by the threat of U.S. recession by early autumn. Prices fell sharply as interest rates soared and with them mortgage rates, cutting into the pace of new home construction.

But physical volumes of exports from Canada kept up quite well until the end of 1979 because U.S. housing did not fall back as much as expected and export markets elsewhere remained quite strong.

There is speculation about how long the American recession will last and how deeply it will be felt. But a majority in the industry foresees a relatively short downturn, recovery starting early in 1981. The lumber side usually feels the beneficial effects of an upswing quite swiftly.

More increases

Increases in newsprint and pulp prices have recently gone through, and another round is possible later in 1980 to recover rising costs, particularly of wages and energy. Exchange gains on U.S. sales have continued to provide a large proportion of the industry's profits. The Canadian dollar could strengthen later this year if the Federal election of February 18 and the subsequent referendum in Quebec settle some outstanding political uncertainties.

But generally the industry expects profits to reach a plateau after the strong gains of 1979, with perhaps some pressures developing late in the year and in 1981. Costs are rising at around 10 per cent a year on average

now, and this rate may increase as energy price rises work through. The pulp and paper unions are working hard to achieve strong gains in wage bargaining.

Canada's newsprint capacity is rated as just over 10m tonnes yearly, rising this year to nearly 10.2m tonnes. While little new capacity is coming on stream in 1980, there will be a jump to well over 11m tonnes by the end of 1982, when at least two new machines in the West will be in operation and some speed-ups have been arranged in the East.

Well over half the newsprint is produced in Quebec and Ontario, while the Maritimes are well diversified in newsprint, pulp and linerboards. The West is more evenly balanced with construction lumber. Newsprint operating rates have ranged between 95 and 100 per cent for the past two years.

Forest products rank as perhaps Canada's most cyclical industry, and the ups and downs coincide with the course of the North American economy. The three most recent "troughs" occurred in 1969, 1971 and 1976-77. They severely tested the industry's liquidity and forced it into larger units.

One consequence has been much more caution in building new capacity, and a determination not to risk being caught in the next downturn with falling demand and prices and heavy debt loads from recent plant expansion. This has been in sharp contrast with '50s and '60s when the industry gained a reputation for over-expansion. Capital costs for new facilities

are rising sharply. A new nine-machine 150,000 tons newsprint mill planned for north-west Quebec in the next year or two will probably cost nearly C\$300m. It is based on supplies of sawmill chips from one of the backers, Normick Perron, a major lumber producer. To put in a second machine, and gain maximum advantage of scale, would increase capital cost well over C\$400m.

In the West, two companies controlled now by West German interests have postponed pulp mill expansions indefinitely because of rising construction costs. The programme would have cost C\$250m.

Modernisation

A great deal is being done in the East, where older plants are located, to modernise and speed up existing machinery, and install on-machine computer equipment to improve quality control. The cost of changing the "wet end" to vertical forming, improving drying equipment, and changing electrical drives, runs to C\$50m or more per machine. However, the incremental production can be sizeable as machine speeds are raised from 1,500 ft per minute to 2,500 ft or even 3,000 ft. Such speed-ups added about 100,000 tons of capacity in 1979. Another 100,000 tons should come in during 1980 and more than 100,000 tons in 1981.

The cyclical swings have brought some dramatic bids and counterbids for control of major Canadian-owned companies in the past year. There may be

more if stock market prices drop later this year.

The Reed paper group of the UK has made a spectacular exit, with the sale of its Dryden mill in Ontario to the pulp and paper arm of the Canadian Pacific group. The problem was heavy capital spending to get the pulp mill up to prevailing environmental standards. The CP group has the financial muscle to carry this through. Reed retains its old but highly profitable newsprint mill in Quebec City, though there are rumours that a Canadian group may abortively bid.

There is little likelihood of the north-east Quebec dissolving pulp mill of ITT-Rayonier re-opening for another 18 months or two years. ITT closed the C\$385m mill early last year because of a labour crisis, technical problems and continuing heavy operating losses. Wood costs were a problem from the beginning.

Any resumption will require extensive Government help. Conversion to standard pulp or newsprint production would be too costly.

Though market pulp prices have been strong and demand high, the U.S. recession is expected to dent markets before long. Offshore markets may well help to offset a downturn. Fine papers had a good 1979, and if the Canadian dollar stays low, they should do quite well this year. Paperboard and packaging may be hit by the slowdown in the North American economy.

Robert Gibbens



Logs float down the Gatineau River from northern Quebec to paper mills at Hull, across the Ottawa River from the Canadian capital.

The other Stratford challenges the world

"WHAT'S IN a name?" asked Juliet. Well, it is the names that have given a small manufacturing town midway between Lake Huron, Lake Erie and Lake Ontario a Shakespeare Festival every summer that can challenge any other in the western world.

In 1832, early settlers in what was then Upper Canada founded a village on a river called the Little Thames. The village was called Little Thames too. But then the Canada Company changed the river's name to the Avon; and what name could be more apt for this village than Stratford? The village prospered, became a little centre of industry, and the river was dammed so that in the park to the west of the town it became a small lake, Lake Victoria.

It was a local journalist, Tom Patterson, who in the early 1950s proposed that Canada's Stratford should live up to its Shakespearean name. How bold he was can be gauged from the fact that before the war there was not one fully established professional theatre company in English-speaking Canada. Theatres have sprung up since. In many places, but to this day some of the main towns are either without a regular theatre, or are served by semi-professional companies.

Good sense

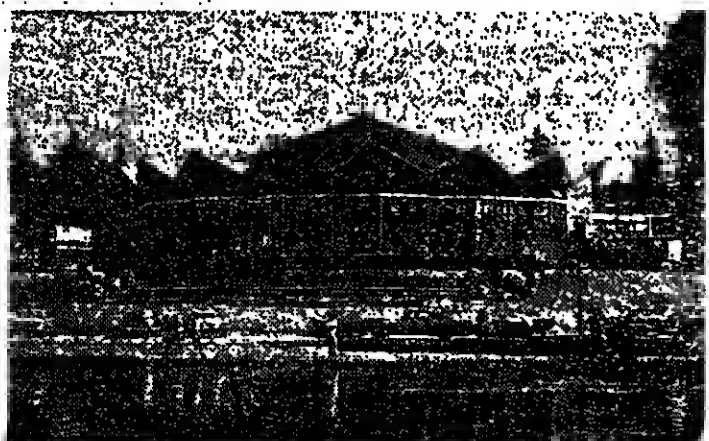
Tom Patterson visualised single open-air productions in the park, but the responsible committee had the good sense to consult Tyrone Guthrie on the matter, and Sir Tyrone insisted on a closed-in house, even if it were only a tent. He also demanded an open stage.

The stage was built, the tent went up, and with Guthrie as director, Tanya Moisewitsch as designer, and Alec Guinness and Irene Worth in the leads, the first Stratford Shakespeare Festival was held in 1953. Of the 2,000-odd seats at each performance of *Richard III* and *All's Well that Ends Well*, 96 per cent were sold.

That first season lasted for six weeks. Last year's season lasted for six months; and in addition to the original Festival Theatre, now a fine permanent building overlooking the lake, there are also performances in the Avon, a more conventional house in the middle of the town, and in the Third Stage, a workshop theatre in the leisure centre in the park.

The present artistic director, Robin Phillips, does not follow the current trend against stars. He likes to have stars at the head of his productions. They attract audiences and they are an important influence on the comparatively inexperienced players in the smaller parts.

No one who saw her could forget Maggie Smith's spectacular Cleopatra in 1976, wily and active, not a voluptuous odalisque but a mistress of self-interest. In the same season we saw the gurgling good-humour of her Millamant in *The Way of the World* (for Stratford does a good deal more than Shakespeare nowadays); in the following year, her dark, sinister Lady Macbeth, her Hippolyta and Titania in *The Dream*.



The Festival Theatre at Stratford, Ontario

This imaginative use of star players is almost unique to this theatre today. Two years ago, Brian Bedford, not a noted Shakespearean, gave a Richard III that was beyond doubt the best I have seen; in the same year he played (with Maggie Smith) the actor in *Moinar's The Guardsman*, with beautiful comedy. The following year he was an impressive Leontes in *A Winter's Tale*. Last year, Peter Ustinov gave a notable King Lear.

The genius behind it all is that of the young English artistic director, Robin Phillips; and though the Canadians flock to Stratford to see what he has prepared for them, they do not all approve of him.

Are there not, they ask, Canadian players capable of taking leads at English Canada's foremost theatre? Are there not indeed Canadians who might direct the theatre? I am sure there are. But the truth is that the presence of the British at Stratford (and there was a British director from 1953 until 1967, when Michael Langham handed over to the Canadian Jean Gascon), has been a positive gain to the Canadian theatre in two ways. It gives its players a chance to act with, and to mix with, players of wider experience; and it enables the company to train young players in classic routines that few people in the North American continent have the facilities to teach.

Many of the younger players at Stratford begin with very little experience. ("Come and give me an audition," Robin Phillips said to one applicant. "What's an audition?" asked the boy.) Last season the actor playing Richard II, Hotspur and Cassius had only been professionally on the stage since 1973. At Stratford they play only to the highest standards of the classic English stage. In time, these young people will pass on the torch to their successors.

And they will pass it on in Canadian. No attempt is made to eliminate Canadian or American accents, in which to my mind Shakespeare sounds as well as it does in the best standard English.

Of course there are already some fine Canadian actors, some of them known in London. William Hurt (who unexpectedly numbers Lady Bracknell among his parts) and Douglas Rain were both founder members of

the company and have been loyal to it ever since; and there is an actress, Martha Henry, not known in Britain, having in her day been turned down by the Royal Shakespeare Company—whom I would put among the four or five best actresses I know.

For the record, 76 out of 97 members of the 1979 company were Canadian. Eleven were British—resident aliens—four were Americans; and there were six miscellaneous resident aliens. Five of the nine directors were Canadian, two were British resident aliens, one Australian, and one American. Five of the six composers were Canadian.

Next season will probably be Mr. Phillips' last as artistic director. The plays to be produced have already been announced. They will include Shakespeare's *Coriolanus*, *Twelfth Night*, *Henry V* and *Henry VI*. Other classics will be Chekhov's *The Seagull*, Sheridan's *The Rivals*, Vanbrugh's *The Relapse*, Goldoni's *The Servant of Two Masters* and O'Neill's *Long Day's Journey into Night*. There will also be premieres of two new pieces by Canadian writers, for Stratford keeps its eye on Canadian playwrights.

Light industry

It is worth spending at least a week in Stratford at festival time. The town depends on light industry, particularly furniture; once there were the workshops of the Canadian National Railway, but they have gone. The industrial region is discreet, even attractive as industrial regions go, and well away from the quiet town centre.

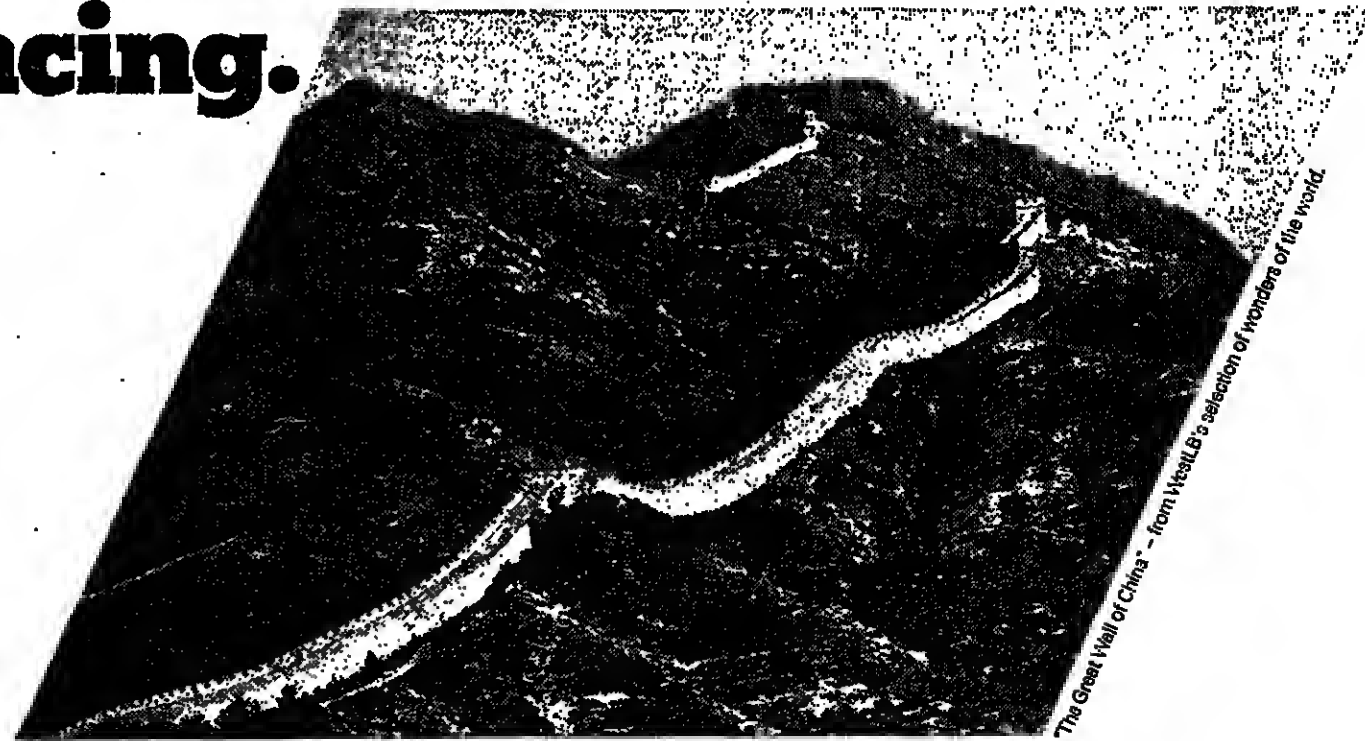
There are many hotels, motels and restaurants, as befits a festival town.

The theatre, like a spiky coronet, stands at the top of a grassy bank overlooking the park and the water. Productions are accompanied with appropriate ceremony; brass fanfares mark the time for audiences to take their seats in the raked semi-circular tiers. In the intervals, they stroll on the grass amid the beautifully-ordered flower-beds outside. The atmosphere is indeed truly festive.

Grateful citizens have renamed an island in Lake Victoria after the initiator of the festival, Tom Patterson.

B. A. Young

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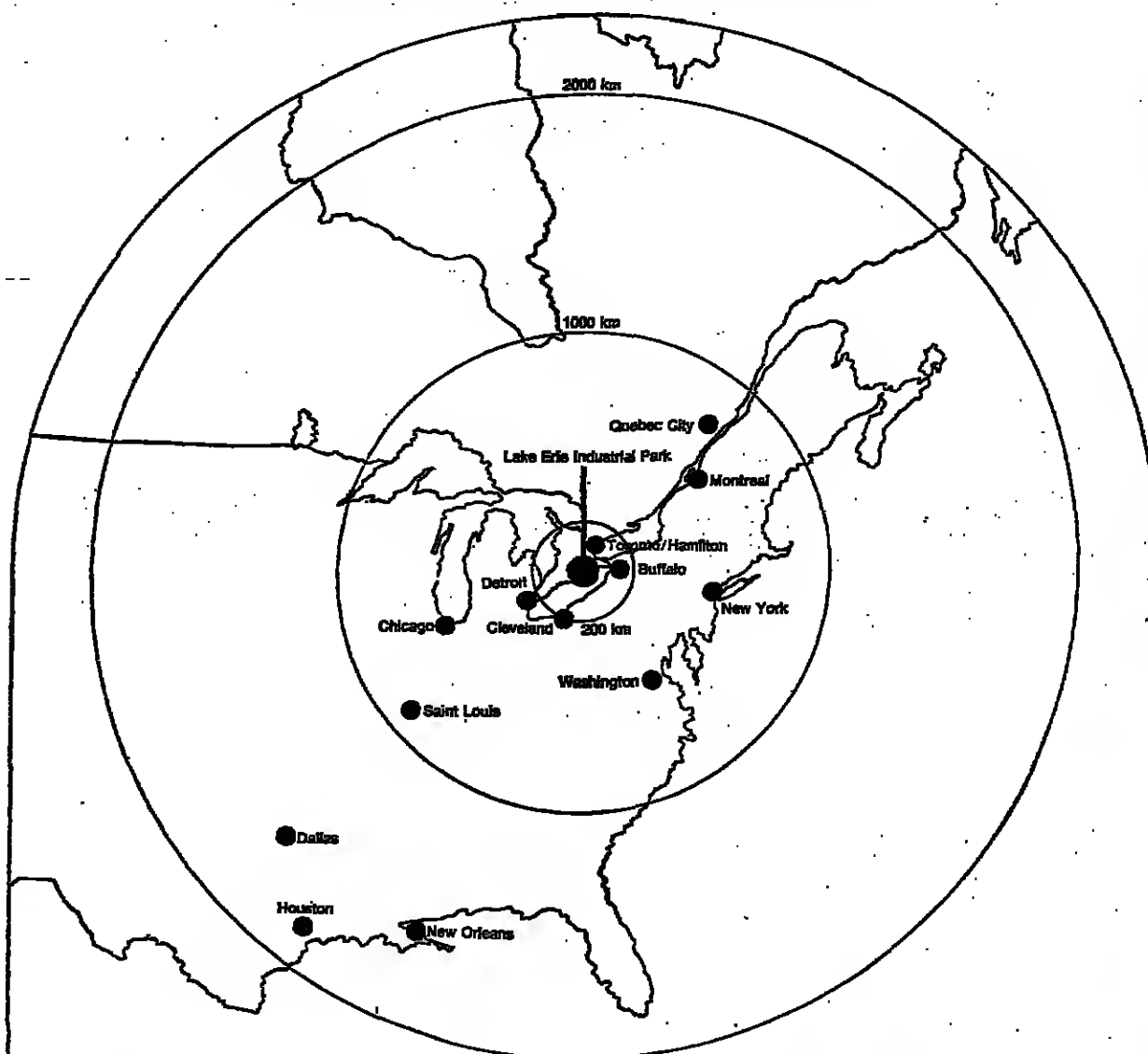
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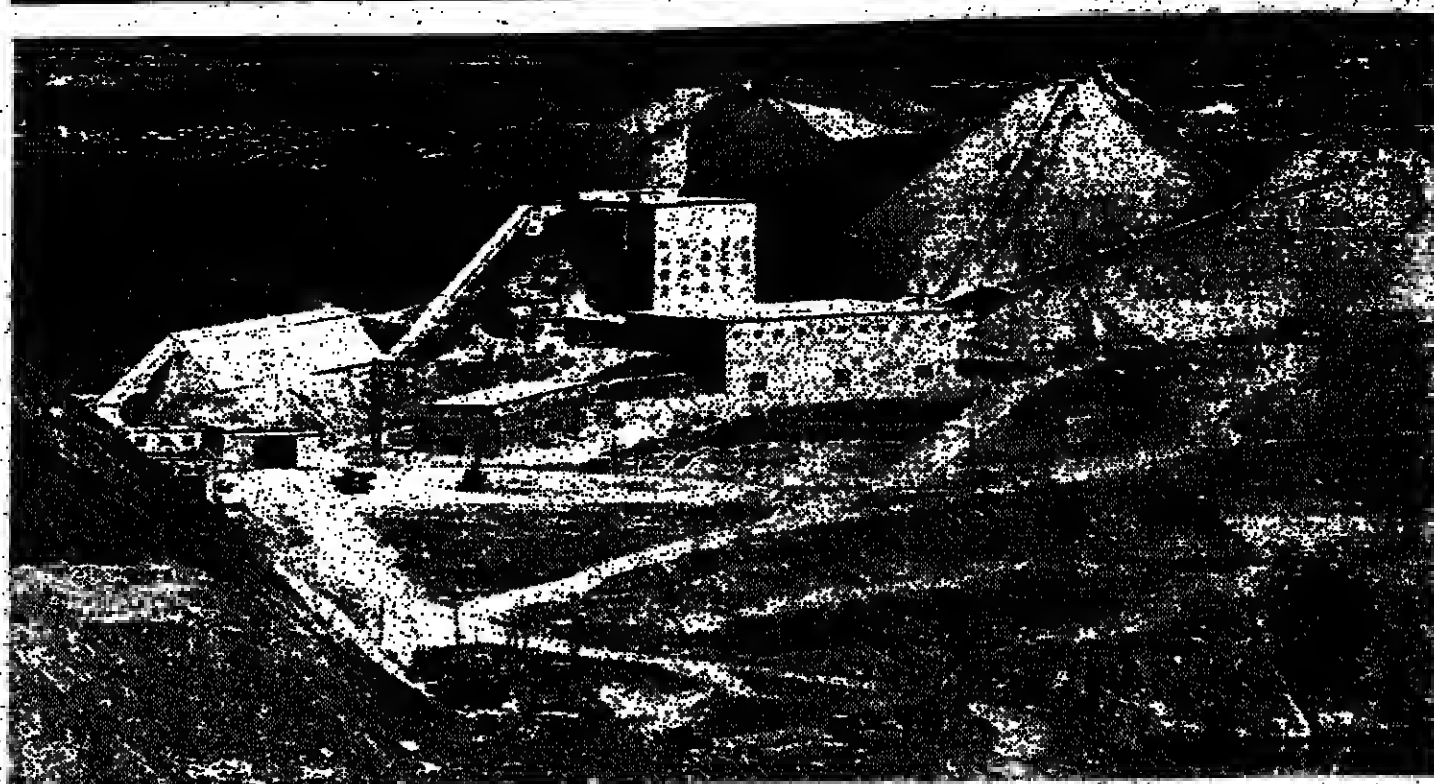
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Mining industry well placed to handle recession

CANADA'S HUGE mining and metals industry is moving into 1980 in fairly good shape to weather any possible storms from world recession.

Canada is one of the world's largest international traders in mineral products, and cannot seal itself off from broad trends in demand and prices. Comparisons inevitably are being made with the world recession which followed the 1973-74 energy crisis and the quadrupling of oil prices. High inventories of major metals built up in the following years were not run down to normal levels in Canada until well into 1978.

However, the mining and metals industry has just come through a year of unexpectedly strong demand and rising prices, particularly for copper and precious metals. Many producers had expected the U.S. downturn to have been felt by autumn of 1979, but demand and prices held up right till year-end. Commodity speculation, because of more turbulence in the currency markets, was an important reason.

Because of strong demand and prices most producers have had a resurgence of profits, and have been able to rebuild liquidity and start looking ahead to the markets of later in the decade. They do not foresee the U.S. recession lasting beyond the spring of 1981, nor a world recession on the scale of 1974-75. However, some slowdown is likely during 1980.

Major refiner

Inventories of most major metals, excepting perhaps zinc and iron, are extremely low. The big inventories of nickel and copper were worked down during long strikes at Inco in Sudbury, Northern Ontario, and at the Caspe copper mines division of Noranda Mines in north-eastern Quebec. Inco is a major producer of copper as well as nickel at Sudbury, while Noranda, besides being the second largest copper producer, is also the major refiner.

Higher prices have encouraged new exploration in the Maritimes in the east, through the Canadian Shield in northern Quebec and northern Ontario, and right up into the new uranium areas of northern Saskatchewan. Exploration is also very active in Alberta and British Columbia, and in many areas in the huge expanse of the North West Territories and the Yukon.

The search is for all major metals, especially gold and silver, and for uranium—though prices after allowing for inflation were declining in 1979 for the first time for several years. The huge coal reserves of Alberta and British Columbia are getting more attention, especially as some of the major oil companies which have embraced the concept of "total energy" operations.

Cominco, the main mining and metals arm of the Canadian Pacific group, has decided to go ahead with its Arvik zinc mine on Little Cornwallis Island in the Arctic islands at a cost of \$150m. This high-grade property lies several hundred miles north-west of the smaller Manisvik Mine on North-west Baffin Island and will become Canada's most northerly mining operation. The concentrates are destined mainly for the European market.

Potash mining is getting under way on a major scale in New Brunswick, as the initiative has moved away from the big Saskatchewan deposits following recent provincial takeovers. Only a few years ago the mining industry was at loggerheads with several provincial governments and sometimes with the federal government on such issues as taxation, the environment and safety.

The climate has changed radically in the past two years and for the better. Industry is talking again with govern-

ments and the role of mining and metals in the economy and in improving the country's balance of payments has been more widely accepted.

This has occurred despite the Quebec Government's threatened expropriation of the Quebec assets of Asbestos Corporation, Canada's second largest fibre producer. The company is 54.6 per cent controlled by General Dynamics of the U.S. Legal action has probably stalled this takeover for perhaps two years and beyond the next provincial election in Quebec.

The asbestos industry itself, more than 80 per cent concentrated in Quebec, foresees another year of strong demand with rising prices, especially for long fibres used in building materials.

Though a slowdown of demand and price increases seems likely for 1980, the Ministry of Energy Mines and Resources in Ottawa, forecasts annual growth of 2.5 per cent on average for the mining industry over the next five years, against 3.7 per cent on average from 1981 through 1985. Such growth, if it materialises, calls for major expansions of capacity and hundreds of millions of capital investment across the country.

The industry faces some formidable problems. Its costs will be directly affected by higher energy prices. No matter which party succeeds in the February 18 federal election, it is assumed that Canadian energy prices will move up towards international levels, though remaining geared to average American prices.

Generally overall costs in mining, processing and refining are rising between 12 and 15 per cent annually. Some major labour contracts have been signed in 1979, such as those at Inco and Noranda, but the danger of another wage spiral is real.

The rate of inflation in the consumer price index is now running around 10 per cent, and may rise another point or so if energy price increases come into effect later in the spring. The industry remains nervous about the impact of another wage spiral on the lines of 1974-75 on its ability to compete in the international markets, especially if a world economic slowdown does materialise.

Other problems include the current record high cost of short-term money, the difficulty of attracting sufficient skilled labour and management talent, and the pressures for environmental and safety standards which would involve heavy capital investment.

The environmental issue has reached major proportions particularly in Ontario, first over nuclear waste and second over the emissions from Inco's Sudbury operations. Inco is blamed for part of the "acid rain" which, falls on the Great Lakes area of North America.

Inquiry needed

The Clark Government, before it fell in December, promised a full parliamentary inquiry into the whole field of nuclear power generation, from uranium mining to waste disposal. A major inquiry is needed urgently to clarify this aspect of the environmental issue.

Higher prices for most major metals have made it possible for smaller mining and exploration companies to get finance, and this is again helping the development efforts across the country. New gold and silver mining operations are planned or committed, both by large and small companies, in the East and the West. But major increments in base-metal capacity will not be coming in during 1980.

However, the coming slowdown in the world steel industry, particularly in the U.S., is likely to leave over-capacity in the iron ore mines, which are

concentrated heavily in north-eastern Quebec and Labrador. Demand has been rising for iron pellets and prices firmed recently, but generally, the industry faces strongly rising costs of production in the face of slow markets. Molybdenum may also be affected.

Zinc is in a fair inventory position and some production cutbacks are being made. However, many companies mining zinc in major quantities also have substantial quantities of silver and other metals in their ore.

Lead demand may well slacken in 1980. The tremendous 1978 rise in cobalt price was not repeated in 1979 and is not likely to occur again in 1980.

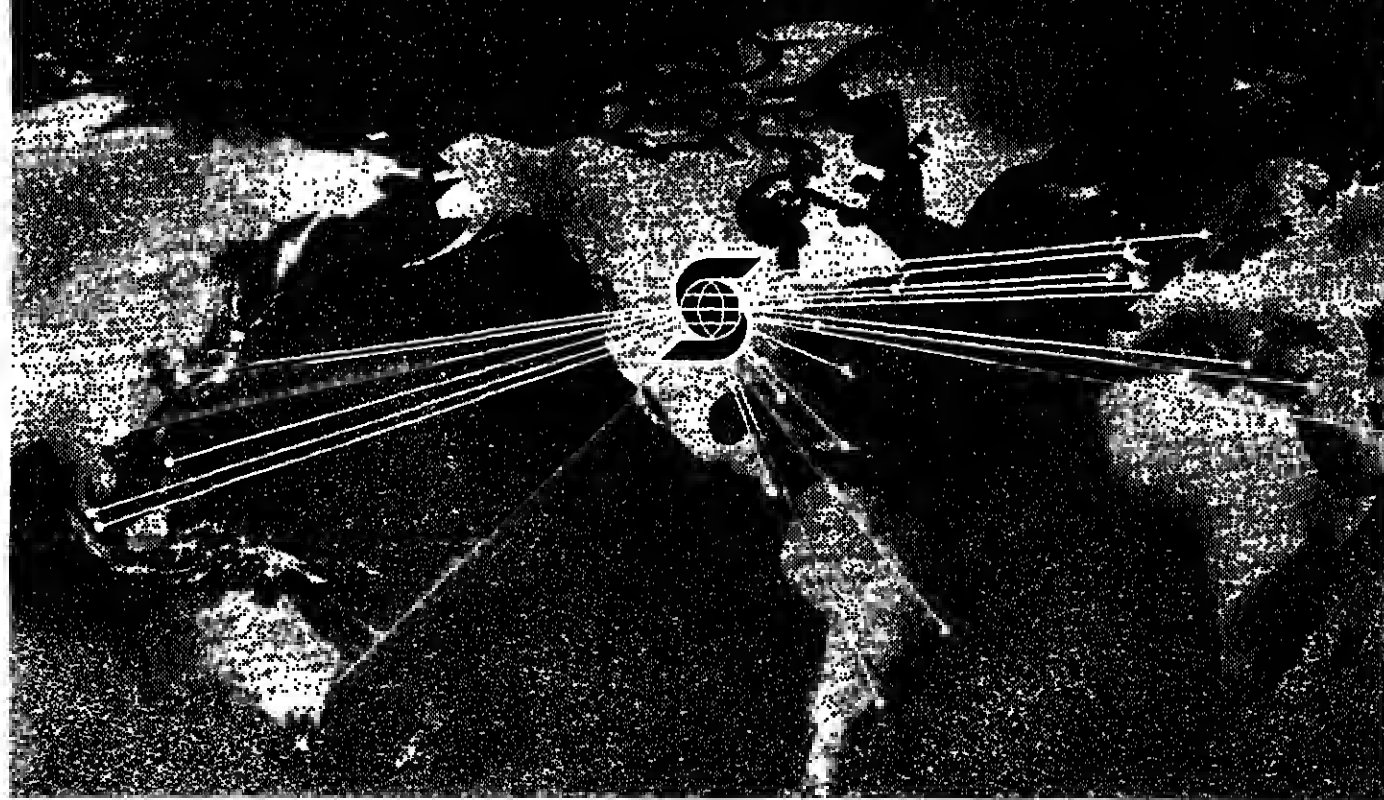
Uranium development continues on the Canadian Shield and in British Columbia, though the industry will not be able to escape the environmental issue. The producing

mines are booked for several years ahead. European interests, particularly West German ones, are playing a strong role in finance and marketing from several new mines projected for the next few years, especially in northern Saskatchewan, Hudson Bay Mining and Smelting (Anglo-American Corporation of South Africa) has taken effective control of tantalum mining in that area.

At the corporate level, Noranda Mines has taken action to assure control by the management group and its associates through a change in financial structure and elimination of heavy short-term debt. The build-up of a substantial holding by the Brascan holding company of Toronto, itself controlled by the Peter and Edward Bronfman interests, with the Patino mining family, prompted this move.

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CANADA IX

W. A. Wilson profiles the leaders of the country's three main political parties

Campaigning once again

PROFILE: Joe Clark

TWO COMMENTS about Canada's Prime Minister Joe Clark made on the eve of the 1979 election go a long way towards explaining today's reservations about his chances in the new election. The first came from a distinguished retired public servant who had become a qualified supporter of Mr. Clark and the Tories. "If Joe gets the chance, he may develop into the best of our mediocre Prime Ministers and actually that's not bad. After 10 years of Trudeau's intellect the people may like it." The other was from a provincial Premier who was asked if he thought Clark could handle the Prime Minister's job. His reply was "I know why you ask but actually the answer is yes for two reasons—he is intelligent and he can listen to other people."

For the first man's prophecy

to have been fulfilled, the Prime Minister needed more time. Close observers during his brief tenure could see signs that he was developing a public personality to match his high office, notably far greater confidence and the loss of most of the signs of public nervousness that had repelled many voters. But Mr. Clark has always been more impressive in private than in public and seven months were too short for people at large to grasp the change that was occurring. If he had had more years before facing the electorate again, his public image might have been greatly altered.

As for the provincial Premier's observation, Mr. Clark's ability to listen proved to be a liability because it led him to spend many weeks seeking resolution of a bitter controversy over Canadian oil



Mr. Joe Clark

prices. This involved the imposed views of Ontario's Premier William Davis and Alberta's Premier Peter Lougheed. Critics took it as a sign of irresolution and in the end Davis remained opposed to the C\$4-a-barrel price increase agreed with Alberta. Mr. Clark will have been Conservative leader for just under five years when he faces the electorate again on February 18. Until he captured the leadership all of his considerable political experience had been in the party's back room,

mainly working on organization. It enabled him to unite the badly divided Conservative caucus in the House of Commons—except for two or three stubborn rebels—but it left him unknown to the public at large and brought the damning "Joe Who?" He had shed that before the last election but the recollection of it still haunts him in the present contest. If he wins, it will be the result of his determination and organisational skills. If he loses it will be that he never caught on with the public.

PROFILE: Pierre Trudeau

FEW PEOPLE in Canadian political circles doubt that Mr. Pierre Trudeau genuinely wanted to return to private life when he announced his intended retirement only a few weeks before contradicting himself by defeating the Government, thus forcing an election and staying on as Liberal leader.

The pressures of his broken marriage and responsibility for three young sons had weighed on him and Liberal insiders said freely that he had felt them particularly strongly after his estranged wife, Mrs. Margaret Trudeau, returned to Ottawa and took up residence near the family in a newly purchased house only a few minutes' walk away. Margaret's famous interview with Playgirl magazine, going into intimate details of her life, coupled with a particularly vulgar photograph of her taken in a New York night club, had particularly upset him.

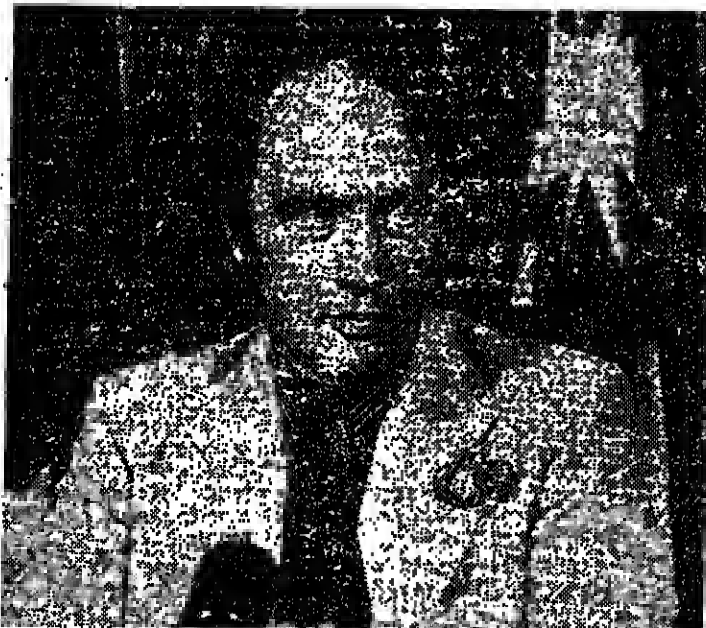
Yet while the genuine nature of his feelings about his family duties is never questioned, the decision based on them lasted no longer than the first opportunity to defeat the Government. Few opera singers have changed their minds so quickly after a farewell concert tour. There is far less unanimity on why Trudeau so quickly reversed his decision than why he took it in the first place.

Trudeau genuinely views Joe Clark with contempt, convinced

that he is inadequate and even a danger to the nation. During his years of power the Liberal leader had increasingly become the exponent of a strongly authoritative Federal Government superior to the provinces—which he frequently found in discord over major issues. Clark represented the opposing view that federal provincial relations in Canada must be based on patient efforts to secure co-operation between governments.

Clark was probably right in his decision not to intervene rigorously in Quebec's referendum campaign. Albertans do not have much to say in Quebec politics even if they hold the Prime Minister's office, and may easily do more harm than good. But Trudeau viewed him with contempt for this decision too. There were two other apparent factors; Trudeau loves political power and he was under great pressure from influential party hawks to bring the Government down.

When he took the vital action he may have intended to stick to his retirement decision, letting the party choose a new leader during the campaign. But that is difficult in Canadian politics, especially within the Liberal position of big conventions and intense leadership campaigns. In the event, it took only normal party pressures to change his mind.



Mr. Pierre Trudeau

PROFILE: Ed Broadbent

MR. ED BROADBENT, leader of the Leftish New Democratic Party (NDP), successfully conceals a major personal contradiction from the electorate. In private he invariably appears as the most reasonable of university professors turned politician. In public he is strident, sometimes bombastic. His public qualities, however, make him an effective politician when he is on the attack—which is most of the time. Before the previous election he outclassed Mr. Joe Clark as an Opposition victor. Before the last one he left Mr. Pierre Trudeau trailing in political effectiveness.

Broadbent did more than Trudeau to damage Clark during the seven weeks the new Parliament sat. It was his motion which brought the Government's defeat—although, as he was not seeking an early election, he had refrained from wording it in terms that would compel the Liberals to provide their support.

Among the New Democrats, Broadbent is a middle-of-the-road man, as far from the extremes of the Left as of the Right in that party. That is why he is leader.

His predecessor was the strong and colourful Mr. David Lewis, as well known to most of the public as Trudeau himself. Lewis had been defeated in the 1974 election which he had forced over a Liberal budget which he thought did too little to stimulate the economy. The party was divided into factions when it held a leadership convention in 1975.

Broadbent was the man in the middle—not sought by any of the strong factions but not unacceptable to them either. The convention chose him.

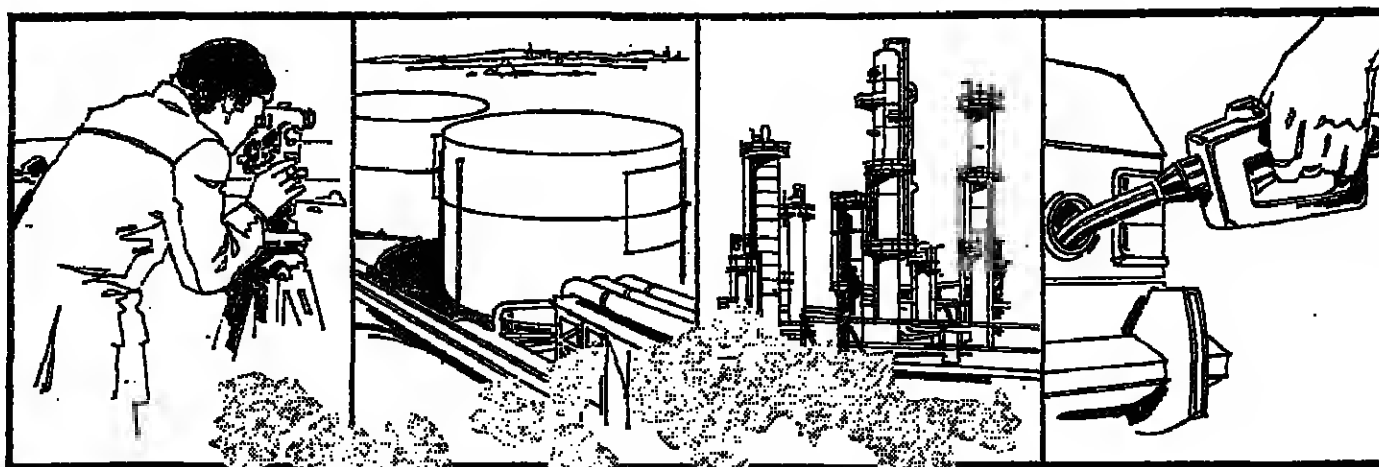
Following as he did a succession of colourful leaders he at first failed to make much impression in Parliament as the new party leader. But Mr. Robert Stanfield, respected but publicly ineffective, was still Leader of the Opposition. The new head of the NDP learned to take advantage of Stanfield's slowness in response and criticism.

Broadbent could be counted on to get to the television cameras quickly during any controversial issue in the House and deliver a strong crisp statement. When Clark succeeded Stanfield, Broadbent was able to keep it up, leading the attack on the ageing Liberal Government more effectively than the new leader of the Opposition.

His 1979 success was qualified. The party gained in the popular vote but lost seats in industrial areas of Ontario, despite unqualified electoral support from Mr. Dennis McDermott, newly elected head of the Canadian Labour Congress. But McDermott is a controversial figure in Labour circles and Broadbent is considered by many union members to be too close to him, tied by the fact that he represents the car manufacturing city of Oshawa while McDermott was previously the head of the United Automobile Workers. This time recovery of support in industrial Ontario is vital to him.



Mr. Ed Broadbent



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CANADA X

Promising offshore investment

IN AN uncharacteristic way, the Atlantic provinces have recently provided a small counterbalance to the westward shift of economic momentum in Canada.

There has been a remarkable resurgence of the fishing industry and some successful offshore oil and gas exploration activity, favoured by the low exchange rate. These have produced measurable gains in regional output, investment and incomes.

The inflationary effects of recurrent energy price increases and falling U.S. demand for resource products could stifle much of this growth in 1980. But any short-term pessimism is more than offset by rising expectations about the size of the Hibernia offshore oil field and how soon it may reduce eastern Canada's heavy reliance on imported oil.

The Newfoundland well is potentially as big as any in the North Sea. It is certainly among the single largest in North America and some optimists even believe it may turn out to be big by world standards. Two additional rigs have been rushed to the area and will work throughout the winter, despite fierce wind and sea conditions.

More was spent on offshore exploration last year than the \$335m invested in the previous 15 years. Its impact is increasingly apparent, combined domestic product in the region last year was an estimated \$14.35bn, with individual provincial figures ranging from Newfoundland's unusually high 7.2 per cent real growth, to Prince Edward Island's 1.9 per cent. Nova Scotia and New Brunswick, at 3.1 and 3.2 per cent respectively both exceeded the 2.8 per cent national average.

The outlook this year is for the four provinces to do slightly better than the 0.7 per cent national growth forecast by the Conference Board in Canada. Individual provincial growth should range from 1 to 1.5 per cent.

Total new investment in the region last year was \$3.97bn, with Newfoundland showing the strongest gain. Disposable income rose by 11.5 per cent to \$12.4bn. Consumer spending advanced 15.8 per cent to \$8.4bn, aided by a sharp rise in debt.

Measured by Ontario's \$285 a week average industrial wage, three of the four Atlantic provinces came closer than ever before to national wage parity. Newfoundland's

industrial wage composite was only \$8 less than Ontario's and one forecast suggests the province may actually overtake Ontario this year.

As Newfoundland's industrial base is small and earning statistics are exaggerated by a few, high paying industries, that would not be representative of the entire economy. But it would illustrate the degree of change that has taken place in the Atlantic region in the past two or three years.

Material improvements have also markedly affected the way the region is perceived. Both internally and among some federal politicians. While Mr. Trudeau's Liberals never balked at pumping large amounts of Federal financial aid into the region, their policies often seemed geared more to maintaining the region's ability to consume central Canadian goods and services than to expanding the local industrial base.

Far more went into unemployment insurance benefits than into development, and there was a reluctance to make structural changes in national fiscal policy to cater for the region.

Perhaps because he is from Newfoundland, Mr. John Crosbie, Finance Minister in the short lived Clark Conservative Government, seemed much more aware of regional needs. One aspect of his budget would have provided a 10-year tax incentive for industrial investment in the four Atlantic provinces and the neighbouring Gaspé area of Quebec. To qualify, a company would have had to invest a minimum of \$2m to gain generous, but as yet unspecified, write-off or tax credits for investments in manufacturing, processing and resource extraction.

Bankruptcies

The incentives would have helped combat the negative effects of Canada's current high interest policy. Mr. James McIvor, executive vice-president of the Atlantic Provinces Economic Council, is particularly concerned at the way bankruptcies resulting from this policy may denude the region of its small business sector, traditionally a big creator of wealth and employment.

The Clark Government also showed itself receptive to other,

regionally important development initiatives. It proposed tax credits for investors in inshore fishing vessels construction and said it would implement tax and financing measures to encourage the re-establishment of the Canadian deep sea shipping industry.

Since it was scuttled in a sea of post war competition and bitter domestic labour strife, there has been virtually no Canadian registered, deep-sea merchant fleet. While the coastal provinces certainly lost, economically as a result of this situation, the country as a whole almost certainly benefited from 30 years of lower cost reliance on foreign carriers.

ATLANTIC PROVINCES

Since the early 1970s, however, the advantages have gradually been eroded both by inflation and the effects of stagflation. Recent estimates suggest that the imbalance in the Canadian offshore shipping account is now about \$3.4bn annually, making it a substantial portion of the overall service deficit. The Conservatives planned to encourage the re-emergence of a Canadian merchant marina by tax incentives, accelerated write-offs and deferrals, the waiving of some important duties on re-flagged Canadian-owned ships, and a new scale of shipbuilding assistance. This worried some exporters who expect freight rate increases to result. But the merchant marine proposal will undoubtedly be dusted off for the election on February 18.

Renewed political interest in Canadian shipping has so far only persuaded a few, mostly Quebec based companies, to convert their ships to higher cost Canadian registry. One of them is planning to inaugurate a trans-Atlantic container service this spring. But most people see the big opportunities for Canadian shipping in the bulk trades, principally those involved with Arctic resources.

Melville Shipping, a Montreal-based consortium, has proposed the construction of up to 16

class 7 icebreaker liquefied natural gas carriers to transport some of the 13 trillion cubic feet of gas already discovered in the high Arctic. Markets in Western Europe and the United States are being considered. Such developments could revive plans for a big LNG terminal and pipeline terminus at Lorneville, NB or on Nova Scotia's Strait of Canso as well as providing orders for Atlantic Canadian shipyards.

Similar spin-offs will undoubtedly accrue from oil and gas exploration along the east coast. The stock market and provincial politicians have already concluded the Hibernia oil strike and the Sable Island gas off Nova Scotia are commercial. All that is awaited is confirmation by the companies, principally Mobil, Gulf, Chevron Standard and Petro-Canada, that production is viable.

In Newfoundland waters alone the number of support ships is expected to double. Finding crews for all 50 of them, however, will not be easy and despite provincial insistence on local manning, operators may be forced to recruit in Europe.

Both in manpower and environmental terms the sudden growth of this activity had produced pressure in another important marine industry, fishing. The two have so far managed to coexist, but some people believe tensions are bound to increase.

Fishing is currently enjoying a major revival. In five years, eastern Canadian fish landings have risen 40 per cent to 1.35bn tonnes. Market value has increased by nearly 120 per cent, with only oil and gas in Canada having a greater price appreciation during the period. Total fish exports are up 160 per cent, the biggest increase being in Japan (512 per cent) and the EEC (173 per cent).

By any standard, the degree of improvement has been phenomenal. According to Mr. Harold Nickerson, president of H. B. Nickerson and Sons of North Sydney NS, the introduction in 1977 of a 200-mile offshore economic zone—popularly believed to be the reason for its success—has had only a marginal impact.

The North Sea herring fishing ban and the devalued Canadian dollar have been far more influential, he says. The

beneficial results of the 200-mile limit have still to be felt, he says. They could result in fish rivaling wheat as a Canadian export commodity by 1985. Fish is already worth more than half the \$2bn offshore wheat sales and by 1985 fish exports are expected to be worth between \$2bn and \$2.7bn.

While market diversification is occurring, the trend recently has been for companies like Nickersons and their big majority held subsidiary, National Sea Products Ltd., to invest overseas, both in integrated fish companies and secondary processors. Nickersons has bought into Britain and the United States and National has just gone into a joint venture deal in Australia. Their move has been both to expand local markets and to hedge against uncertainties in the Canadian resource scene.

Confidence

Despite this, a strong air of confidence exists, and the industry has begun what undoubtedly will be a period of rapid expansion.

The same seems true of the region's mineral resources, despite international recessionary fears. New Brunswick has two potash mines under exploratory development.

About 40 per cent of Canada's lead-zinc-silver reserves are in New Brunswick and have attracted interest particularly from Europe, in additional mining and smelting activity there.

Tests are continuing of a new sulphation-roast zinc smelting process, which could advance metal recovery and spur new investment, pushing New Brunswick's total mineral production well over its present \$330m annual value.

Among other important regional economic developments, work is expected to start on a third production plant in Nova Scotia for Michelin Tires Canada.

Decisions are also pending on a \$100m cement plant for the Strait of Canso and a car assembly plant in the Halifax area by Fiat.

Lyndon Watkins

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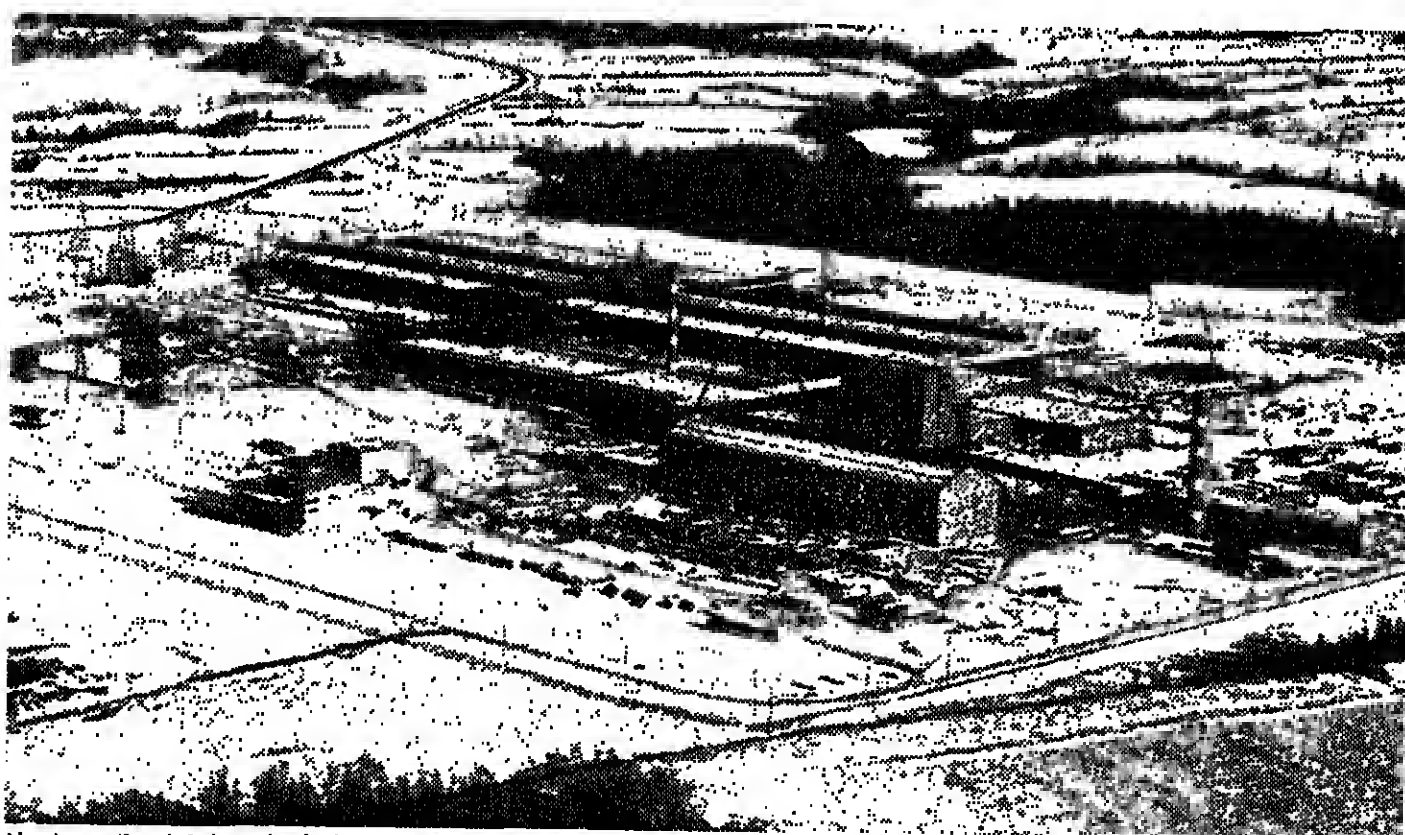
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Referendum not the priority for a fragile society

PUBLIC ACTIONS must be rooted in public realities and not simply in the prejudices of a few ideologues or closed groups, says MP Claude Ryan, the 54-year-old craggy-faced leader of the Quebec Opposition Liberal Party for the past two years. Changes have been made too hastily and superficially, he adds. "Since 1960, a lot of foolish people have been calling themselves apostles."

Mr. Ryan is catching the mood of most Quebecers as 1980 begins, and that of course is why he is saying it so forcefully in public. Quebec has matured since the early sixties and the "quiet revolution." Many have questioned some of the social and economic consequences of the wrenching changes wrought about in the sixties and again in some areas by the present Government of Premier Levesque.

Nostalgia is as popular in Quebec as in any other part of Canada or North America. But it is not just nostalgia for an Olympic past. Nor can the change of mood be attributed just to the excesses of the government in language and social legislation.

Most people do not put the referendum at the top of their concerns, despite the continuing nervousness of the minority Anglophones in Montreal. The younger Francophones still dream of independence but they

QUEBEC

are less arrogant and less confident, seldom able to agree how it should be done or to what lengths Quebec should go. The Quebecers have realised their society is not unusual or "special" in the broad human sense, that it faces the same problems as the rest of North America and much of a turbulent world.

Quebec's society is fragile despite the steady rise in average living standards in the past 15 years. There remain the problems of powerful union leaders challenging the authority of the National Assembly; lengthy strikes by public service workers without heed to the consequences even in the hospitals; continuing inflation which robs those with the least power; and high unemployment in cities and countryside. The problems of unfettered youth, extremely high abortion rates and a still



A young sportsman at Aylmer, Quebec, spends a cold winter's day fishing for pike through the frozen Ottawa River.

rising rate of divorce also remain.

The passing of special legislation by the independentist Parti Quebecois Government late last autumn to force public service workers back to the Montreal public transport system and to the hospitals and welfare offices made a deep impression. In some ways it was like a Labour Government in Britain forced to bring the army out to work the docks and pass similar special legislation.

People ask what can be done when the battalions of Quebec public-service workers, supported by the taxpayers' ability to work and pay, defy elected governments of whatever hue and devour the base of their electoral support. The Government's apparent failure to solve such problems, despite the personal authority and popularity of Premier Levesque, and the pursuit of an even larger State sector by some members of the Cabinet, have cost it four important by-elections.

Francophones, the polls have shown conclusively for nearly two years, do not regard separation from the rest of Canada as feasible or really desirable, and as an issue it does not precede the perceived problems of Quebec's society and economy.

The proportion in favour of full separation remains a small core, and that was why Mr. Levesque framed his question for the coming referendum in late spring thus: "Do you give us a mandate to negotiate the sovereignty of Quebec with the rest of Canada?" It is the only question which stands a reasonable chance of even a slim majority among Francophones.

The French language charter was never a major issue for most Francophones, only for the business community which understands the economic realities of Montreal and the necessity of communicating in North America.

Opposition eases

Anglophone opposition has quietened as application of the law has been softened. Anglophone head offices did move out to a major extent, and there has been a probable net outflow of population from Quebec in the past three years of around 75,000.

But the fact is that Francophones have advanced significantly in management and ownership of the key economy of Montreal. The Francophone universities of Quebec are now turning out more business graduates relatively than any

where else in Canada. Mr. Ryan has learned his trade as politician and opposition leader in the National Assembly swiftly. The former publisher of the influential Montreal daily Le Devoir has put aside the excessive nuances of his editorial past and has made a good impression as a debater. He has learned the old lesson that the best form of defence is attack.

He is now able to capitalise on the changing mood of the people and on dissatisfaction with Government social and economic policies that nose and jaw, ruddy complexion and wagging finger are a cartoonist's delight, but he comes over much better than expected in the televised Assembly debates.

He prepared carefully for the introduction last week of the Quebec Liberal Party's constitutional proposals in opposition to the Parti Quebecois platform of sovereignty-association. The timing before the coming Federal election on February 18 next gave sufficient opportunity to get them known among the general public before the referendum.

They have been deliberately made more specific, showing where provincial powers could be increased while maintaining a strong Federal Government. Polls have shown for the past year that the Government's concept of sovereignty-association is not clearly understood by the public.

Essentially the difference appears one of means—how to give Quebec more powers, in agreement with the other provinces, while in economic association with the rest of Canada.

Quebec's economy held up quite well in 1979, and the rate of activity in most sectors was better than 1978. The Government came out with a policy statement saying it realised that the private sector must be the source of economic growth, but this has not completely offset anxieties about the language law, the size of the public sector, high levels of taxation and the power of unions.

In 1980 real growth of less than one per cent is expected as the North American recession bites and rising energy prices work through. Whoever is elected in Ottawa will almost certainly set about programmes to bolster investment in the Montreal area where confidence has been lagging the most.

R.G.

A province determined to hold on to its wealth

ALBERTA HAS never had it so good. The extent to which its 2.5 million inhabitants will get it better yet, and how quickly, depends on next month's Federal election and the events immediately following.

Occupying an area twice the size of Britain on the eastern slope of the Rockies, it is the boom province of a country which nationally is in political and economic disarray.

It supplies 77 per cent of Canada's oil needs and, although conventional reserves are currently declining, it is the national goal of self-sufficiency by 1990 is fulfilled, it will be Alberta's oil which will have achieved it. The province is also sitting on a mountain of natural gas—so much that, despite a recent easing of export restrictions, well already found and capped will not be tapped for several years. It has reserves of coal to last 300 years, and immense hydro and forestry resources which as yet have hardly been touched.

The Progressive Conservative provincial Government of Premier Peter Lougheed is awash with revenue from its oil and gas royalties, growing at a rate which is starting to prove embarrassing and on which the reserves are counting for some form of national recycling.

Yet at the same time, Mr. Lougheed's Ottawa counterpart, Mr. Joe Clark, is warning that Alberta is being awarded a substantial increase in the price of its oil, bitterly opposed in the principal manufacturing areas in the East, it would go ahead and set its own. And that would precipitate a constitutional crisis, in that inter-provincial trade lies under Federal jurisdiction.

Simmering

The crisis is still simmering following the collapse of the Federal Government of Mr. Joe Clark, whose own home lies a few miles north of Calgary, the nerve centre of Alberta's oil and gas boom. The expected agreement to add C\$2 a barrel to the Alberta oil price on January 1, when it was due anyway to rise by C\$1 to C\$14.75, with a further C\$2 in June (another rise of C\$1 then had also been scheduled) has appeared with the Clark Government.

The pressures for a substantial increase are still mounting, and with the new escalation in world prices even a C\$2 a barrel increase now looks inadequate to comply with Mr. Lougheed's declared aim of pitching Alberta's oil price only slightly below that prevailing in the U.S., which itself is due to be passing the world price by the end of this year.

Alberta declares that a big increase is needed to enable the oil industry to make the necessary huge new investments to deliver more oil. The Canadian Petroleum Association has warned that current production of 1.4m barrels a day could decline to 800,000 by 1990, if the status quo continues. A substantial rise in prices, it argues, will allow the introduction of enhanced recovery techniques to lift 50 per cent more oil from existing wells than current officially-stated total reserves of 5bn barrels, and ease the path towards extracting "synthetic" oil from the estimated 1,000bn barrels locked in the vast, sticky tar sands of the central Athabasca region and the only slightly less problematical heavy oil deposits of the Cold Lake and Peace River areas.

ALBERTA

Some observers regard the CPA's estimate as deeply pessimistic and, indeed, naturally, at increasing leverage on Ottawa. But in any case, by 1990 output from non-conventional sources, despite formidable technological hurdles, could be moving quite quickly towards the 950,000 barrels a day which is thought to be possible by the mid-90s. For it is the non-conventional reserves which hold the key to Canadian self-sufficiency. Even if only one-fifth of these is eventually unlocked—the current most optimistic forecast—Canada's long-term energy needs should be assured.

But the investment required for these projects is huge by any standard and the multinational oil companies involved, despite receiving the world price for current and planned extraction, are still hoping for a better break through revisions to complex Federal provincial revenue and exploration regimes which have yet to be worked through. "We've got to have a sensible, overall policy, not the kind of piecemeal, plant-by-plant approach we've got at the moment," observes one of the oil company chiefs involved.

That has not stopped plans for such plants moving ahead, however. Syncrude's C\$2.4bn Athabasca plant, despite many operating problems, is close to its rated output of 129,000 barrels a day after going on stream in 1978, and a further 60,000 b/d capacity is likely to be added. Suncor's plant is producing 45,000 b/d and an extra 12,000 b/d capacity has been approved. The latest big

step forward is formal approval by the Alberta Energy Conservation Board for a C\$5bn, 140,000 b/d Athabasca plant to be built by the Alsands consortium, led by Shell.

Esso Resources Canada has a similar-sized project lined up to lift heavy oil from the Cold Lake region, and an assortment of other pilot projects are under way as the world price balance moves more decisively towards economic extraction.

These and other projects, notably Alberta's C\$9.5bn section of the C\$15bn Alaska gas pipeline, add up to potential capital expenditure on major projects of C\$30bn or more over the next decade, with some projections predicting total capital spending of double that.

Not least, Alberta's fledgling petrochemicals industry, part of Mr. Lougheed's grand design to diversify and build added-value into the economy, has been taking off despite gloomy prognostications based on its distance from markets.

The province's first world-scale ethylene cracker went on stream last autumn producing 1.2m lb of ethylene a year and already its owners, Alberta Gas Ethane, are planning to twin it.

While there is now something of a hiatus until the next round of projects gets under way, the momentum of the boom of the past few years is still pervading almost every sector of the economy.

Edmonton, the capital, and Calgary between them are accounting for more than C\$2bn in construction work this year. Red Deer, a quiet city of 30,000 at the start of the '70s, it stands half-way between the two main centres—has mushroomed spectacularly, almost doubling its area. The growth pattern is not much less hectic in other centres.

John Griffiths

out. Fuelled by 30 per cent of provincial energy royalties, it is approaching \$6bn and will double, at least, in the next two or three years.

With it the Government has been building airports and other infrastructure, providing improved health and recreation facilities and backing energy and other research projects.

The underlying goal is still diversification into a viable economy eventually not dependent on oil, inevitably a slow process for a primarily resource-based economy which is many years, if ever, from fulfilment. Thus it is keen to avoid a high drop-out rate.

Budget surplus

Despite all its activity, including a disbursement to municipalities to cut their existing debt, the Government expects to end the year with a budgetary surplus of some C\$700m, quite apart from the Heritage Fund.

Little wonder, then, that covetous eyes have been cast on the Fund from the East, where Ontario in particular has been battling to persuade the Federal Government that oil prices should be kept down if unacceptable damage to Canada's manufacturing base is not to be inflicted.

In fact, some, though not much, of the fund is already circulating in Canada in loans to other provinces, and Alberta is prepared to go along with some form of national investment fund for long term energy projects.

What Mr. Lougheed is not prepared to do—a stand which was largely responsible for him almost sweeping the board in provincial elections last spring—is, in Alberta eyes, subsidise the East. It is a thorny political problem which will loom high on the list of problems to be tackled by whichever party assumes power on February 18.

In the meantime, Albertans at large enjoy the fruits of the boom. But it is not without its problems. The province is attracting 60,000 newcomers a year, and property prices in Calgary have become the country's highest. Unemployment is officially 4 per cent—half that elsewhere in Canada—but this is almost entirely among the unskilled, for whom there is little room in the province. Most companies report a shortage of skilled workers, competition for whom has pushed up pay rates and helped fuel inflation now running near to 10 per cent.

As the next wave of development moves nearer, there can be little hope that any of these pressures will diminish.

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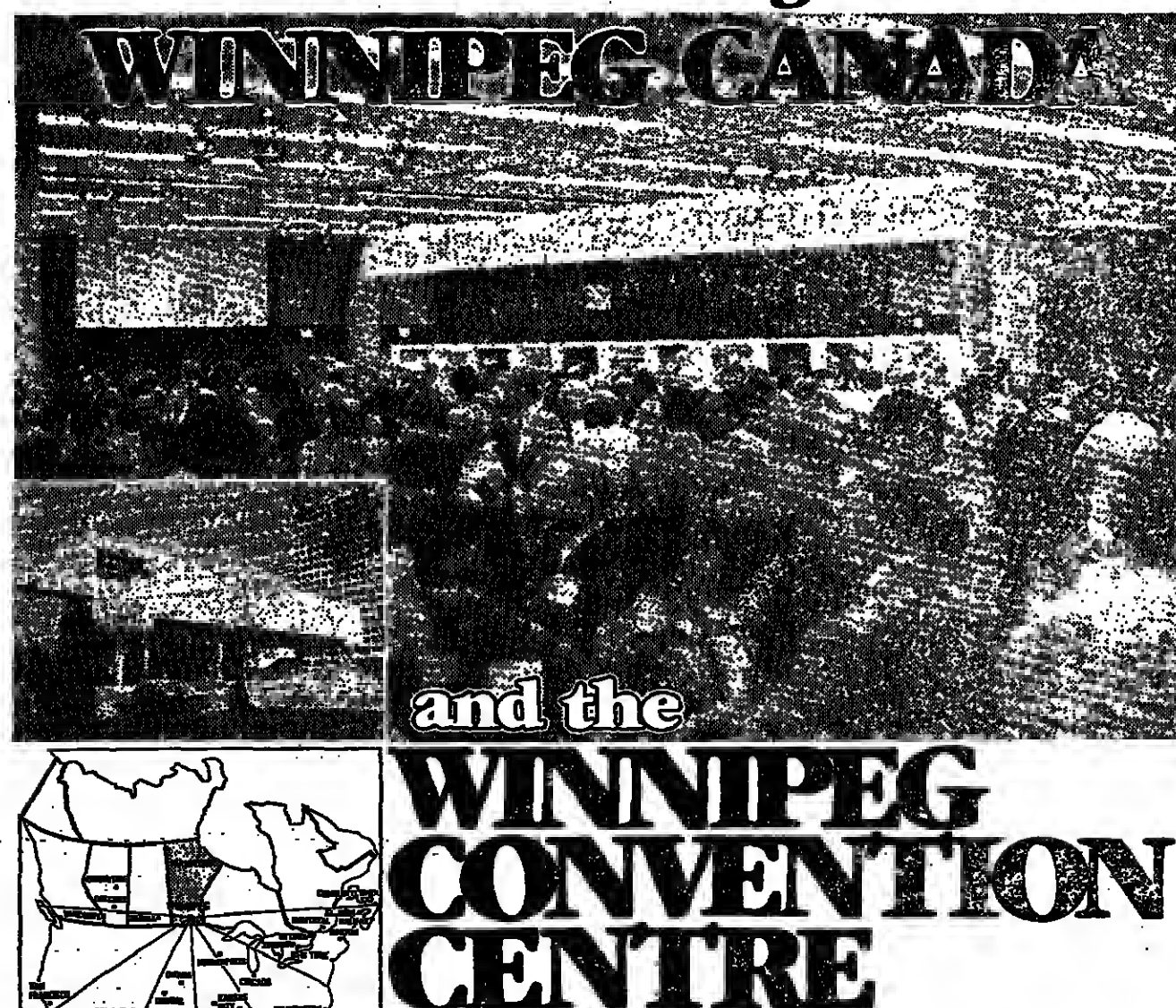
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Photo courtesy Canadian International Grains Institute

Migrants seek prairie oasis

IN CONTRAST to slumping national growth, Canada's three prairie provinces remain an oasis of prosperity in this sprawling country.

As a new decade opens, thousands of Canadians are migrating to the resource-rich prairies in search of jobs and high incomes. The promise of a better life is drawing them to Alberta, where real growth is likely to reach 3.3 per cent in 1980—the best performance in the nation. Trailing closely will be Saskatchewan with an expected 4.1 per cent growth rate, placing it second only to Alberta in the growth parade. And even Manitoba—which has had its share of economic troubles lately—looks forward to a 1.7 per cent increase of its real domestic product, a pace of expansion that marginally exceeds the national projection of 1.5 per cent.

Saskatchewan's economy is based on potash, uranium and heavy oil, plus agriculture which is the foundation of the province's prosperity. As the largest grain-growing region in western Canada, Saskatchewan will be the main beneficiary of slowly rising international prices for wheat, feed cereals and oilseeds.

Poor deliveries

For the past couple of years, Saskatchewan farmers have lost considerable sums of money because deliveries have been held up by an inadequate grain transportation system. They are also concerned about ever-escalating farm production costs—which could increase by as much as 15 per cent in 1980.

But on the positive side, the federal and prairie governments are now taking significant steps to speed up the flow of Canadian grain to world markets. About 10,000 grain hoppers are being added to the country's rail fleet and a \$100m grain export terminal is to be built at Prince Rupert on the west coast. And as a consequence, prairie grain sales could increase 50 per cent to 30m tonnes annually by 1985, maintaining a high level of well-being for Saskatchewan farmers if they can keep ahead of inflating costs.

Besides having a stable agricultural industry, Saskatchewan is reaping a lot of dollars these days from potash which is used principally as an ingredient in fertiliser. The Potash Corporation of Saskatchewan—a provincial crown corporation which operates five potash mines—has recently announced plans for a \$2.5bn expansion programme that will double the corporation's production by 1990. Similarly, several private potash mines in the province are also considering expansion in the near future to take advantage of the growing world demand.

SASKATCHEWAN AND MANITOBA

Saskatchewan may also be on the verge of obtaining considerable economic benefits from the large uranium deposits in its north. Amok, a French-led consortium, is currently spending \$150m on the first major uranium development in northern Saskatchewan—a mine and mill at Cliff Lake. This installation will go into operation in 1980.

Furthermore, environmental hearings will be held in 1980 on two more proposed uranium projects—a processing refinery at Warman and a mine at Key Lake which would be developed by a consortium that includes Uranium of West Germany and the Saskatchewan Mining Development Corporation.

Saskatchewan's other economic ace is its heavy oil deposits near the western border adjoining Alberta. This substance needs special processing before it can be used as refinery feedstock. A number of heavy oil pilot plants will go into test production this year, trying to find the best way to bring the deeply-buried pools to the surface. If these tests are ultimately successful, Saskatchewan's heavy oil fields may produce more than 16bn barrels in the years ahead.

All this resource activity is stimulating steady growth in the province's two principal cities, Regina and Saskatoon, each with a population of about 150,000. Saskatoon, for example, experienced a 32 per cent increase in retail trade over the past three years, as compared with 21 per cent for Canada as a whole. And on a province-wide basis, retail sales topped the \$3bn mark in 1979 for the first time in Saskatchewan history.

Like Alberta, Saskatchewan is investing part of its resource revenue into a heritage fund that will exceed \$720m by March 1980. But while the Alberta Government loans out most of its heritage money, the Saskatchewan New Democratic (Socialist) administration is mainly using its fund to buy equity shares in resource industries.

The provincial Premier, Mr. Allan Blakeney, says present resource development is transforming his province into a "have" from a "have-not" region. "Our stick, though it will be small compared with Alberta, will be somewhat larger than it has been in the past. So we expect Saskatchewan's voice to be heard more clearly," he says.

While its neighbours thrive, the third prairie province—Manitoba—is still looking for its place in the economic sun. With barely 1m population, Manitoba lacks significant resources, except for its northern mineral mines and its abundant hydro power on the Nelson River. The mining industry is starting to pick up after a couple of years in the doldrums.

But unfortunately, Manitoba over-built hydro generating capacity in the early 1970s, with the result that a multi-billion dollar plan to build six Nelson River power plants was shut-down in mid-stream. The Nelson programme was one of the main linch-pins of Manitoba's prosperity and nothing of similar magnitude has come along to take its place. In addition Premier Sterling Lyon's Conservative Government—

believing that free enterprise does things best—reduced public investment by \$128m in 1977-78 after it had ousted the Socialist New Democrats from office.

This substantial cutback in hydro and other Government spending has left a lot of Manitobans with not much to do, prompting them to move to greener pastures. In 1978, the province lost 10,000 citizens through inter-provincial migration and the exodus continued in 1979 as the out-migration figure had reached 9,962 by October.

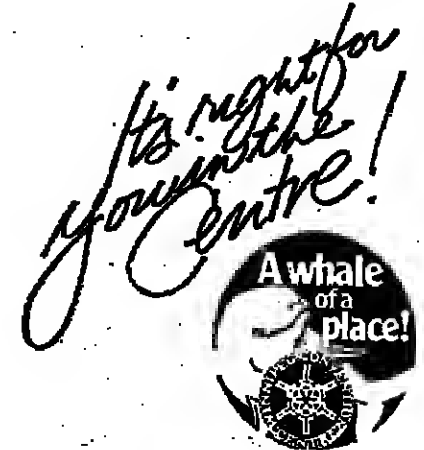
Net loss

Manitoba, in fact, is the only Canadian province or territory that is currently reporting a net loss of population. But on the other hand, things are not too bad for Manitobans who are resisting the urge to move. The province's budding manufacturing industries—buoyed by the lower-valued Canadian dollar—are substantially increasing their exports of a variety of products ranging from garments and furniture to processed foods and aerospace instruments.

The 95 garment plants in Manitoba say they could immediately employ 1,000 more workers—but contend that no more workers are available. This is so because the province's unemployment rate stands at 4.3 per cent of the labour force, the third lowest in Canada after Alberta and Saskatchewan. Altogether, the number of employed in the province has reached 459,000, or 12,000 more than a year ago.

Despite the good health of a few sectors, Manitoba's growth is likely to be minimal in 1980, as present high interest rates are expected to stall any expansion by the numerous small companies in the province. But Mr. Lyon has said he will boost the economy by loosening his Government's purchase strings in 1980. He will have to implement this promise if his Conservatives are to stand a chance of being re-elected in 1981.

Roger Newman



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The thrusting Pacific province

MR. WILLIAM BENNETT, Premier of the province of British Columbia, has a whimsical boast that if B.C. and its oil-rich neighbour Alberta were somehow separated from the other eight Canadian provinces, the Canadian dollar would be worth only "39 U.S. cents and two Pepsi-Cola bottle caps."

That observation tends of course to overstate the contribution made by B.C. Canada's Pacific province, to the Canadian confederation. But it does underscore the growing economic importance of the province. The national preoccupation with energy supplies is hastening the long-delayed recognition which the region is finally receiving from the political and business powers hunkered in central Canada.

Growth of B.C.'s gross provincial product in 1980 should be between 1.5 and 2 per cent—about half last year's rate—but again handily outstripping the national growth rate. Some economists think growth even could approach 3 per cent if the U.S. confounds current predictions and pulls itself out of recession in the second half.

It is a year in which a lot of blind trust is being placed on a profitable balance being struck between reduced volumes in areas of major resources production on the one hand and higher prices on the other. A slight strengthening of the relatively weak Canadian dollar, in itself a major factor behind the recent record profits of the resources and tourism industries, could upset economists' guesses.

The forest industry, which accounts for 50 per cent of every dollar generated in the B.C. economy, now is well into a cyclical downturn in some key sectors. Lumber and plywood have been hit worst by the decline in Canadian and U.S. housing construction, caused largely by the high level of mortgage rates. Canadian housing starts have slumped one-third in four years, plywood prices have plummeted and mills are slashing production by half.

The industry will be receding, however, from what have been very high sales levels producing substantial profits in the two previous years. Major companies have reduced old debts and committed themselves to a new round of plant expansions worth about \$32m.

On the other hand, pulp and

paper exports worth \$81.5bn—the second biggest forestry sector—could escape the slowdown that has overtaken lumber. Any slackening of U.S. sales could be offset by higher sales to Europe.

In its quest to become less reliant on the U.S. (which now takes 70 per cent of lumber production) B.C. is pinning its hopes on Japan. It has broken into the Japanese market, where construction of about 1 per cent of the 1m housing starts each year has been switched from traditional methods to the North American two-by-four standard.

BRITISH COLUMBIA

The coastal and inland forests of B.C., for more than 100 years a seemingly inexhaustible resource, have suddenly become finite. Almost every available acre is covered by a logging claim. There is growing use of helicopters to hoist logs over impassable terrain. The province's 366,000 square miles of forested land will have to grow more trees to sustain the industry. That means getting serious about reforestation, and a \$550m intensive forest management programme is being undertaken by the federal and provincial governments.

Mining, traditionally B.C.'s second industry, is looking to another good year, with growth forecast at 4 per cent. Analysts look to copper, long established as the major mineral, to set the pace, counting on uncertainty over African producers and a low level of world stocks to sustain demand in the face of the U.S. recession.

A relative newcomer, molybdenum, much in demand for its use in steel pipe and to lighten car body steel, is a brisk performer. Three major copper-molybdenum mines, worth \$450m, should open next year and create 1,000 new jobs.

Stumps in North American construction and car manufacturing are already forcing production and price cuts in lead and zinc. The aluminium industry hopes to receive higher

prices as stocks are rebuilt. Meanwhile, tourism may oust mining from second place. Revenue, up 15 per cent last year, should grow another 10 per cent this year to top \$1.8bn.

One of the ironies of the business is that less than a decade ago Canadian airlines used to advertise in Japan that BC was the gateway to California's Disneyland. Now U.S. airlines advertise in Japan that they fly to Seattle, in America's neighbouring Washington State—billed as the gateway to the Canadian Rockies.

The Japanese, the tourist pace-setters of recent years, should leave behind \$32m this year and could soon replace the UK as BC's largest source of tourists. They spend up to \$100 a day each for incidentals other than transport, rooms and food—three times the amount spent by the archetypal American "big spender"—and are creating a shortage of accommodation in mountain resort towns.

The West Coast fisheries, founded largely on the Pacific salmon which accounts for roughly half the \$350m wholesale value of the total catch, faces some uncertainty.

Federal and provincial governments are well into a seven-year \$160m salmonid enhancement programme. There is conflict involving the authorities, commercial fishermen, sports fishermen and the Indians, much of it stemming from the Indians' refusal to recognise Government conservation laws to regulate fishing. There are unresolved disputes with the U.S. over reciprocal fishing rights and the precise alignments of international boundaries in west coast waters.

Spurred by dwindling catches of their own fleets and Canada's declaration of 200-mile coastal fishing zones, the Japanese have invested heavily in the B.C. fishery in recent years and are the major element in the foreign control of one-quarter of the processing plants.

However, processors who paid top prices for salmon for the Japanese market have been hit by a sudden price slump. This will not be an outstanding salmon year in B.C. waters, while Alaska to the north expects such overwhelming runs that it has asked the Russians to seed its factory ships to help process the catch. It all adds up to price pressures on the B.C. fishery. "The heyday is over," said one industry expert.

There are also signs that the boom may soon be over for the fabulous herring roe fishery, a madcap gold rush played out on stormy seas each winter. The Japanese market for this particular delicacy had bid up the price for spawning herring from \$200 a tonne in 1975 to \$5,000 last year. There are indications that consumers are beginning to resist the soaring prices and, more ominously, that the herring have been dramatically over-fished.

Trump card

B.C.'s trump card is its energy supplies—the cornerstone of the province's industrial strategy. While BC produces only about 25 per cent of its crude oil needs, it is Canada's second largest producer of natural gas and there is a drive to convert consumers. About 100 rigs are busy drilling all over the province and discoveries are outstripping consumption. Stepped-up gas exports to the U.S. approved recently will be worth \$88m.

A full 95 per cent of the province's electricity is generated by inland hydro dams. More dams are being built and others planned. B.C. is almost alone in Canada in its present detached luxury of appointing a Royal Commission of inquiry to consider whether it should even design to permit mining its own uranium deposits for export. No politician dares think aloud about nuclear power plants in what is Canada's most environmentally-conscious province.

There are vast coal deposits, mostly thermal, and experts talk in terms of hundreds of years of supply. Contracts have been hard to get in competition with Australians in world markets, but Korean Electric recently signed up to buy 3.8m tonnes and overall coal exports should be up 8 per cent this year. A Can\$150m deep-sea terminal to ship B.C. coal and prairie grain is to be built at the northern port of Prince Rupert.

Still a little nervous after a bout of high taxation under the one-term socialist New Democratic Party ousted in 1975, resource industries say they are happy with the investment climate under the Social Credit administration.

Social Credit narrowly won another five-year mandate in the election last May. That election wiped out the token Liberal and Conservative representation in the provincial legislature, making B.C. politics a truly two-party affair. The essentially conservative administration is an extension of the informal, anti-socialist coalition that has governed the province for 25 of the past 28 years, owing more to conventional Liberal and Conservative thought than to the dogma of the old populist Social Credit label.

Robert Williamson



Niagara-on-the-Lake, Ontario

Moving into the mainstream

A COMFORTING assumption made for the 1980s by most Canadians is that Canada, because of its vast energy resources, will be insulated from the economic shocks that almost everyone agrees are coming. That assumption is not shared by the Government of Ontario and the residents of what for many years has been the most prosperous province in the country.

It is the province's lack of petroleum resources and the certainty that the cost of oil and natural gas will rise substantially, no matter which party is elected in the Federal election, that is the cause for worry. Premier William Davis of Ontario has been fighting like a cornered wildcat with the Federal Government and Premier William Lougheed of Alberta in an attempt to keep the price of oil from rising too rapidly—a fight that he is almost certain to lose.

Ontario has abandoned its self-conceived national outlook for regional self-defence. As a Government spokesman wistfully described the prospect, Ontario has been forced to join an unseemly, somehow unparliamentary game, played at the cost of the national interest. With what he described as selfish western Canadian oil power on the rise, what was the choice?

But the more optimistic view is that far from Ontario being shunted to the sidelines by other provinces, the "regionalisation," as it has been called, of the province will bring it into the Canadian mainstream. After all, Canada is a country of regions, the rich and the poor. Not that Ontario will become a poor region, it will only become relatively less rich.

In his defeated Federal budget, the Conservative Finance Minister, Mr. John Crosbie, forecast a 11 per cent inflation rate for 1980. But a study by Ontario Government economists indicated instead that a higher oil price would push the rate to 11.5 per cent and add another 4.5 percentage points to the rate in 1981. This is what worries Premier Davis.

Ontario Government economists foresee very little real domestic growth in 1980—bare 0.8 per cent, putting Ontario near the bottom of the national heap. Sluggish growth in the service sector along with a sharp decline in manufacturing—especially in the motor industry—will give the province,

an unemployment rate of 7.5 per cent, up from the most recent figure of 6.6 per cent.

So a rough time lies ahead for labour and management. The Ontario Ministry of Labour predicts a sharp increase of union-management disputes this year.

No fewer than 8,270 collective agreements will expire this year, compared with 2,210 in 1979. The 1980 contracts will cover 587,000 workers, about 350,000 more than were affected by negotiations last year. The Ministry says key issues in coming negotiations will include protection against inflation, improved pension schemes and job security plans. The motor car industry will be severely hit by the rising cost of oil. Though

ONTARIO

small-car sales in the United States are soaring, production in Ontario is geared to higher models and recreational vehicles. Although the defeated Federal Government's proposal to increase the excise tax on petrol no longer applies, unless the Conservatives are re-elected, Mr. Roy F. Bennett, president of the Ford Motor Company of Canada, said that while he agreed with the Government's desire to encourage the prudent use of petrol, he believed a higher tax might prove "good medicine administered in dangerous doses."

Ontario's strong employment growth of more than 4 per cent in 1979 is expected to decrease to growth of about 1.5 per cent. The bank agrees that the unemployment rate will rise to 7.5 per cent, perhaps more, from the estimated rate of 6.6 per cent for 1979.

This weak performance expected from Ontario's manufacturing industries will be the major cause of the province's slower growth. The volume of manufacturing shipments is forecast to decrease slightly as demand weakens. For instance, production increases in the motor industry, which provides jobs in the sales, manufacturing, parts and related sectors for every two of seven Ontarians, will be restrained in both the U.S. and Canada this year for big cars. The substantial capacity additions under way for smaller car production in Ontario will not be coming

on stream until 1981. Residential construction activity will remain depressed, held down by high mortgage interest rates, rent controls and sluggish demand.

High interest rates have scuttled hopes of growth, not only in the housing industry, but in non-residential construction activity in several sectors, such as utilities. Instead, more attention will be given to improving existing plants to avoid spending large amounts of money on major expansions.

The holding pattern taken by commercial and industrial property owners will increase demand for renovation. It could also lead to a deceleration of industry growth in Ontario predicted to come from the exodus of business from Quebec. Companies, which a year ago were confidently expected to move their operations from Quebec to Ontario, because of the possibility of Quebec separating from Canada and that province's constraints on the use of the English language in company head offices, now are modernising their Quebec facilities instead of building new plants in Ontario.

But there are some bright spots. Strong prices for metals and the end of the strike at the nickel mines of Inco in northern Ontario are keeping mining healthy. Record prices for gold and silver are giving the remaining gold and silver producers a new lease of life by extending their lives as lower-grade ore now has become profitable to mine. Long term sales contracts arranged by the uranium producers with Ontario, Hydro and strong overseas sales should push growth in the Ontario mining sector to 6 per cent.

One of the few manufacturing industries expected to achieve significant growth in 1980 is the chemical industry, with substantial new capacity already in place or to be completed this year.

Modest expansion is predicted for the service industries. Growth in retail sales and personal services will largely reflect inflation rather than real growth. Expansion in the transportation and goods-handling services will be limited and increases in "public" sector activity will continue to be restricted by spending restraints at all levels of Government.

Not even a change of government in Ottawa is likely greatly to alter that pattern.

James Scott

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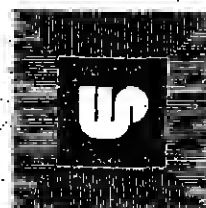
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Tritium's place in Britain's nuclear arsenal

By DAVID FISHLOCK, Science Editor

BRITAIN is commissioning its first plant designed specifically to make tritium, a nuclear explosive used in thermonuclear weapons—H-bombs—such as those in the warheads of the Polaris missiles. It will be in production on schedule—this spring. Later this year the Ministry of Defence should receive its first deliveries of British tritium, an ingredient of the nuclear deterrent for which Britain has relied upon the U.S. Government.

The tritium plant has been built for the Ministry of Defence at Chattercross in Dumfriesshire, not far from Carlisle. The reactor, British Nuclear Fuels already operates a small nuclear power station at Chattercross, built originally as a production plant for plutonium, the explosive used in Britain's first nuclear weapons. Company directors, who may say about the plant, are plainly pleased at their success with this latest expression of Britain's technological skills.

Sophisticated

To the casual eye there is little to see of the tritium production plant except for a new chimney. The plant itself is quite small for a tritium goes a long way compared even with other nuclear explosives such as plutonium and uranium. But the plant is a highly sophisticated piece of chemical engineering, similar in principle—albeit on a much smaller scale—to the thermal oxide reprocessing plant (THORP) the same company is building at Windscale to deal with spent nuclear fuel. About 50 people will be making all the tritium Britain expects to need, both for nuclear weapons and for peaceful uses.

Its cost is believed to amount to £2m-£10m; a small part of the

£450m-£500m the British Government committed to the Polaris Improvement Programme in 1975. Last week's news that Britain is also to make highly-enriched uranium once again, for the first time since 1963, is another part of the same long-term commitment to a naval nuclear deterrent.

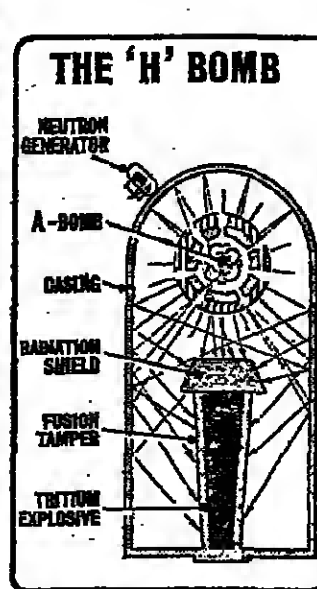
In return for its investment in tritium, Britain has brought security of supply of a strategically important material for which previously it was wholly reliant on the U.S. It is suggested that if NATO should adopt the enhanced radiation weapon—the so-called "neutron bomb," which releases a higher proportion of its energy as lethal rays—this will increase the demand for tritium compared with present-day weapons needs.

Like all radioactive substances, tritium is intrinsically unstable and must be periodically replenished during the expected lifetime of nuclear warheads. Each Polaris submarine carries 16 missiles, each having three thermoplastic warheads. The Polaris Improvement Programme is expected to see Britain's four Polaris-carrying submarines surviving well into the 1990s. Precisely how far this becomes clearer in 1982 when the Admiralty begins to disassemble HMS Vulcan, its shore-based nuclear submarine in the north of Scotland. From this they will learn the extent of damage by radiation during two decades of the submarine hull and nuclear pressure vessel.

But then Britain seems likely to be introducing a new nuclear deterrent, based on America's Trident system, with its 12 Poseidon submarines and 24 missiles. A deal with the U.S. may be negotiated early in 1981. Britain expects to continue to make its own warhead for the new Trident missile, it is always had under the Polaris Sales Agreement of



The Chattercross nuclear power station near Carlisle where a plant has been built to produce Britain's tritium. The diagram shows how tritium is used in H-bomb detonation.



1963. Aldermaston, where nuclear warheads have been designed, developed, assembled and serviced since 1952, is expected to continue this work for a long time yet.

"Tritium is the most important and versatile radio-nuclide" begins the standard textbook on the subject. It is a radioactive gas, which occurs naturally in air and water in very small quantities. Lord Rutherford's famous research group at the Cavendish Laboratory in Cambridge won the race to make it first, in 1934. Almost simultaneously, a Princeton team discovered naturally-occurring tritium.

Tritium is one of five isotopes (different physical forms) of hydrogen, one of the most ubiquitous elements in nature. As a component of all plant and animal life, as well as of such minerals as oil, hydrogen finds its way almost everywhere. For this reason, although tritium is only mildly radioactive, any leak of the gas can have quite disproportionate consequences. This is a problem that deeply exercises those planning large experiments in nuclear fusion such as the Joint European Torus (JET) project at Culham. But it is one the bombmakers have already learned to live with in handling their explosive gas.

Tritium—like plutonium—is made in a nuclear reactor; in fact, made in a small way in every reactor. British Nuclear Fuels is making it in one of the four small Magnox reactors at Chattercross, by irradiating an enriched form of the metal lithium, called lithium-6. If the metal is in the form of an alloy with magnesium or aluminium, most of the lithium is retained in the specimen as a compound called a tritide. Acid will then release the radioactive gas from this compound in the reproducible stage of the reaction. Tritium, mixed with hydrogen, can then be enriched to levels useful for thermonuclear reactions by the same kind of

processes used to enrich uranium for nuclear weapons or nuclear fuel.

Since all reactors produce some tritium, great care is taken at the stage of reprocessing spent nuclear fuel to prevent the gas escaping into the environment. With its new separation plant at Chattercross Britain has joined the U.S., France, USSR, and China as the fifth nation known to have facilities for making tritium in large quantities.

Thermonuclear

The highest single use for tritium is in thermonuclear weapons, which work by fusing the substance with another but stable isotope of hydrogen, called deuterium, found in heavy water. To quote the 1974 edition of the principal textbook on tritium, "there is virtually no published information on the use of tritium in thermonuclear weapons"—even 27

years after the first explosion based on such a reaction took place in the Pacific. But an article published last year by the U.S. magazine The Progressive which the U.S. (and British) governments tried hard to suppress, pieces together a credible outline of the construction of a thermonuclear warhead. The design is sketched in the accompanying diagram.

The warhead contains no fewer than three different nuclear explosives, together with a chemical high explosive. First, the high explosive shell round the sphere of plutonium compresses it, so that when a shaft of neutrons released electrostatically from the neutron generator strikes the plutonium, a fast chain reaction takes place. This "atomic" explosion spreads swiftly to another shell of the slow-fissioning uranium explosive.

The immense temperatures and pressures generated by this atomic or fission explosion—the primary system, as it is called—are needed to fuse together atoms of tritium and deuterium, creating the element helium and in the process liberating the energy of a thermonuclear or fusion reaction. In this secondary stage the intense pressure crushes an alloy rod, like a large inverted candle, which embodies the two isotopes of hydrogen. This is the nuclear explosive they are making at Chattercross. Tritium's "half-life" of 12.36 years—the time it takes half of it to transmute into helium—necessitates regular replacement of these rods.

The real skill of the bombmaker lies in designing this secondary system so that the fusion reaction has time to take place before the fission reaction blows it to smithereens. The shockwave of the primary explosion moves much too slowly to crush the rod. Only the radiation pressure of the blast of x-rays and gamma-rays

released by the fission explosion, travelling with the speed of light, can act quickly enough to bring about an efficient fusion reaction. Pressures of billions of tons per square inch can be generated in this way, by skillfully designing the case of the warhead to bounce the radiation back on to the rod.

Initially at least the Ministry of Defence is expected to take the entire output of tritium from Chattercross, so other UK customers will still be obliged to import their requirements from the U.S. or France. The Radiochemical Centre, for instance, imports about 100 grams a year from the U.S., paying about \$750 per gram at present. (The current French price is "a good deal more expensive.") It re-sells the tritium as radioactively labelled compounds for medicine and research, worth about £4m a year to the company.

New market

Much bigger quantities are being imported for the self-luminous "lamps" used in aircraft exit signs, car dashboards and a big new market—digital watches. These use the fact that when a tritium compound is mixed with zinc sulphide crystals suitably activated by copper, beta-rays given off by the tritium cause the crystals to emit a green glow. Saunders Roe and Brandhurst are leading suppliers worldwide of these tritium light sources. But as the market has grown, their activities have been curbed by growing concern on the part of the U.S. Government in particular about the total quantity of a potentially nuclear explosive circulating in such lamps.

But a potentially large customer in the future, if ever the daunting problems of designing a suitable nuclear reactor are solved, is the electricity supply

industry. A reactor harnessing thermonuclear fusion designed to generate 1,000 MW of electricity will have an inventory of about three kilograms of tritium as one of its fuels. This will be dispersed throughout the plant—in the fuel injection system and its reservoir, in the lithium blanket (another fuel) inside the reactor, and in the exhaust and fuel processing parts of the plant. All this tritium will need to be sealed in very securely.

The UK Atomic Energy Research Establishment at Harwell has estimated that the consequences of the total release of this radioactive fuel in a major accident to a fusion reactor would be only one-hundredth as hazardous as the consequences of the total release of plutonium from a fast breeder reactor—if the radioactivity was released to the atmosphere. But the tritium release would be four times more hazardous than the plutonium release if it leaked into water.

This is a problem the JET project expects to confront in three or four years' time. At this stage, provided the basic £120m JET apparatus has been demonstrated successfully, the project will be seeking approval to proceed with an active stage of operation, involving the expenditure of another £40m or more. This means that they will want to experiment with tritium fuel instead of the non-radioactive hydrogen and hydrogen-deuterium fuels. It is a development which Dr. Hans Otto Wuester, director of the JET project, claims should put the experiment ahead of the world's other big fusion experiments. But the scientists will first have to satisfy Britain's nuclear inspectors that they have taken every precaution to protect the environment against any leakage of its inventory of a few grams of tritium.

Letters to the Editor

The facts of steel

From Mr. J. Corhill

Sir—Your leading article (January 8) is a comprehensive analysis of the desperate situation in which the British Steel Corporation now finds itself. It is, however, quite wrong of you to suggest that insufficient effort has been made to discuss the industry's problems exhaustively.

During the past three years managers at all levels have spent countless hours in talks and discussions to both full-time officials and shop stewards—formally and informally—about the problems of the industry and the means to achieve a viable future. Time has again the harsh economic facts have been spelled out, but there has been a marked reluctance to hear the message correctly and in any case the corporation's intent to bring the ship back to an even keel has in the past always been overtaken by short-term panaceas initiated by government, of which the Beswick Report was prime example.

It is not true to say that the unions have won a "top-down" backing. Throughout the corporation there are instances where it is known that the calling of the strike was against the wishes of the majority of the workforce. The British Leyland proposal of forward by Sir Michael Edwards would make interesting reading—unfortunately the rule of the Iron and Steel Trades Confederation do not allow for such a democratic practice to take place.

J. M. R. Corhill, Teesside Division, British Steel Corporation, Steel House, Redcar, Cleveland.

Council house sales

From M. B. Hiley

Sir—Civil servants have evidently had to hurry to publish the financial analysis of council house sales (January 12) in time for the Parties to argue about its interpretation in the Commons today. For all its plethora of information, it is uneven and misleading.

One apart from narrow political points there are major economic issues at stake in compiling a national asset portfolio in line to a decade's work of North Sea oil. Sales on a large scale at 40 per cent average discounts would have major effects on monetary flows and interest rates in the economy, especially if to achieve a quick reduction in the public sector borrowing requirement building society funds were used. Sales would risk preventing the housing sector of the economy from ever becoming self-sufficient without tax-funded subsidies, grants and mortgage relief.

The Department of Environment paper is said to claim that sales are profitable to the public purse for at least 20 years. It doesn't. It shows that the cash proceeds of houses sold exceed 20 years' worth of net rent income, which is hardly surprising. Wouldn't one expect non-profit making houses to pay for themselves only over their life span of maybe three times 20 years? To require sales to balance after only 20 years would mean a discount of two-thirds of the right. No managing or market-

ing director worth his salt would address his sales force or agents without having available to him the necessary aids to ensure the highest possible retention of their message. A follow up programme would be planned to establish continuity and maximum return from the initial investment. Surely the workforce, hourly paid or salaried merits the same treatment and possibly even greater investment.

A corporate internal communications programme requires the same careful planning and implementation as applied to a marketing communications campaign. Management must establish an empathy with its employees, this is not achieved by a one off effort but by a continuous programme, sensitive to the requirements of its audience.

The return from such a programme would more than merit the effort and investment required to implement it. C. Austen Barnes, The Studios, Troy Court, Phillimore Walk, London, W8.

Anti-nuclear attitudes

From the Director of Information Services, UK Atomic Energy Authority

Sir—The nuclear industry will be encouraged by the declaration by Mr. Christopher Hall, director of the Council for the Protection of Rural England, that CPRE is not anti-nuclear (January 2). This is not the impression gained over the past few years from the participation of the Council and its assistant secretary, Mr. Robin Grove-White, in the nuclear debate.

CPRE has laudable aims relating to the improvement, protection and preservation of the rural scenery and amenities of England. One can understand, therefore, concern about the impact of large-scale industrial projects, such as power stations on the countryside, but I wonder why nuclear power has been singled out for so much criticism by CPRE, since for a given output nuclear power stations have much less impact on the environment than fossil fuelled ones.

I have also been puzzled about the connection between CPRE's aims and attacks on nuclear power based not on the siting of power stations but on political and social issues such as civil liberties, terrorism, civil disobedience and the jeopardising of democratic procedures.

P. N. Vey, 11, Charles II Street, SW1.

The value of benefits

From the director Child Poverty Action Group

Sir—May I add to the points made by Frank Field in his response (January 8) to Mr. D. G. Lindsay's letter on child benefits?

Mr. Lindsay claimed that child benefit "has failed both low-income families, for whom the level of the benefit is inadequate, and middle-income families, who have been deprived of child tax allowances which had they existed today, would have been of significant greater value."

Members of a workforce entitled to the same stimulus as to require sales to balance after only 20 years would mean a discount of two-thirds of the right. No managing or market-

ing director worth his salt would address his sales force or agents without having available to him the necessary aids to ensure the highest possible retention of their message. A follow up programme would be planned to establish continuity and maximum return from the initial investment. Surely the workforce, hourly paid or salaried merits the same treatment and possibly even greater investment.

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I have also been puzzled about the connection between CPRE's aims and attacks on nuclear power based not on the siting of power stations but on political and social issues such as civil liberties, terrorism, civil disobedience and the jeopardising of democratic procedures.

P. N. Vey, 11, Charles II Street, SW1.

The value of benefits

From the director Child Poverty Action Group

Sir—May I add to the points made by Frank Field in his response (January 8) to Mr. D. G. Lindsay's letter on child benefits?

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Members of a workforce entitled to the same stimulus as to require sales to balance after only 20 years would mean a discount of two-thirds of the right. No managing or market-

ing director worth his salt would address his sales force or agents without having available to him the necessary aids to ensure the highest possible retention of their message. A follow up programme would be planned to establish continuity and maximum return from the initial investment. Surely the workforce, hourly paid or salaried merits the same treatment and possibly even greater investment.

A corporate internal communications programme requires the same careful planning and implementation as applied to a marketing communications campaign. Management must establish an empathy with its employees, this is not achieved by a one off effort but by a continuous programme, sensitive to the requirements of its audience.

The return from such a programme would more than merit the effort and investment required to implement it. C. Austen Barnes, The Studios, Troy Court, Phillimore Walk, London, W8.

Anti-nuclear attitudes

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GENERAL
UK: Iron and Steel Trades Confederation private sector representatives meeting to consider joining British Steel strike.

Inquiry opens into plans by British Nuclear Fuels to take more water from Wastwater. Wool textile report published by Health and Safety Executive. National Research and Development Council introduces a new fabric.

British Tourist Authority statement on British Tourism in the 80s.

International Domestic Electrical Appliances Exhibition opens. National Exhibition

Today's Events

Centre, Birmingham (until January 17).

Overseas: European Parliament in session, Strasbourg (until January 18).

Economic experts from EEC and Japan start two-day meeting in Tokyo.

Inaugural two-day meeting of Japanese and Chinese economic experts opens in Peking.

U.S. presents formal legal brief of Tehran hostages to International Court, The Hague.

OFFICIAL STATISTICS
Department of Trade issues the balance of payments current

account and overseas trade figures for December.

PARLIAMENTARY BUSINESS
House of Commons: Housing Bill, second reading. Petroleum Revenue Tax Bill, remaining stages. Rail, etc. (Scotland) Bill, consideration of Lords amendments.

House of Lords: Papua-New Guinea, Western Samoa and Nauru Bill, committee. Furskins Bill, third reading. Criminal Justice (Scotland) Bill (HL), second reading.

COMPANY MEETINGS
Bridport-Gundry, The Court, Bridport, Dorset, 12. John Carr (Doncaster), Watch House Lane, Doncaster, 11. Concentric, Penns Hall Hotel, Penns Lane, Walmley, Sutton Coldfield, 3. Hanson Trust, Great Eastern Hotel, EC, 11.30. Higgins Brewery, Adelphi Hotel, Lime Street, Liverpool, 12. Leeds and District Dyers and Finishers, The Post Room, Bramhope, Leeds, 12.

COMPANY RESULTS
Final dividends: Gough Cooper, S. C. B. Group. Interim dividends: The Diamond Stylus, Group Investors, G. T. Japao Investment Trust, Lytton Holdings, Wellman Engineering Corporation.

The International Oil Exhibition for Mexico



Mexico is the centre of a vast source of oil supply vital to future world energy requirements. The development of these resources opens up tremendous opportunities for companies supplying oil and gas technology, equipment and services.

ITFI, in co-operation with Petroleos Mexicanos (PEMEX) is organising and promoting PETROINDUSTRIA MEXICANA '81 to be staged at the Palacio de los Deportes in Mexico City from 3-7 February 1981.

Ing. Diaz Serrano, Director-General of Petroleos Mexicanos has assured ITFI of his utmost goodwill in the staging of the event, and

Lic. Reynaldo Jauregui, Head of Public Relations, has further stated that Petroleos Mexicanos will co-ordinate with ITFI meetings between their technical staff and those of their Mexican suppliers and contractors, and exhibitors, to promote joint participation in the future expansion of the Mexican oil industry.

A major international conference to be associated directly with the exhibition is being planned by the Financial Times.

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Telex: 337073.

Argentina's car makers face a more competitive future

By KENNETH GOODING, Motor Industry Correspondent

ARGENTINA's automotive industry is going through an upheaval in which the European manufacturers are jostling for strategic positions. For, if Argentina continues to enjoy political stability—and given the record that is a big "if"—it could become one of the fastest-growing car and truck markets during the 1980s.

At present it is a relatively small market, sales this year totalling around 190,000 cars and 17,000 trucks. But they reached 230,000 and 20,000 respectively in the peak year of 1974. In addition Argentina provides a market for some 1,000 buses a year and 42,000 pick-up trucks.

Given the size of the market there are certainly too many local producers and in 1979 about 20 per cent of the industry's capacity has been surplus to requirements.

Mergers

The local producers are now also having to cope with the Government's "renovation" programme for the industry which, among other things, will for the first time in many years permit imports at reasonable tariffs and mergers between car makers.

Although the programme, designed to increase competition in the automotive industry and jolt it out of its former lethargy, began only in the early months of 1979 it already has made an impact.

PSA Peugeot-Citroen, for example, is to close the Citroen plants and will instead import built-up cars from France. PSA will concentrate Argentinian production on the Peugeot range. Peugeot, operating in Argentina as Safrar, has around 10.8 per cent of the total Argentinian vehicle market. Its plant has a capacity of 25,000 cars a year but has been operating at an annual 18,000 since 1975.

Citroen, with a 4.2 per cent market share, had the capacity to produce around 900 cars a month and was making around 600.

Although the liberalisation of the import rules did not take effect until January 1, some 5,000 cars were imported after it became known the barriers were being lowered, and of this number 1,500 were Citroens.

Argentina's over-capacity problem was also caused to some extent by the decision of General Motors to pull out, somewhat haphazardly and wearily, at the end of 1978. GM's accumulated losses were around \$50m, and the group explained, "If we sold every car and truck we could produce in Argentina we would still operate at a loss because we had our prices controlled by the Government but our suppliers' prices (and we had to use local suppliers) were not." This, of course, was before the "renovation" programme.

GM's competitors point out that the group provided the Argentinian market with the wrong style of car—of American rather than European derivation—and that the GM plants, with a nominal capacity of 4,000 cars and trucks a month, were badly run down to the extent of requiring enormous capital expenditure to bring them up-to-date.

In this context it should be stressed that Argentina prefers European cars, not because they are smaller and more fuel-efficient—the country is more or less self-sufficient in oil—but because they give a driver more enjoyment.

On the positive side, most of the other manufacturers have reacted to the "renovation" programme by announcing investment plans to update their facilities and models. These are urgent, needed because the Peronist regime threw up a protective barrier around the local industry and also forbade the introduction of new models on the ground that Argentina could not afford such frivolities.

Renault has a five-year, \$100m, modernisation programme in mind. Renault produces around 32,000 vehicles a year in Argentina and exports

kits for assembly in Chile and Uruguay.

Daimler-Benz has embarked on a \$50m, four-year programme to modernise and expand its truck facilities and intends to raise local production from 8,000 to 12,000 a year.

Ford, already the leading producer in Argentina, aims to consolidate and build on that position by spending \$76m during 1980-81 to upgrade products and increase capacity. Some \$40m, of the total will go towards a new assembly plant which will increase Ford's production potential to 88,000 cars per annum. Argentina will get versions of both the new Cortina Taurus car in 1981 and the Erica (the replacement for the Escort in Europe) in 1982.

Competitors

Ford at present has around 33.4 per cent of the total vehicle market and its competitors say there is little to prevent it climbing to 40 per cent. By comparison, Renault has 16.3 per cent and Daimler-Benz 3.5 per cent of the market (although in medium trucks alone D-B has captured a 58 per cent market share).

Fiat, with a 15.2 per cent share, raised \$37m locally to finance an expansion programme which was designed to take its Argentinian capacity from 50,000 to 75,000 a year. But it looks as if this programme has now been shelved due to the threatened arrival of Volkswagen in Argentina.

Long ago, in 1953, Fiat and VW came to an understanding that Fiat would stay out of Brazil if VW would reciprocate by doing the same as far as Argentina was concerned. This arrangement broke down after 21 years and Fiat penetrated Brazil with a version of the 127 car which quickly captured 10 per cent of that market.

Now VW is taking advantage of American Chrysler's need for cash and its consequent retrenchment within the U.S. VW has agreed to buy the American group's 48 per cent of Chrysler Fevre Argentina. The other shareholders, mainly dealers and suppliers in Argentina, have said they, too, are willing to sell. All that is required is for the Government to give the necessary approvals and VW can take full control.

However, it seems that VW will not be able to re-tool and convert the Chrysler plants until 1981 at the earliest. But

in the meantime it will be able to import Brazilian-built Beetles.

In the unlikely event that the Government does not change its policy of keeping the Peso overvalued (another play in the monetarist policy it is following in the battle against inflation) VW by the summer should be able to import Beetles at a price well below that of Fiat's Argentinian-built small car.

New buyers

Eventual local production of VWs would be bound to hurt Fiat in particular, even though there are indications that a Beetle-derived Argentinian car might attract a new strata of car buyers not seen since the 1974 boom stimulated by Peron.

At the heavy end of the trucks business, too, Fiat is under pressure from Scania. The latter's new plant at Tucuman has overcome minor teething troubles and is building up output. Scania was one of the companies forced out of the Argentinian market in 1969 when the no-imports rule began. But its good reputation lingered on and has been helped by the group's progress in Brazil.

A potential threat to both the European groups is the importation of Mack trucks from the U.S., another manufacturer with a high reputation in Argentina. The signs are that Mack is making a determined attempt to make a serious dent in a "new" market now that the import barriers are coming down.

Daimler-Benz, as its investment programme proves, has had some rethinking to do in spite of its apparently impregnable position in Argentina as a medium-duty truck producer. The Argentinian authorities are attempting to do something about the under-powered trucks on the roads and have changed the regulations so that the power to weight ratio will be improved. The current ratio of 3.5 horsepower per ton will move up to 5.5 horsepower per ton in regular steps by 1983.

D-B, caught off guard like the other producers, recently introduced a truck which will not match up to the regulations. Argentina has a habit of introducing legislation first and worrying afterwards about how it should be implemented. So the enforcement of the truck regulations could be delayed—but the industry is sure they will eventually be implemented.

The automotive industry could also be adversely affected under legislation proposed by the Buenos Aires authorities who want to ban pollution-causing manufacturing industry within a 30-km radius of the centre and have given companies concerned 10 years to move out.

CONTRACTION OF CAR AND TRUCK MANUFACTURING IN ARGENTINA

	1960	1979
	%	%
Ford	13	33.4
IKA (Renault)	28	16.3
Fiat	5	15.2
Chrysler	5	12.2
Safrar (Peugeot)	2.2	10.8
Citroen	1	4.2*
IME (state-owned)	4	3.8
Daimler-Benz	3	3.5
Scania	—	0.05
Deutz	—	—
SIAM	4.7	withdrawn
General Motors	13	withdrawn
ISARD	4.6	withdrawn
Metalmeccanica	4	withdrawn
Santa Fe	1.1	withdrawn

* Withdrawn in 1980.

Compromise

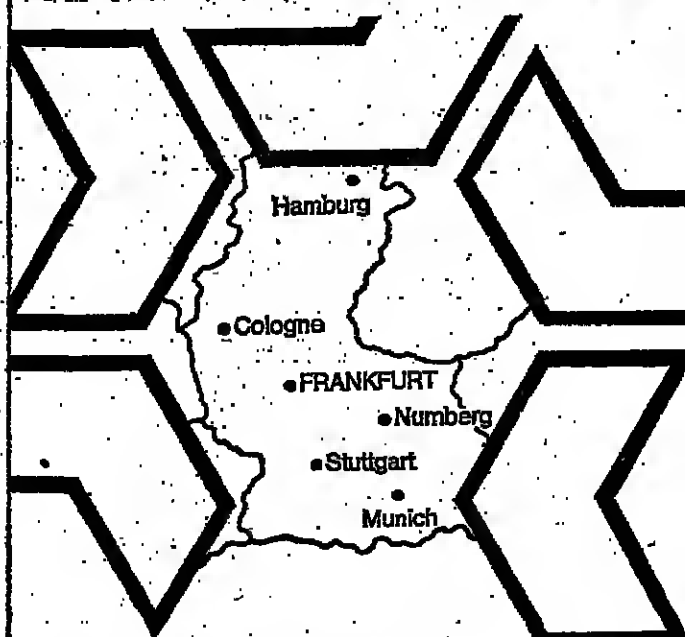
The automotive industry is heavily concentrated within the "banned" area. The only exceptions are Fiat and Renault, which are based at Cordoba, and Scania at Tucuman. The hope is that a compromise might be worked out so that while no new manufacturing capacity would be put up within the proscribed area, those already there would remain.

One of the major questions for Argentinian industry to consider is: how closely will it link in future with other Latin

American countries, particularly Brazil? For example, GM might not return to manufacturing in Argentina if it can provide cars freely from Brazil. And reciprocal arrangements in automotive components are gathering pace, for example Scania's Argentinian plant exports gearboxes to Brazil and imports engine components from its plant there.

Whatever happens, European manufacturers seem to be in a position to dominate the Argentinian vehicle market through the 1980s. With GM in disarray, only Ford represents the U.S.-owned multi-nationals and so far the Japanese have stayed away. The first few Datsuns and Toyotas began to trickle into Argentina in 1979, and there are no indications as yet that it will ever be more than a trickle.

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CHINA & GLASS

FEBRUARY 16 1980

The Financial Times proposes to publish a Survey on China & Glass. The provisional editorial synopsis is set out below:

MODERN GLASS

The two main sectors of the modern glass industry, machine-made and quality hand-made and hand-cut, are currently enjoying a high demand for their products. Competition between the machine-made glass companies is intense with large-scale price-cutting everywhere. The design of mass produced glass is improving continuously whilst demand for the high quality lead crystal continues to flourish with demand exceeding supply.

A review of these industries and the more individual approach of companies like Dartington Glass and Caithness Glass in their effort to provide alternatives.

CHINA

The China Industry is considerably larger than that of glass and of immense importance to our export figures—demand, particularly for our traditional tableware, considerably exceeds supply, so much so that it is almost impossible to find certain of the most popular patterns on the home market.

Despite gloomy economic times being forecast for the year ahead the industry is likely to continue to expand its sales abroad and seek to encourage the home consumer to raise tableware sales. Sales from the East and changing public tastes will also be reviewed.

Copy date: February 6, 1980.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Content, size and publication date of Surveys in the Financial Times are subject to change at the discretion of the Editor.

WASTE AS ENERGY

BASF's triumph out of necessity

NOT VERY far to the south of the industrial city of Ludwigshafen, the island of Flotzgrun each year rises a little from the Rhine. It has made the uninhabited island—created when the Rhine was straightened in the 19th century—an interesting feature in an otherwise flat landscape, and a popular weekend retreat for birdwatchers, anglers and others.

The gradual emergence of Flotzgrun owes nothing to the forces which inspire Wagner's Rhine operas, and there have been no eruptions or other spectacular phenomena. Its gentle progress is instead the last link in a chain of measures the German chemical company, BASF, has had to take to deal with a particularly difficult pollution problem.

The company is one of Germany's big three chemical groups, strong in dyestuffs, ammonia, and plastics, with a turnover in 1979 of more than DM 25bn (£8.25bn). BASF is unusual in the world chemicals industry in having a high proportion of its total activities concentrated on one site: along the Rhine at Ludwigshafen. It employs some 52,000 people in around 300 production departments on the 6.5 sq km site, making more than 6,000 products, totalling 6m tonnes in weight each year.

Strong links

This concentration has advantages in terms of short lines of communication—minimising the cost of transporting goods, and travel—and the ability to make optimum use of common services, such as energy. The disadvantages are the inevitable growth of a substantial population centre around such a large complex, and the conflicts that then arise over emissions to the environment. It is also an enormous generator of waste products varying from highly toxic chemicals to paper.

The programme started more than 20 years ago, when Federal authorities gave notice of the need virtually to eliminate pollution. BASF now believes that, at considerable cost, it has reduced its unfavourable impact on the neighbourhood to a minimum. In an illustration of the strong links between community and industry in Germany, the BASF solution has also involved the company in taking over effluent disposal for the town of Ludwigshafen, together with that of two other smaller towns. The company has also built into its plants a waste recovery system which enables it to obtain as much as

16 per cent of its total energy requirements from its own waste.

Greater use of waste to provide the complex with part of its energy requirements, both cut the cost of bought-in energy, such as coal and oil, and got rid of the rising volumes of rubbishy materials generated at Ludwigshafen.

With much of the waste no real problem arises: some 60 per cent of both the solids and liquids are relatively stable and can be burned, together with all combustible gaseous residues, in the company's own on-site power stations, giving a direct saving in fuel.

The remaining 40 per cent, however, because of their volatility, have to be taken to a special incineration plant (consisting of a kiln and six rotary furnaces) with a capacity of 100,000 tonnes of residue a year which serves a set of steam-generating waste-heat boilers. Some 2,000 consignments a year are delivered to the incinerator from various parts of the site and, after checks on content have been made, are burnt together with their metal, plastic or wood containers. BASF believes burning residues saves it the equivalent of 320,000 tonnes of coal a year out of its total burn of 2m tonnes coal equivalent a year—a saving of DM 7.5m on its fuel bill.

The big problem, however, was to dispose of large quantities of other solid and liquid wastes. The plant uses more than 1bn cubic metres of water a day—including cooling water—most of it extracted from the Rhine, and for most of the past 100 years returned straight to it. The waste water outlets from BASF used to run to the river in the same 15 km long system of sewers as surface rainwater.

Concern over high levels of pollution in the Rhine led in the 1950s to German waste water legislation which gave the company 20 years to conform to much more stringent standards. A wide-ranging programme was set in motion at the plant, including a number of local measures to reduce pollution at source and to recover metals. These in combination have led to a reduction of the pollution load by 550 tonnes a day.

The big task, however, has been the development of a completely new sewerage system, separating off and collecting heavily polluted water on the one hand, and clean waste not requiring further treatment on the other. The new system had to be installed under the criss-cross street pattern of the



The Ludwigshafen works, hub of the BASF group, which occupies 6.5 sq. km. and stretches 5.4 km. along the Rhine.

complex, to serve more than 300 different plants, and the work had to be carried out without disrupting production. Finally there was a need for a purpose-built purification plant to treat the heavily polluted waste water collected daily.

The Ludwigshafen treatment system has chemical, mechanical, and biological stages, and is specially adapted to the composition of the waste water generated by the complex. It was decided early that it would make sense for the plant to handle effluents of the city of Ludwigshafen and the neighbouring communities of Frankenthal, and Bobenheim-Roxheim, with a combined population of 200,000. (Their contribution to the total load represents about one-tenth of that generated by the chemical plants.)

The system which has now been fully run in is capable of breaking down roughly 375 tonnes a day of biologically decomposable substances and has been handling a throughput of as much as 700,000 cubic metres of water per day. The process involves the addition to the effluent, before it leaves BASF of lime slurry to neutralise acids. Coarse solids are then removed and the water passed into aeration basins where bacteria are introduced to break down the contaminants. Purified water can then be returned to the Rhine, leaving

an activated sludge. This sludge after the addition of lime slurry, iron salts, and ash is then itself dewatered in filter presses, pressed into solid cakes and burnt in an incinerator to produce carbon dioxide and ash.

The final link in the chain is the 240 hectare island of Flotzgrun, 80 hectares of which have been available to BASF since 1966 as a controlled dump. The sludge-incineration plant has already generated more than 250,000 cubic metres of waste and this, together with more than 600,000 cubic metres of filter cake which it has so far proved impossible to burn, has already been taken to the island. A daily barge service along the Rhine brings from the Ludwigshafen site other industrial waste—ranging from rubble to paper and packaging—which is not suitable for burning in the BASF furnaces. The dump has a capacity of 21m cubic metres and BASF believes it will last until early in the next century when a new site—possibly another Rhine island—will be needed. The aim is to leave Flotzgrun a pleasant wooded environment and with this in mind the waste is being deposited in sloping layers, carefully graded for drainage, then re-covered with soil and planted with grass, shrubs and trees.

The system in effect matches a very large production unit—probably the biggest single

chemical establishment anywhere in the world—with equally comprehensive facilities for disposal of waste. The cost to BASF has been high, though it retains as a result the advantages of having most of its operations on one site. The waste water treatment programme including the installation of a separate sewer system cost more than DM 450m (£112.5m), to which the municipal authorities made a small contribution commensurate with their use of it. BASF reckons, however, that from 1973-78 some 15 per cent of its total investment costs went on environmental projects. The operational costs incurred in running environmental protection equipment have also been rising and amounted in 1978 to DM 324m (£81m)—almost half as much again as total profits in that year.

Fish return

Effluent treatment, including the sewage plant, accounted for half of this with air purification costing a further DM 100m (£25m). Some 280 people are employed by BASF at Ludwigshafen on effluent and waste disposal alone.

The company's main concern is that its manufacturing costs are being affected by environmental protection demands at a time when not all competitors,

even in the EEC, face the same charges. While the German contribution to Rhine pollution has decreased as a result of tough Federal Government regulations, the French continue to dump highly polluting salts into it further upstream.

The results have nevertheless been rewarding, not least the return to the Rhine of new fish and animal life. The pollution load downstream from BASF is now assessed as only moderate and there have been big increases in stocks of pike, perch, and eels as well as the occasional salmon.

Water on entering BASF's treatment plant averages 560mg per litre of biologically-decomposable substances and is reduced to an average of only 30mg/l. The permitted maximum for the river is 40mg/l, and according to BASF the water it now returns is better in quality than when it extracts it. The system has also made for better relations with the surrounding community, though modifications—the construction of covers—have had to be introduced at the sludge aeration plant because of the smell in certain wind conditions.

The company believes, however, that the principal demands that could be made on it have now been met, paving the way for a second 100 years of making chemicals right in the heart of Europe.



Electric heating saves Pretty Polly £20,000 a year

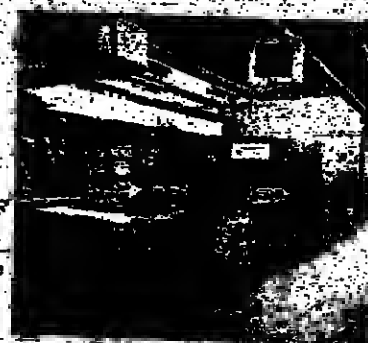
"We produce three million pairs of tights every week" says Brian McMeekin, Managing Director of Pretty Polly Limited "and we need to be sure that our investment in new plant will keep up our productivity, our quality standards and show a good return."

With existing drying equipment approaching the end of its useful life, Pretty Polly's Group Electrical Engineer needed to find a replacement which would give the necessary technical performance and achieve savings in energy costs if possible. He talked to East Midlands Electricity Board's Gerry Pilkington who recommended electric RF heating as a possible solution. A visit to a factory using a similar electric system convinced Pretty Polly that it offered real advantages. They were put in touch with Pye Thermal Bonders who successfully tendered for a purpose-built conveyor unit.

"With the new equipment we are not only getting the output we want and experiencing fewer rejects" says Brian McMeekin "but we are also achieving an energy cost saving of £20,000 a year on one process alone, and that means a payback on our investment in under two years!"

Left: Brian McMeekin, Managing Director of Pretty Polly Limited (centre) discusses electric drying with Fred Addison (right) his Group Electrical Engineer and Gerry Pilkington of East Midlands Electricity Board.

Right: The compact new electric RF drying unit installed at the Sutton-in-Ashfield Pretty Polly factory. Another unit is now on order for the Kilmory factory.



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UK COMPANY NEWS

Companies and Markets

Kenning improves but warns on current year

PROFITS before tax of Kenning Motor Group increased slightly from £2.7m to £3.4m in the year ended September 30, 1979 and a final dividend of 3.75p raises the total from 4.63p to 5.6p.

However, the directors say a larger increase in the dividend would have been justified if prospects looked brighter—at present it seems certain that results for the current year will prove to be disappointing, they state.

The year has started badly with high interest rates and increased overheads combined with low demand for new vehicles and a sluggish second hand market having an adverse effect on profitability.

Turnover for 1978-79 improved from £215.06m to £235.65m. Tax takes £21.1m (£23.1m) against earnings per share of 19.8p against 19p.

Results of the Rhodesian subsidiaries have been excluded but show profits for the year to June 30, 1979 (to Rhodesian dollars) of \$2.14m against \$1.88 before tax of \$1.01m (\$825,000).

Commenting on the group's results, the directors say motor deposits suffered from intense competition due to severe price cutting and high finance charges.

Profits from contract hire fell but car and van hire produced record figures despite a falling off in the tourist trade.

Although competition remained fierce, Kenning Tyre Services maintained its improvement and profits were sharply up—the tyre

HIGHLIGHTS

On a day when long-dated gilt-edged stocks rose two points and equities were strong, Lex looks at the amount of Government funding that is still to be done to meet monetary targets by the end of the financial year. The Inland Revenue has published a consultative document which looks into the terms of foreign leasing contracts after the abolition of exchange controls. On the companies front Lex looks forward to the next step in the Bowring/Marsh and McLennan bid saga following yesterday's Bowring rejection, and appraises Boeing after its London stock market debut yesterday. On the inside pages there are comments on Restmor and Kenning.

services and other activities continue to do well, the Board states.

Turnover of the subsidiary, Kenning Estates, was up slightly from £1.75m (£1.77m in 1977-78) and profits were £1.81m compared with £1.4 previously.

Profit is struck after interest of £254,000 (£268,000), interest received, £568,000 against £510,000 but before tax of £940,000 compared with £732,000.

comment

Coming after the gloomy figures from Messrs Egeron and Xeron recently, the modest profits rise at Kenning is a welcome relief. The Leyland distribution side not surprisingly made a lower contribution and contract hire was hit by lower vehicle disposal values and high interest rates but other activities performed well, vindicating the

group's policy of diversifying away from BL and distribution generally. BL distribution looks set for a very poor 1980 but this is now a fairly small portion of the business, probably accounting for no more than 15 per cent of profits, and the pessimistic forecast may prove unwarranted given the resilience of several other sectors, including petrol retailing and tyres. A dip in profits on a comparative basis looks likely but Rhodesia may be consolidated this year, in which case the long run of unbroken earnings rises could well be maintained. Consolidation would also strengthen an already healthy balance sheet. The company's decision not to break down figures by division makes the future hard to discern but the stated p/e of 3.3 at 68p is hardly demanding while the yield is currently an attractive 12.1 per cent.



Mr. George Kenning, chairman of Kenning Motor Group
... a rough ride ahead in the current year.

Restmor £0.75m but margins lower

PRE-TAX profits of the Restmor Group, manufacturer of baby carriages and nursery furniture, increased from £564,904 to £750,321 in the half-year to October 31, 1979, but its forecast in the group's annual report, margins have been eroded.

Turnover moved ahead from £4.3m to £5.21m, thus maintaining the upward trend. In the last financial year turnover was £3.3m producing pre-tax profits of £1.2m.

The interim dividend is increased from 0.28p to 0.5p—last year's total was 3p.

The policy introduced in 1978 of enlarging product ranges and at the same time investing in plant and machinery will be pursued. But Mr. L. M. Abram, the chairman, expresses difficulty in forecasting the outcome for the remainder of the year, especially as inflation is running at a high level.

Corporation tax accounts for £300,197 against £293,750, leaving profit after tax of £360,154 (£271,154).

comment

Restmor has benefited from in-

creased sales. Turnover was up by 45 per cent in the first half and pre-tax profits could have been expected to rise by even more than the healthy 32.8 per cent had it not been for slipping margins. The margins have been eroded partly because of the group's inclination to absorb raw material cost increases. In the current year, difficulties related to the steel strike, petroleum-based plastics and the level of consumer spending could all be disquieting for the group. On the other hand, the order book is full, borrowings are non-existent and the group's main customer, Mothercare, still takes about 80 per cent of Restmor's output.

The UK birth rate is also on the rise, a good thing for a maker of baby carriages and nursery furniture. The interim dividend has been raised sharply and if the net total were to reach 4p this year the yield would come to 6.2 per cent at 92p, up 8p yesterday. If the group's current-year earnings come to, say, £1.5m before tax, the fully-taxed p/e would be 7.6.

Howard Shuttering rises to £0.3m at six months

TURNOVER of Howard Shuttering (Holdings) edged ahead from £1.73m to £1.8m for the six months to October 31, 1979, while pre-tax profits of the contracting plant hire and development group expanded by £23,557 to £301,543.

In the last annual report, Mr. J. A. Howard, the chairman, forecast continued growth in the current year.

From half-yearly stated earnings of 2.9p (2.1p) per 10p share, the interim dividend is increased from 0.54p to 0.8p—the total last time was 1.54p on profits, before tax, of £209,909.

Tax for the six months took £156,502 (£113,597) giving net

profits up from £105.09 to £144,741.

Claverhouse

Revenue for 1979 of Claverhouse Investment Trust increased from £442,820 to £504,362, struck after tax of £270,092 against £221,745.

Gross revenue rose by £220,210 to £919,452. Earnings per 50p share were stated higher at 6.065p (4.43p), and the dividend total is lifted from 4.4p to 5.55p net, with a final of 3.7p.

At the year-end, net asset value per share was 115.72p, compared with 110.77p.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre-Total	Total
			div. of	year
			spending	year
Bett Bros.	1.5	March 17	1.13	2.5
Claverhouse Inv. Tst.	3.7	March 4	2.9	5.95
E. Elliott	1	Feb 21	1	3.5
Harvard Shuttering	0.8	March 3	0.54	1.34
Iltra Rubber	2.2	March 7	0.9	3.1
Kenning Motor	3.75	April 1	2.88	6.63
Restmor Group	0.5	March 7	0.25	0.75

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

BIDS AND DEALS

Bowring rebuffs offer by Marsh & McLennan

BY JOHN MOORE

C. T. Bowring and Co., the British insurance broker with banking, credit facilities and large Lloyd's of London interests, has rebuffed a £245m-planned bid by Marsh & McLennan Companies of the U.S., the world's largest insurance broker.

Bowring said yesterday that the Board continues to believe the acquisition of "control" of Bowring by Marsh and McLennan would not be in the interests of the group as a whole, the businesses operated by the group, the clients and other interests which the Bowring Board must consider.

"Prominent among these interests are the Bowring group employees, many of whom have expressed serious disquiet," Marsh had given Bowring seven days to respond to its proposal which stipulated that, if the bid was to go ahead, Bowring had to agree not to seek to frustrate the offer.

Last night the Marsh and McLennan Board was meeting in New York to consider its next move.

Mr. Gilbert Cooke, Bowring's managing director, stressed yesterday that the directors of

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY	FUTURE DATES
Interim: Diamond Stylus, Group Investors, GT Japan Investment Trust, Lynton Holdings, Western Engineering, Royal Group, Cooper, Kitcher (Robert Taylor), SGB, Xerox	
Interim: Jan. 22	Jan. 22
Amber Day	Jan. 23
Brown (John)	Jan. 23
Midland Trust	Jan. 23
Stoddard	Jan. 23
Wholesale Finings	Feb. 1
Wigfall (Henry)	Jan. 17
Finals	
Chilton Investments	Jan. 18
Ladies Prides Outcomes	Jan. 18
Ladies Investment Trust	Jan. 21
Lovers	Jan. 21
Micromerics	Mar. 27

Bowring did not think it appropriate to make anything other than a preliminary comment.

He added that even if an offer were made by Marsh and McLennan "it could not be valued if and when an offer is actually forthcoming."

significant regulatory changes required; and that any offer would raise serious questions of public policy "which must be considered by the relevant authorities."

A major hurdle which Marsh would have to overcome is the Office of Fair Trading which has been studying the bid since depending on its findings, the OFT has the power to recommend to the Department of Trade whether any bid should be referred to the Monopolies and Mergers Commission.

Lloyd's has decided not to abandon its rule which prevents insurance interests outside its market from holding, normally not more than 20 per cent of an approved Lloyd's broker with a working party under the chairmanship of Mr. Henry Fisher, which is studying self-regulation, has reported in April.

The Bowring group added that the indication of the terms "as formulated by Marsh and McLennan" (expressed in a specific number of common shares of Marsh & McLennan dollar amount in cash) can only be valued if and when an offer is actually forthcoming.

Trusts call for more details on Hume unitisation proposals

THE DIRECTORS of Carliol Investment Trust and the Tyneside Investment Trust have called on Hume Investment Trust to give more details of its unitisation proposals.

Hume, which is part of Rothschild Investment Trust, announced its plans last week at the same time revealing that it has bought a 17.5 per cent stake in Carliol and a 14 per cent share in Tyneside.

Now the Boards of Carliol and Tyneside say they have decided to invite Hume to submit specific unitisation proposals. In a letter to the shareholders they promise that, when these are received, the directors and their advisers will "give them careful and objective consideration in the interest of all shareholders, stockholders and employees."

The letter notes that the Boards of both companies have regularly reviewed the structure of Carliol and Tyneside during recent years. It recalls that "during 1977 and 1978 merger proposals were brought to an advanced stage but had to be abandoned owing to unexpected taxation problems."

The letter adds: "Your Boards have also, from time to time, considered whether it would be in the interests of members in using the two trusts out have so far concluded that the balance of advantage lay in retaining the existing structure."

Hume said last week that it intends to invite Target Trust Managers, a wholly-owned subsidiary of Dawson Day Group, to co-operate in the unitisation proposals.

Hume has just won control of Dawson Day and its offer has been unconditional as to acceptances though the take-over still has to be cleared by the Secretary of State for Trade under section 53 of the Insurance Companies Act 1954.

MONTAGU STAKE IN JORDANIAN BANK

Samuel Montagu has subscribed for a 5 per cent shareholding in Jordan Securities Corporation, a newly formed merchant bank based in Amman, Jordan, and has entered into an agreement for the provision of technical advisory services.

The share capital of JSC is 2m Jordanian dinars. The other shareholders include 20 leading Jordanian financial institutions from both the public and private sectors, together with International Finance Corporation (IFC), Kuwait International Investment Company (10 per cent), European Arab Bank (5 per cent), and some

2,000 private Jordanian investors.

MAMOS IN £0.4M GARAGE PURCHASE

MAMOS Motor Group, the London motor distributor, has paid some £400,000 cash for Adecocks Group of Garages, the West Sussex-based main dealer for Talbot, Lada and Datsun.

MAMOS, a subsidiary of Gieves Group, is buying Adecocks from International Land Investments, a private property company.

Adecocks, which has three outlets in Bognor Regis and three in Chichester, had a turnover of £3m in 1979 and profits were £75,000. MAMOS, which operates through 16 outlets, made profits of £211,000 in 1978-79.

The deal includes leasehold premises in Chichester extending to 18,000 sq. ft. and leasehold showroom premises in the centre of Bognor Regis totalling 2,400 sq. ft.

In addition, MAMOS has been granted a £10,000-a-year lease of Humber House in Chichester. It has also acquired the freehold interest of the Service Department at Barrack Road, Chichester, as well as the freehold at 1, Bognor Road, Chichester.

SEARS/WALLIS

The Sears Holdings offer for Wallis Fashion is wholly unconditional and remains open. Acceptances have been received in respect of 9.71m ordinary (93.4 per cent) and 117,175 6p per cent preference (90.13 per cent).

RYLAND OFFER UNCONDITIONAL

Offers of 2p a share on behalf of Ryland Vehicle Group for all the A ordinary and B ordinary of Ryland and Co. which Ryland does not already own have been declared unconditional and will remain open for acceptance until further notice. Cheques to accepting share-

holders will be despatched on February 1, 1980.

Acceptances of the offer have been received in respect of 321,820 "A" ordinary shares and 223,754 "B" ordinary shares. The offer is subject to the receipt of 67.4 per cent of the "A" and 55.8 per cent of the "B" ordinary.

UNLOCK TO BUY ERGONOM INTNL

UNLOCK HOLDINGS, one of the companies traded on M.J.H. Nightingale's "Over-the-Counter" market has conditionally agreed to acquire Ergonom International Holdings, a company which has issued an Unlock share.

Full details of the agreement, which requires shareholders' approval, will be circulated to shareholders along with notice of the extraordinary general meeting at which the necessary changes in share capital will be proposed.

Ergonom operates as importers and distributors of office furniture systems and as interior designers, contractors and contract furnishers both in the UK and overseas.

SHARE STAKES

Anchor Chemical—Sartomer Industries has purchased a further 35,000 ordinary shares, making an aggregate total of 18 per cent.

Common Brothers Group—Electra Investment Trust Ltd. is interested in 419,500 ordinary (13.94 per cent).

Charles Clifford Industries—Joc Invest Trust now hold 100,000 shares (10 per cent).

Burnside Investments—Mr. I. C. Caldwell has acquired 180,000 shares taking holding to 2,792,725 shares (equal to 20.7 per cent).

British Electric Traction—Mr. G. F. Gray, director of B.E.T., has disposed of 114,100 shares.

Cawdron Industrial Holdings—Mr. J. R. Lacey is interested in 345,522 ordinary shares.

Mr. Ferguson quits board of Burnett & Hallamshire

MR. ALAN FERGUSON, who masterminded last autumn's complex acquisitions by Burnett & Hallamshire, the coal mining group, has resigned from the Board. His private company, Temple Investment and Finance, has also placed part of the equity acquired during the deals last year.

Temple now intends to retain 11.9 per cent of Burnett's share capital "as a long-term investment."

Last July, Mr. Ferguson injected his own mining interests into Mining Investment Corporation prior to bid for Minicorp from Burnett.

As a result of the moves, and the enfranchisement of Burnett's non-voting shares, Temple now holds 15 per cent of Burnett's enlarged equity and Mr. Ferguson went on to buy 40 shares.

Now Mr. Ferguson has moved on again to "concentrate on his personal interests."

Kitchen Queen statement to reassure anxious shareholders

BY ARNOLD KRANSDORF

THE directors of Kitchen Queen Group, the furniture manufacturer and carpet retailer, were meeting yesterday to prepare a hurried statement ahead of the annual meeting on Thursday.

This follows a sharp fall in the company's shares from 40p last Thursday to 25p yesterday—a price 1p below the level at which they were offered for sale to November, 1978.

After a meeting which lasted several hours, the directors said a statement would be released this morning.

It is understood that it will clarify recent speculation that targets are not being met. The directors are likely to indicate that the company will break even to the first half of February.

This follows a £1.81m profit to the whole of last year—in line with the prospectus, the offer was oversubscribed by more than 30 times and the shares were standing at 60p at one stage.

The current problems are thought to involve Knott Mill, the recent £2m acquisition, and the flatpack kitchen furniture subsidiary, Di Lusso Kitchen.

The Moheo Home Improvements subsidiary, another recent acquisition, is understood to be

trading in line with expectations.

There have been two major disposals of shares since the offer for sale. Last August Industrial and Commercial Finance Corporation sold its 1.68m shares in the company while the following month Mr. Peter Scott, a former chairman of Knott Mill, sold 1.74m shares after resigning his post.

Kitchen Queen was brought to the market by stockbrokers Halliday Simpson.

Good market debut for Emess

Emess Lighting, a manufacturer and importer of domestic and industrial light fittings, had a successful market debut when trading started yesterday.

The shares, which were placed at 80p, opened at 94p and closed at 103p after being fractionally higher earlier in the day.

Jobbers described trading as "reasonable given the market conditions and the fact that

only 400,000-odd shares (36 per cent of the company) were around."

Emess came to the market following a reverse take-over of Era Ring Mills.

Bett Bros. on target at £2.3m

TAXABLE PROFITS of Bett Brothers reached £2.31m in the year to August 31, 1979, in line with the mid-term forecast of about £2.2m. Last year, profits of this building and public works contractor totalled £2.04m.

At halfway, the pre-tax surplus was down from £1.07m to £0.87m, reflecting the effect of the bad winter on construction activities.

After tax for the year of £1.91m, compared with £1.09m, net profit came through higher at £1.12m, against £0.94m.

The net total dividend per 20p share is raised from 1.9003p to 2.5p, with a final of 1.5p.

Improvement at Murray Northern Tst.

Pre-tax revenue of Murray Northern Investment Trust, formerly the Second Great Northern Investment Trust, improved from £412,493 to £440,126 for the six months to November 30, 1979.

After tax of £159,269 (£176,282) stated earnings per 25p share moved ahead from 1.54p to 1.7p. As already known, the interim dividend is raised to 0.6p (adjusted 0.533p)—last year's final was an equivalent 0.966p on £759,000 taxable revenue.

Richards sees sharp fall this year but confident of recovery

A SUBSTANTIAL financial loss resulting from a fatal accident at its dyehouse and the depressed state of the UK carpet industry mean that current year profits of Richards, manufacturer of synthetic and industrial yarns, canvas and fire hose, will be considerably less than the previous year's £205,000, says Mr. A. R. Robertson, the chairman.

Members are told in his annual statement that while the causes of last September's accident are still under investigation, it would be improper to make any further comment or attempt to predict the final outcome of the investigation.

"However, we must expect that the financial loss will be substantial and that the figures for 1979-80 will be affected," Mr. Robertson states.

Despite his forecast of a downturn this year, the chairman says the group has the strength and

enthusiasm to overcome the challenge.

He explains that the group's long-term strategy has been reviewed and it is intended to carry out a major re-organisation of the company, which is at an advanced stage of planning.

The result will be a more slimmer, more efficient and more profitable company, he adds, while much of the cash required for modernisation can be generated from internal resources.

Pre-tax profits for the year ended September 30, 1979, rose by over 14 per cent on slightly lower turnover, although the transport strike cost the company some £100,000 in lost profit—as reported December 14.

The dividend total is being lifted from 1.156p to 1.45p net per 10p share and despite the extremely difficult year ahead, the chairman expects this rate

to be maintained.

Meeting, Aberdeen, February 6, noon.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

MOTOLEASE

MOTOLEASE LIMITED
A SUBSIDIARY OF CITICORP LTD

£25,000,000
SYNDICATED TERM LOAN

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LLOYDS BANK LIMITED/LLOYDS ASSOCIATED BANKING CORPORATION LIMITED

CITICORP INTERNATIONAL BANK LIMITED
AGENT

JANUARY 3, 1980

Wellcome profits show little change at £51m

GROUP SALES of the Wellcome Foundation, drugs group, increased 8 per cent from £381.7m to £411.6m in the year to August 25, 1979, but pre-tax profits improved by only 1 per cent from £51.14m to £51.62m.

The stronger pound had an adverse effect on the group, states Mr. A. J. Sheppard, the chairman in his annual report. Had sales and profits for 1978 and 1979 been compared in local currency terms, the increases would have been about 18 per cent and 16 per cent respectively. Foreign exchange losses amounted to £2.7m against £2.2m in the previous year.

Exports from the UK made a further advance to a record level of £94m.

Tax was little changed at £27.5m against £27.6m. Attributable profit was £24.2m (£23.4m) and distributions to shareholders. Wellcome Trust increased by £1m to £8m. Retained profit was down marginally from £16.42m to £16.2m. Reserves at the year end stood at £168.2m (£113.4m).

Mr. Sheppard states that major properties of the group throughout the world were valued by independent professional valuers at August, 1979 and this gave rise to a surplus of £46m which was taken to reserves.

He says that if the group is to remain in the forefront of its

technology, it must equip itself well for the future by providing advanced facilities to the research staff.

With this in mind, work has commenced on the construction of a new organic chemistry research building at Beckenham, Kent, costing about £10m and which will take two years to complete.

A number of promising developments have been achieved by the company including prostacyclin, discovered almost four years ago, which is intended for use in heart/lung bypass operations and in various vascular diseases.

Another new Wellcome

vaccine, Gletvax, for the protection against bacterial infections in pigs, has been well received.

Speaking of the group's future, Mr. Sheppard says: "We expect to hold our own in the difficult trading times which are anticipated. We are generally operating around the world under price constraints which are applied too rigorously and can only harm the search for new products."

All the shares of the Wellcome

Foundation Limited are owned by the Wellcome Trustees who apply all distributions to the support of medical research in universities and hospitals throughout the world.

Since August 1979, the group has arranged considerable long-term finance in both the UK and U.S., £26m of which is reflected in the current year's accounts. These monies are in advance of capital expenditure.

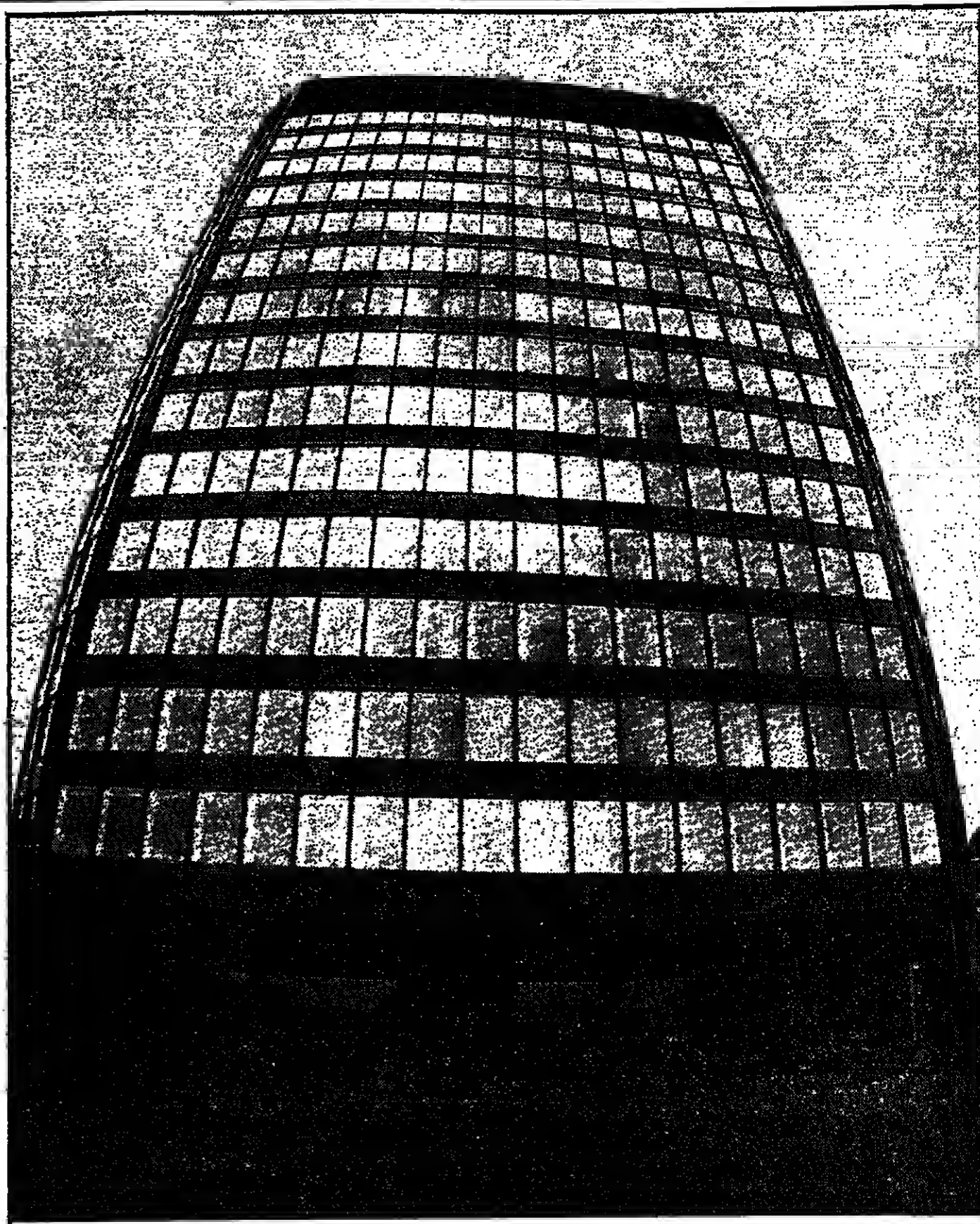
M. J. H. Nightingale & Co. Limited
27/28 Lovat Lane London EC3R 3EB Telephone: 01-438 5651

1979-80	High	Low	Company	Price	Change	Gross Yield (%)	P/E
98	73		Alrepreneur Ord.	73	-1	6.7	9.2
92	38		Armstrong and Rhodes	38	-1	6.5	5.7
123	105		Arts and Crafts	105	-1	13.0	6.2
101	63		Deborah Ord.	62	-1	13.0	6.2
953	140		Deborah 17% CULS	140	-3	17.5	5.0
123	98		Frank Hovell	98	-1	12.9	8.6
123	100		Frederick Parker	109	-1	12.9	8.6
198	108		Gordon Blair	107	-1	16.5	15.4
91	45		Jackley	45	-1	5.2	8.9
123	116		James Sutroth	116	-1	5.2	8.9
302	242		Robert Jenkins	242	-3	31.3	7.7
91	45		Torday Jimbaf	45	-1	14.3	6.8
94	16		Twinklark Ord.	20	-1	12.9	16.0
92	70		Twinklark 12% ULS	75	-1	12.9	16.0
92	70		Twinklark Holdings	85	-1	12.9	16.0
96	42		Water Alexander	42	-1	11.6	5.4
190	136		W. S. Yeates	135	-1	11.6	5.4

† Accounts prepared on provisions of SSAP-15



Existing future redemption yield 12.1%.



Proposed future redemption yield 14.5%.

The future value of your property investment depends on the way you look at it.

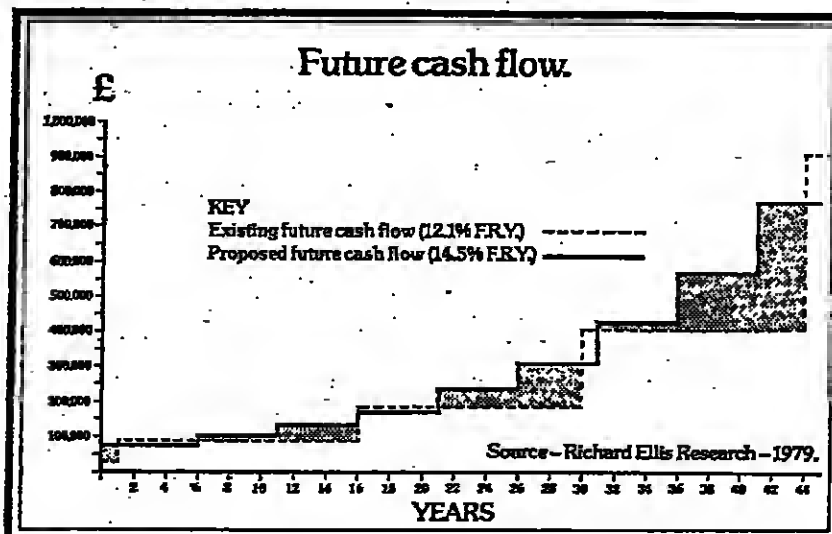
Assessing the future investment potential of any property is a matter for both technical analysis and judgement.

Inevitably, even at the highest level of professional competence, the same property will be looked at from different points of perspective and the differing approaches will result in alternative conclusions being reached.

When the financial implications of these conclusions can amount to many hundreds of thousands of pounds, it is prudent to ensure that steps are taken to obtain the very best advice available.

In property portfolio management, as in

so many other fields of expertise, there is a very high degree of correlation between the quality of advice given and the quality of experience from which it stems.



Richard Ellis are retained by a number of the country's leading investment funds and we advise annually on property transactions totalling well in excess of a billion pounds.

Our reputation is sustained not only by the scale and quality of our experience and by the extent of our professional resource, but by that most demanding criterion of excellence—our performance.

For more information on the Richard Ellis Property Portfolio Management Service, please contact Michael Wheldon or Alastair Pringle at Richard Ellis, 64 Cornhill, London EC3V 3PS. Tel: 01-283 3090.

Richard Ellis

Chartered Surveyors

The Wellcome Foundation Limited

Report for the year ended 25 August 1979

	1979	1978
Capital employed	£305,700,000	£218,600,000
Group Sales	£411,600,000	£381,700,000
Profit before tax	£51,600,000	£51,100,000
Profit after tax	£23,900,000	£23,400,000
Expenditure on research and development	£39,100,000	£33,400,000

"Total group sales were £412 million, an increase of 8% on the previous year," says Mr. A. J. Sheppard, Chairman of The Wellcome Foundation Limited, in his annual review. Group profits before tax were £51.6 million compared with £51.1 million, an increase of 1%. Net attributable profits emerged 23.9% higher at £23.9 million compared with £23.4 million.

"The effects of the stronger pound are adverse to this group and if sales and profits for 1978 and 1979 are compared in local currency terms, the increases would have been approximately 18% and 16%, respectively.

"Foreign exchange losses amounted to £97 million compared with £32 million in the previous year; a relative disadvantage suffered by this last year of £6.5 million.

"The results for the year under review speak well for the underlying strength of the group and the spread of its markets.

"Our exports have progressed to a new record level. The Queen's Award for Export Achievement was again given to the company for its 1978 results.

"Our capital expenditure for this last year in the United Kingdom amounted to £12 million and the group total was £27 million.

"In order more properly to reflect the underlying asset values of the group, major properties throughout the world were valued by independent professional valuers at August 1979. This gave rise to a surplus of £46 million which has been taken to reserves. Without this surplus the group's net gearing position would have remained substantially the same as last year.

"Our view of the immediate future is that we expect to hold our own in the difficult trading times which are anticipated. This industry is not immune from world economic adversity, nor is it able to manoeuvre its trading positions with the flexibility enjoyed by some other industries. We are generally operating around the world under price constraints which are applied too rigorously and can only harm the search for new products. We must hope for proper consideration in the matter of prices and, we must also hope that good counsel will prevail upon those who are in a position to affect the level of inflation in this country."

The Wellcome Foundation Limited is an international group of pharmaceutical and chemical companies with headquarters in the United Kingdom. Under the will of Sir Henry Wellcome, all distributions received by the trustees who are the sole shareholders are applied by them to the support of medical and veterinary research in universities and hospitals throughout the world.



Wellcome

Companies and Markets

NEW LIFE BUSINESS

New premiums total up 17%

BY ERIC SHORT

THE UK life assurance industry had another successful year in 1979 taking all the various sectors together, according to figures issued yesterday by the life associations.

New annual premiums for life assurance, annuity and pensions business rose by 17 per cent from £1,382m to £1,620m in 1979. Premiums, annuity and pensions considerations by the same amount from £539m to £630m.

New sums assured totalled £49.9bn against £44.9bn and new annuities per annum £1.78bn compared with £1.64bn.

This rise in annual premiums is well below the 23 per cent advance achieved in 1978. But that was an exceptional year with pensions business booming as a result of the introduction of the new State pension scheme.

In addition, the house purchase market was buoyant and both executive and self-employed pensions had record sales.

Some commentators at the beginning of 1979, including Mr. Peter Sharman, the outgoing chairman of the Life Offices' Association, felt that with conditions looking gloomy, the industry would be hard put to get an advance in new business during the year.

In the event, this turned out to be a gloomy forecast and the rise achieved would normally be regarded as satisfactory—having matched inflation.

But the results so far issued by individual life companies shows a rather varied picture. The companies with strong field staffs selling direct to the public have done much better, in general, than life companies selling through insurance brokers and other intermediaries.

Linked-life business has done exceptionally well in regular premium business, boosted by its use in tax planning. Although no separate figures are yet available, they could be 75 per cent above 1978's record level.

Last year was also a very good year for industrial life business in general, and in all life busi-

ness sold by the home service companies whose agents call at the homes of policyholders. This business was boosted by the change in the method of granting tax relief on life assurance premiums, which had particular significance for industrial business. New annual premiums on industrial business rose by one-third to £177m.

It was also a good year for traditional life business on those contracts connected with mortgage repayment. Many life companies stepped up their funds available for top-up mortgages. With the mortgage market under pressure, this proved to be a valuable source of new business, since the whole of the mortgage has to be repaid by an endowment assurance.

New company pensions business held up surprisingly well last year after the expansion in 1978. Much of this growth last

year came from natural increases on existing schemes as benefits were lifted in line with inflation. The executive pension market continued to flourish, but business fell away in the self-employed sector, somewhat surprisingly.

The boom in single premiums business came entirely from the sales of short-term high yielding income bonds, where maximum use is made of the tax relief given to regular saving life contracts.

It is estimated that around £140m was sold last year compared with about £20m in 1978. Sales of linked life bonds almost certainly declined in 1979, following down years in 1978. Mr. Leonard Hall, chairman of the L.O.A. expressed satisfaction with these figures, with the pensions business being expected after the upsurge in 1978.



Leonard Hall
Chairman of Life Offices' Association.

INDIVIDUAL RESULTS

HEARTS OF OAK

The Hearts of Oak Benevolent Society saw new annual premium income rise in 1979 by 23 per cent from £1.18m to £1.45m, of which £890,000 was conventional life business and £758,000 (up 44 per cent) was property linked business. But single premium business halved at £28,000 against £57,000.

CANNON ASSURANCE

Significantly improved new life business figures are announced for 1979 by Cannon Assurance, now part of the Albert-based General Accident Group. New annual premiums rose by 60 per cent from £1.5m to £2.4m, much of this growth coming from sales of linked life savings plans, both ordinary and maximum

investment. Linked business almost doubled in 1979. Pensions business improved slightly, with strong growth in executive pensions, but dull sales of self-employed pensions.

Single premium business advanced by 10 per cent in 1979 from £4.2m to £4.6m, despite the company not participating in the buoyant short-term income bond market. This improvement came from linked life bond business, sales of personal pension plans remaining unchanged.

ENGLISH INSURANCE

Record new life and pensions business was achieved in 1979 by TTE English Insurance Company, a member of the General Accident Group. New annual premium income rose by 16 per cent from £6.3m to £7.3m, and single premium and annuity considerations by over 50 per cent from £4.3m to £6.7m. New sums

assured totalled £537m against £504m and new annuities, both immediate and deferred, amounted to £38m against £20.26m.

ZURICH LIFE

Strong sales of building society linked life savings plans last year enabled the Zurich Life Assurance Society to increase its new annual premiums, fourfold from £1.4m to £5.3m in 1979. Annual premiums from this source jumped nearly six times from £500,000 to £4.6m.

Single premium growth last year for the company was equally impressive, advancing from £164,000 to £179m. This improvement came from the successful marketing of the company's Z bond—a guaranteed growth bond which was launched in October 1979 and virtually sold out by the end of the year. New sums assured amounted to £104m against £42m in 1978.

OIL AND GAS NEWS

Oil for next to Premier prospect

OIL AND gas has been discovered in an exploratory well drilled on land adjacent to Premier Consolidated Oilfields' Monument Creek prospect in the Rocky Mountain overthrust belt of Utah.

The well, drilled by Wexpro, a subsidiary of Mountain Fuel Oil of Denver, flowed at a rate of 6.5m cubic feet of gas and 1,860 barrels of oil per day on a drill stem test between 6,297 and 8,333 feet.

Wexpro's well is located 660 feet from the Premier acreage block of 974 gross acres. By drilling Wexpro has earned the right to drill further well on Premier's block to earn a 50 per cent interest in 320 acres.

Premier will receive a nominal overriding royalty on production from the second well until Wexpro has recovered its drilling costs. Thereafter Premier will own a 25 per cent working interest in that well and by contributing its share of future drilling costs will own 25 per cent of other wells on the 320 acre block.

Premier acquired the Rocky Mountain acreage in December 1978 from May Petroleum of Dallas. The interest purchased was 50 per cent of the oil and gas rights of some 350,000 acres of leases spread through eight western states along the Rocky Mountain overthrust area.

Premier's interest in the area was further strengthened by a contract to spend a further \$917,000 on geology and geophysics and \$331,000 on completing the lease acquisition package.

Oil production from the Casablanca field off the east coast of Spain in the Mediterranean Sea, which was suspended in 1978 has resumed according to Canada Northwest Ltd. The latter company has a 12.4 per cent interest in the field.

Canada Northwest says that the Casablanca No. 6 well has been producing since December 18 last year at rates of up to 11,000 barrels a day. The Casablanca No. 1-A well which produced between July, 1977 and June, 1978 at an average of 6,000 barrels a day under a temporary production permit is expected to be back on stream later this month. A pipeline will be laid this year to replace

Improved trading at T. Cowie

THE IMPROVEMENT in the supply of vehicles in the past few months has enabled T. Cowie, the motor dealing and credit finance group to generate profits in excess of the same period last year, Mr. T. Cowie, the chairman, says in his annual report.

Having regard to the tougher trading conditions, especially the high cost of money, 1980 will be a challenging year, Mr. Cowie says, but he feels confident the group will emerge more successfully than most in the industry. Record results were achieved for the year to September 30, 1979, with pre-tax profits rising 11 per cent to £21.1m while turnover increased from £52m to £59m.

Group properties were revalued during the year and this, with retained profits of £1.58m, has increased shareholders' funds to £9.31m, equal to 77.4p per share.

As known, the group has sold its banking subsidiary, Red Dragon Securities, to Anglo Financial Services for £2.2m cash. The cash from the reconstruction and sale of Red

Dragon and the repayment of inter-company accounts have reduced Cowie bank overdrafts from £6.4m to £3.84m. The sale also had the effect of eliminating £1m from Cowie borrowings and also providing cash resources for future expansion, the chairman says.

Referring to the group's stake in George Ewer and Company the chairman describes it as an investment and says there is no conflict between Ewer's motor franchises in the south-east and south of England and those of Cowie.

In the group's motor division, the self-drive motor hire fleet has been increased and directors are planning developments which could result in a considerable expansion in this market. In the finance division, contract hire and leasing are areas of great potential and will be developed further this year, the chairman says.

Meeting, Sunderland, February 28 at noon.

Mr. Bentley gets top seat on John Baker (Insulation) board

John Bentley, now returning to the financial scene after an absence of some seven years, has become joint chairman and chief executive of John Baker (Insulation) Services, a company through which he has just bought into the loss-making Tebbitt Group.

This follows his acquisition of 175,000 deferred shares from Mr. John Baker, representing 50 per cent of the authorised and issued deferred share capital.

It was announced at the turn

of the year that Baker had paid £220,000 for 2m shares of Tebbitt, which has been diversifying from tanning into construction. This was just over a fifth of the equity. Mr. Bentley is now chairman of Tebbitt.

Trying Hall Securities, Insulation's advisers, have arranged to place 150,000 new £1 preferred ordinary shares with institutions of 160p each; the proceeds will help to finance the Tebbitt share deal.

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MINING NEWS

The gold boom and ASA

BY KENNETH MARSTON, MINING EDITOR

A FRESH rise in the price of gold yesterday to a record \$366.50 per troy ounce touched off a new wave of demand for South African gold shares and the Gold Mines Index advanced 2.7 to 320.6, its highest since September 1975. The general level of share prices in relation to mine earnings is still regarded as low, however, and provided that the bullion price holds at above \$300, the South African investors will be prepared to buy, at least in the near term.

The driving force behind the demand for gold shares over the past two years or so has been the U.S. A major vehicle for this money is ASA, the South African registered holding company. Taking Johannesburg share prices, its net asset value at November 30, the end of the company's financial year, equalled £35.22 (\$42.27) per share, compared with £15.46 (\$22.21) a year previously.

Clearly the net asset value will have risen further since end-November, when the Gold Mines Index was standing at 224.3 when gold was \$243.5. Meanwhile, ASA dividends for the past year have risen to \$2.40, the highest since 1974.

If the gold price stays at anywhere near its present level, they can be expected to show a further advance in the current 12 months. This expectation is underlined by the current modest dividend yield of just over 5 per cent on the shares at £204.

ASA's share portfolio is subject to continual review but at November the group's policy was to keep the major part of its funds in shares of the better grade mines. The group's total assets of \$405.8m, 11.8 per cent was invested in East Driefontein, 11.6 per cent in Vaal Reef and 9.8 per cent in West Driefontein.

Coming down the scale, Kloof and Southvaal, each accounted for 8.7 per cent, Witbank 8.1 per cent, St. Helena 4.8 per cent, President Steyn 4.1 per cent and Buffelsfontein 3.8 per cent. In all, shares of the gold producers accounted for 81.7 per cent of net assets. Mining finance, notably Anglo American Corporation, together with platinum and other interests took 17.2 per cent and cash accounted for the remaining 1.1 per cent.

Meanwhile, London stockbrokers still feel that the gold share market will go higher. Laing and Crickshank recommended Western Deep, Vaal Reef and Southvaal in the light of the companies' final dividends which are due to be published on Friday, with the

Anglo American Corporation group mines' December 1979 quarterly profits.

In the high operating cost category—which stands to gain most from advancing gold prices—the brokers like Free State, Sasplais, Harmony, Lorraine, Venterspost and Ergo. Williams de Broe Hill Chaplin recommend Buffelsfontein, Kinross, Kloof, Lorraine, President Steyn and Western Holdings among the quality stocks. They suggest switching out of Hartbeest, Vaal Reef and West Driefontein. Of the shorter life mines, they recommend Grootevlei, Sishen and Welkom.

Dividend boost by Homestake

HOMESTAKE MINING, the oldest gold producer in the U.S., is raising its regular quarterly dividend by 48 per cent, reflecting the sharp increase in net earnings during 1979 and continuing the trend of high payments established last year.

The latest quarterly dividend is 40 cents (17.7p) a share, compared with 27.5 cents paid quarterly since last March. Homestake also paid last year three extra dividends to shareholders of 27.5 cents, 20 cents and 20 cents.

After the first nine months of 1979 Homestake had net earnings of \$42.0m (£18.6m), more than double the total for the first three-quarters of 1978. The surge in earnings gathered force throughout the year, helped by high gold and silver prices.

New plant for Phelps Dodge

PHILIPS DODGE, the U.S. copper major, is spending \$52m (£14.1m) on a new continuous casting copper rod project at Norwalk, Connecticut. Operations are expected to start early next year.

The group had originally planned to install the new facility at its Rayway plant in New Jersey, one of its three hot rolled rod mills. The other two are at El Paso in Texas and Fort Wayne in Indiana.

This expansion of capacity will help to consolidate Phelps Dodge's position as the largest maker of copper rod for the U.S. electrical wire and cable industry.

COMPANY NEWS IN BRIEF

LONDON AND NORTHERN

Edenhill Concrete Products, the concrete brick and

Companies and Markets

Sterling firm

ACTIVITY CENTRED on the sharp rise in sterling in currency markets yesterday, while the U.S. dollar showed little movement from Friday's levels. Commercial demand for the pound was fairly strong during the morning, with the UK Government's recent success in selling gilt-edged stocks helping to create further interest in sterling.

Against the dollar it opened at \$2.2820 and rose quite rapidly to \$2.2875 before coming back to a little more than \$2.2825 around noon. By mid-afternoon it had moved through the \$2.27 level and further demand from the U.S. pushed it to a peak of \$2.2780-2.2775. It closed at \$2.2755-2.2750, a rise of 1.50 pips from Friday, and the highest level since late July last year. The pound was also firm against European currencies, and its trade-weighted index rose to 71.4, its best level since last September, and compared with Friday's figure of 71.0.

The dollar showed little change against most currencies, finishing at DM 1.7188 against the D-mark, compared with DM 1.7210 previously, and SwFr 1.5820 against the Swiss franc. On the European market, its trade-weighted index remained at 64.4.

D-MARK—Very strong, and showing a tendency to rise within the European Monetary System recently. Trading was at a very low level for most of the day, and the dollar was fixed at DM 1.7178, hardly changed from Friday. The currency uncertainty within the market tended to deter speculative trading, with most operators awaiting further developments over the Middle East situation.

FRENCH FRANC—Strongest member of the EMS since late December. The French franc

continued to appreciate against its EMS neighbours with the exception of the Belgian franc, the Irish punt, and the U.S. dollar. Elsewhere, the U.S. dollar fell to FF 9.0958 from FF 9.0908 while sterling improved to FF 9.1220 from FF 9.1040.

DUTCH GUILDER—Firm in recent weeks, near top of EMS. The Dutch guilder lost ground against all its EMS partners, but improved against the U.S. dollar, and the Swiss franc. The U.S. dollar was fixed at FL 1.8970 against the guilder, while sterling rose to FL 2.2970 from FL 2.2890.

DANISH KRONE—Basically weak, suffering two devaluations since EMS began last March. The krone was firm against EMS currencies, except the D-mark, and the Irish punt. The D-mark was fixed at Dkr 13.2600 from Dkr 13.2500, and the French franc was lower at Dkr 13.3300 against Dkr 13.3450 previously.

IRISH PUNT—Second weakest member of the EMS, but the punt rose against most currencies yesterday reflecting the general rise in sterling.

ITALIAN LIRA—Weaker during past two months after trading at top of EMS throughout last summer. The D-mark, Dutch guilder, Danish krone and Irish punt all lost ground against the lira at yesterday's fixing, while the French franc and Belgian franc showed slight improvement. Sterling was fixed higher at L1,819.10 from L1,816.40, but the U.S. dollar fell to L803.2 from L803.80.

IRISH PUNT—Second weakest member of the EMS, but the punt rose against most currencies yesterday reflecting the general rise in sterling.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Currency	% change	% change	Divergence
	central	against ECU	central	adjusted	limit %
Belgian Franc	36.767	40.332	+1.51	+1.25	+1.53
Dutch Guilder	7.7238	7.7877	+0.55	+0.55	+1.25
French Franc	2.4820	2.4872	+0.19	+0.07	+1.125
German Mark	5.5470	5.5285	-0.31	-0.43	+1.357
Italian Lira	1.936	2.7621	+0.76	+0.64	+1.688
Spanish Ptas	166.37	166.37	+0.43	+0.31	+1.408

Changes are in ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

	Jan. 14	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.0000		2.275	2.916	357.5	9.175	6.803	4.820	1888	2.864	65.55
U.S. Dollar	0.435		1.000	1.719	360.6	12.500	8.033	5.750	236.9	1.158	27.94
Deutsche Mark	0.342	0.362		1.000	10.74	3.448	0.931	1.304	457.1	0.278	18.94
Japanese Yen	1.000	1.000	0.275	0.275	1.000	17.07	6.705	5.900	246.0	1.038	11.82
French Franc	1.090	0.891	0.082	0.082	0.082	1.000	0.526	4.708	1992	2.822	68.86
Swiss Franc	0.979	0.879	0.082	0.082	0.082	0.526	1.000	4.708	1992	2.822	68.86
Dutch Guilder	0.201	0.201	0.035	0.035	0.035	0.035	0.035	1.000	4.708	2.822	68.86
Italian Lira	0.277	0.277	0.035	0.035	0.035	0.035	0.035	0.035	1.000	4.708	2.822
Canada Dollar	0.777	0.777	0.035	0.035	0.035	0.035	0.035	0.035	0.035	1.000	4.708
Belgian Franc	2.574	2.574	0.035	0.035	0.035	0.035	0.035	0.035	0.035	0.035	1.000

EURO-CURRENCY INTEREST RATES

The following nominal rates were quoted for London dollar certificates of deposit: one month 13.97-14.07 per cent; three months 13.97-14.07 per cent; six months 13.92-14.02 per cent; one year 12.80-12.90 per cent.

	Jan. 14	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
(Short term)	81.81	15.14	12.14	12.14	12.14	12.14	12.14	12.14	12.14	12.14	12.14
7 days notice	18.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14
Overnight	17.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14
Three months	16.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14
Six months	15.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14
One year	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14	14.14

Long-term Eurodollar two years 12.14-12.24 per cent; three years 11.14-11.24 per cent; four years 11.14-11.24 per cent; five years 11.14-11.24 per cent; nominal closing rates. Short-term rates are call for sterling, U.S. dollars and Canadian dollars; two-day call for guilders and Swiss francs. Asian rates are closing rates in Singapore.

INTERNATIONAL MONEY MARKET

Rates may ease

Interest rates showed a slightly firmer trend in several major financial centres yesterday, but conditions may ease in the near future. Paris call money rose to 12 per cent from 11 per cent, and market conditions were quiet, while the French franc remained at the top of the European Monetary System. The Bank of France added liquidity by purchasing about FF 6bn of first category paper at 12 per cent, compared with 12 per cent previously, and the market will also be helped by the decision not to auction Treasury bonds today, although it is faced with the repurchase of FF 4.6bn first category paper bought by the authorities on December 28.

In Amsterdam the Dutch Government's first Treasury bill tender of the year attracted FF 803.7m, surpassing bids for the 9 per cent five-year bill. In Frankfurt call and one month money showed an easier

Heavy shortage

Bank of England Minimum Lending Rate, 17 per cent (since November 15, 1979). Day-to-day credit was in very short supply in the London money market yesterday, and the authorities gave an exceptionally large amount of assistance by buying a moderate number of Treasury bills from the discount houses and banks, and a small amount of local authority bills

THE POUND SPOT AND FORWARD

	Jan. 14	Day's Spread	Close	One month	% Three months	% Six months
U.S.	2.2755-2.2775	2.2755-2.2765	0.80-0.85 pm	3.32 1.35-1.35 pm	2.28	
Canada	2.6280-2.6300	2.6280-2.6300	0.90-0.95 pm	4.07 1.85-1.75 pm	2.71	
Netherlands	4.27-4.33	4.27-4.33	2.1-2.1 pm	2.21 2.1-2.1 pm	1.82	
Belgium	65.00-65.50	65.00-65.50	17-17 pm	2.27 34-34 pm	1.82	
Denmark	12.15-12.22	12.15-12.22	3-3 pm	1.97 1-1 pm	0.89	
Ireland	1.051-1.057	1.050-1.057	0.07-0.17 pm	1.28 0.20-0.30 pm	0.85	
W. Germany	3.29-3.34	3.29-3.34	5-5 pm	10.58 8.1-7.1 pm	2.05	
Portugal	111.00-113.00	112.85-113.00	5-5 pm	3.18 46-46 pm	2.19	
Spain	148.00-150.00	150.20-150.30	par-50c pm	2.00 35-35 pm	2.28	
Italy	1.475-1.482	1.477-1.482	54-74 lire dia	4.53 18-20 pm	2.08	
Norway	11.07-11.15	11.09-11.17	7-7 pm	2.71 15-15 pm	3.00	
France	6.08-6.16	6.17-6.18	4-4 pm	6.07 7-7 pm	3.50	
Sweden	9.34-9.42	9.41-9.42	5-5 pm	3.19 9-9 pm	3.50	
Japan	357-361	357-361	5.05-5.07 pm	16.38 11-11 pm	8.32	
Austria	27.80-28.10	27.85-28.10	25-25 pm	8.85 54-54 pm	7.25	
Switzerland	3.57-3.61	3.58-3.60	4-4 pm	13.32 35-35 pm	16.27	

Belgian rate is for convertible franc. Financial franc 65.35-65.45. Six-month forward dollar 2.07-1.97 pm, 12-month 3.85-3.75 pm.

THE DOLLAR SPOT AND FORWARD

	Jan. 14	Day's Spread	Close	One month	% Three months	% Six months
U.K.	2.2755-2.2775	2.2755-2.2765	0.80-0.85 pm	3.32 1.35-1.35 pm	2.28	
Ireland	2.1480-2.1510	2.1500-2.1510	0.78-0.78 pm	4.21 1.77-1.77 pm	3.24	
Canada	1.1852-1.1860	1.1852-1.1855	0.14-0.14 pm	1.25 0.12-0.08 pm	0.14	
Belgium	27.50-27.54	27.51-27.52	1-1 pm	0.11 par-2c pm	0.14	
Denmark	3.2850-3.2880	3.2850-3.2875	0.25-0.25 pm	1.12 3.00-4.00 pm	2.87	
W. Germany	4.29-4.34	4.29-4.34	15-25c pm	4.84 45-45 pm	2.84	
Portugal	46.90-48.65	46.90-48.65	20-20c pm	4.54 60-60 pm	4.24	
Spain	60.00-60.00	60.00-60.00	15-15c pm	4.54 60-60 pm	4.24	
Italy	14.75-14.75	14.75-14.75	4-4 pm	4.54 60-60 pm	4.24	
Norway	4.90-4.95	4.90-4.95	15-15c pm	3.30 3.75-3.25 pm	2.85	
France	4.0250-4.0250	4.0250-4.0250	0.50-0.50 pm	1.73 6.75-6.00 pm	0.68	
Sweden	4.3750-4.3750	4.3750-4.3750	0.50-0.50 pm	2.48 1.60-1.40 pm	1.48	
Japan	28.80-29.10	28.80-29.10	15-15c pm	16.38 11-11 pm	8.32	
Austria	12.33-12.34	12.33-12.34	2.25-2.25 pm	6.35 17.00-14.00 pm	8.34	
Switzerland	1.6780-1.6840	1.6815-1.6825	1.45-1.38c pm	10.73 3.53-3.48 pm	8.34	

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

CURRENCY RATES

	Jan. 14	Bank rate	Special Drawing Rights	European Currency Unit	Jan. 14	Bank of England	Morgan Guaranty
Sterling	17	0.88874	0.632559	0.632559	71.4	54.7	54.7
U.S. \$	18	1.52531	1.44494	1.44494	80.9	17.0	17.0
Canada \$	24	1.24019	1.18499	1.18499	108.2	84.4	84.4
Australia \$	14	1.62379	1.73847	1.73847	158.2	94.5	94.5
Belgian P	10	36.896	40.346	40.346	15.1	1.6	1.6
D-Mark	6	0.27655	0.48358	0.48358	109.3	3.3	3.3
Guil.	9	2.50908	2.74579	2.74579	158.2	94.5	94.5
French F	11	1.01411	1.01411	1.01411	204.4	99.7	99.7
Lira	15	1.06831	1.18238	1.18238	126.3	90.6	90.6
Yen	84	516.197	541.383	541.383	108.5	8.4	8.4
Spanish Ptas	8	87.2944	55.5824	55.5824	112.9	18.0	18.0
Swedish Kr	8	6.47470	6.58507	6.58507	112.9	18.0	18.0
Swiss Fr	8	0.62765	0.62765	0.62765	112.9	18.0	18.0

Based on trade weighted changes from December agreement December, 1971 (Bank of England Index=100).

OTHER MARKETS

	Jan. 14	2	3	4	Note Rates
Argentina Peso	6686-3705	1520-1660	Australia	87.80-88.05	
Australia Dollar	8.0565-3.0455	0.8985-0.9000	Belgium	64.55-65.25	
Brazil Cruzeiro	88.47-87.27	88.47-87.27	Canada \$	108.2	
Finland Markka	8.56-8.57	3.2850-3.2880	France	9.07-9.13	
Greek Drachma	88.751-87.757	37.50-38.10	Germany	5.73-5.80	
Hong Kong Dollar	4.1-4.1	6.00-6.00	Italy	18.85-18.85	
Iran Rial	n/a	n/a	Japan	535-539	
Kuwait Dinar (KD)	0.010-0.010	0.014-0.014	Netherlands	4.98-5.21	
Lebanese Lira	1.5-1.5	1.5-1.5	Norway	11.1-11.1	
Malaysia Dollar	4.3550-4.3600	8.1905-8.1915	Portugal	113-181	
New Zealand Dir.	2.3885-2.3925	1.6050-1.6100	Spain	149-157	
Saudi Arab. Riyal	7.56-7.56	6.5650-6.5650	Switzerland	6.65-6.50	
Singapore Dollar	4.8820-4.8830	2.1500-2.1500	United States	2.355-2.370	
South African Rand	1.8575-1.8600	0.8205-0.8215	Yugoslavia	49.50	

Rate given for Argentina is free rate.

WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on January 14, 1980. In some cases rates are nominal. Market rates on the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied. Exchange to the UK and most of the countries listed is officially controlled and the rates shown should not be taken as being applicable to any particular transaction without reference to an authorised dealer. Abbreviations: (A) approximate rate, no direct quotation available; (P) local rate; (S) based on U.S. dollar parities; (C) commercial rate; (N) nominal; (O) official rate; (E) selling rate.

PLACE AND LOCAL UNIT	VALUE OF £ STERLING	PLACE AND LOCAL UNIT	VALUE OF £ STERLING	PLACE AND LOCAL UNIT	VALUE OF £ STERLING
Afghanistan (S) Afghan	85.00	Greenland (S) Danish Kroner	19.9125	Peoples D. Repub. of Yemen (S)	(A) 0.7798
Albania (S) Dinars	16.67	Grenada (S) E. Caribbean	6.11	S. Yemen (S)	(A) 3.550.00
Algeria (S) French Franc	8.5760	Guadeloupe (S) French Franc	2.178	Philippines (S) Philippine Peso	15.66
Andorra (S) Spanish Peseta	1.178	Guam (S) U.S.	9.9780	Pitcairn Islands (S) (S) £ sterling	2.246
Angola (S) Kwanzas	62.685	Guatemala (S) Quetzal	42.15	Portugal (S) New Zealand £	(C) 156.00
Antigua (S) Ant. Caribbean \$	6.11	Guinea Republic (S) Sity	76.15	Reunion Ile de la. (S) Timor Escudo	118.95
Argentina (S) Ar. Peso Free Rate	3.596	Guinea Bissau (S) Guinea Bissau	6.7705	Puerto Rico (S) U.S.	8.2760
Australia (S) Australian \$	2.0415	Haiti (S) Gourde	11.80	Qatar (S) Qatar Ryal	8.37
Austria (S) Schilling	95.05	Honduras Repub. (S) Lempra	4.9400	Reunion Ile de la. (S) Timor Escudo	118.95
Azores (S) Portug. Escudo	118.95	Hong Kong (S) H.K. \$	11.878	Romania (S) Lei	(C) 10.03
Bahamas (S) Ba. Dollar	2.8780	Hungary (S) Forint	(C) 24.77	Rwanda (S) Rwanda Franc	2.8780
Bahrain (S) B.	2.8780	Iceland (S) L. Krona	208.50	S. Christopher (S) E. Caribbean \$	5.11
Baleares Isles (S) Spas. Peseta	160.25	Indonesia (S) Rupiah	1,414.25	St. Helena (S) E. Caribbean \$	5.11
Bangladesh (S) Taka	24.52	Iran (S) Rial	n/a	St. Kitts (S) E. Caribbean \$	5.11
Barbados (S) Barbados \$	4.3860	Israel (S) Israeli Dinar	1.0658	St. Lucia (S) E. Caribbean \$	468.75
Belgium (S) B. Franc	(C) 33.66	Israel (S) Israeli \$	82.15	St. Pierre (S) E. Caribbean \$	5.11
Belize (S) B. \$	4.3860	Ivory Coast (S) C.F.A. Franc	458.75	Salvador El. (S) Colon	5.86
Benin (S) C.F.A. Franc	458.75	Jamaica (S) Jamaican Dollar	4.0560	Samoa American (S) U.S.	1,897.50
Bermuda (S) Bde \$	2.8780	Japan (S) Yen	567.60	Sao Paulo (S) Italian Lire	2,878.00
Bhutan (S) Indian Rupee	17.87	Jordan (S) Jordanian Dinar	0.8585	Sao Tomé & Principe (S) Dobra	72.88
Bolivia (S) Bolivian Peso	34.90	Kazakhstan (S) Tenge	2,710.60	Senegal (S) C.F. Franc	458.75
Bosnia (S) Pula	1.8740	Kenya (S) Kenya Shilling	15.47	Seychelles (S) S. Rupee	13.33
Brazil (S) Cruzeiro \$	99.07	Kiribati (S) Australian \$	2.0416	Singapore (S) Singapore \$	1,897.50
Br. Virgin Is. (S) U.S.	1.8555	Korea (S) Won	1,312.00	Solomon Islands (S) Solomon I.	1.2500
Bulgaria (S) Lev	19.369	Kuwait (S) Kuwait Dina	0.515	South Africa (S) South African R.	1,858.28
Burundi (S) Burundi Franc	301.51	Laos (S) Kip Kot Pao	208.50	South West African (S) German S. Shilling	1,858.28
Cameroon Repub. (S) C.F.A. Franc	458.75	Laos (S) Kip Kot Pao	208.50	Spain (S) Pesta	168.95
Canada (S) Canadian \$	6.5540	Libania (S) S. African Rand	1,858.28	Spanish ports in North Africa (S) Pesta	168.95
Canary Islands (S) Spanish Peseta	160.25	Libania (S) S. African Rand	1,858.28	Sri Lanka (S) L. Rupee	50.28
Capo Verde (S) Cape Verde Escudo	1.8580	Liechtenstein (S) Swiss Franc	65.58	Sudan Republic (S) Sudan \$ &	n/a
Cayman Islands (S) Cay. I. \$	458.75	Luxembourg (S) Lux Franc	65.58	Swaziland (S) Ulangeni	1,858.28
Cent. Afr. Repub. (S) C.F.A. Franc	458.75	Macao (S) Portug. Escudo	12.08	Sweden (S) S. Krona	8.4176
Chad (S) C.F.A. Franc	458.75	Malaysia (S) Ringgit	1,300.05	Syria (S) Syria \$	(A) 8,880.00
China (S) C. Peso	184.88	Maldives Islands (S) Mal. Rupee	1.8798	Taiwan (S) New Taiwan Dollar	(P) 91.42
Chile (S) Rannimil Yuan	3,535.5	Malta (S) Maltese Lira	2,710.60	Tanzania (S) Tan. Shilling	12.36
Colombia (S) Peso	458.75	Martinique (S) Local Franc	9.173	Thailand (S) Thai Baht	40.00
Comoro Islands (S) C.F.A. Franc	458.75	Mauritania (S) Ouguiya	90.90	Thailand (S) Thai Baht	40.00
Congo (Kinshasa) (S) C.F.A. Franc	458.75	Mexico (S) Mexican Peso	51.81	Tonga Islands (S) Pa'anga	2.0415
Cote d'Ivoire (S) Cote d'Ivoire \$	19.45	Miquelon (S) C.F.A. Franc	458.75	Trinidad (S) Trinidad & Tobo \$	4,511.00
Cuba (S) Cuban Peso	1.8594	Mongolia (S) Tugrik	2.178	Turkey (S) Turkish Lira	0.888
Cyprus (S) Cyprus £	(C) 11.46	Morocco (S) E. Caribbean \$	5.11	Turks & Caicos (S) U.S.	106.55
Czechoslovakia (S) Koruna	(C) 28.78	Mozambique (S) Moz. Escudo	68.60	Uganda (S) Uganda Shilling	8.2760
Denmark (S) Danish Kroner	11.878	Nauru (S) Australian Dollar	9.0416	United States (S) U.S. Dollar	2.8780
Djibouti (S) Fr.	299.00	Nepal (S) Nepalese Rupee	27.15	Uruguay (S) Uruguay Peso	(C) 115.04
Dominica (S) E. Caribbean \$	5.11	Netherlands (S) Guilder	4.0506	Utd. Arab Emirates (U.A.E.) Dirham	2.49
Dominican Repub. (S) Dominican Peso	8.5780	Netherlands Antilles (S) Guilder	147.50	U.S.S.R. (S) Ruble	458.75
Ecuador (S) Sure	(C) 51.55	New Hebrides (S) F. Franc	147.50	Uzbekistan (S) Uzbek Ruble	458.75
Egypt (S) Egyptian £	(U) 1.58	New Zealand (S) N. Auld. Dollar	2.0416	Vatican (S) Italian Lire	1,897.50
Equatorial Guinea (S) Peseta	150.25	Nicaragua (S) Cordoba	22.58	Venezuela (S) Boliviar	2.8780
Ethiopia (S) Ethiopian Birr	(C) 4.5988	Niger Republic (S) C.F.A. Franc	458.75	Vietnam (S) Dong	(C) 10.03
Falkland Islands (S) Falkland I. £	1.0	Nigeria (S) Naira	1,891.91	Virgin Islands (S) U.S. Dollar	2.8780
Faro Islands (S) Danish Kroner	19.9125	Norway (S) Norwegian Krone	0.788	Western Samoa (S) Samoan Tala	0.8095
Finland (S) FIM	2.8780	Pakistan (S) Pakistan Rupee	88.39	Yemen (S) Ryal	10.23
France (S) Markka	1.3525	Panama (S) Balboa	5.2700	Yugoslavia (S) Yugoslv. Dinar	44.8005
France (S) French Franc	458.75	Papua N. Guinea (S) Kina	88.35	Zaire Republic (S) Zaire	45,582.70
French Guiana (S) Local Franc	2.178	Paraguay (S) Guaraní	1,112.25	Zambia (S) Kwacha	1.74
French Pacific Is. (S) C.F.A. Franc	159.56				
Gabon (S) C.F.A. Franc	458.75				
Gambia (S) D. Dollar	4				
Germany (East) Ostmark	3,919.6				
Germany (West) Deutsche Mark	3,0185				
Ghana (S) Cedi	6.80				
Gibraltar (S) Gibraltar £	85.760				
Grreece (S) Drachma	85.760				

NORTH AMERICAN NEWS

Another peak performance in 1980 is forecast by National Semiconductor, reports Art Garcia from California. But investment analysts have voiced doubts about the long-term prospects for the computer marketing operations recently acquired from Intel Corporation

**BRAZILLI-
STIMENT**

Norsk Hydro eyes state petrochemical interests

BY FAY GJETER IN OSLO

NORSK HYDRO would be interested in taking over Statoil's stake in Norway's new Rafines petrochemical complex, should the state oil company decide to withdraw from petrochemicals and concentrate on production, refining and distribution of petroleum.

This is the view of Mr. Odd Narud, Hydro's president. At present, shareholdings in the various plants at Rafines are held by Norsk Hydro, Statoil, Saga, and Borregaard.

In an interview with *Norges Industri*, a monthly magazine published by the Norwegian Federation of Industry, Mr. Narud said it was "natural" for Statoil to represent the state's interests in the North Sea and in the related activities of exploration, production, refining, marketing and distribution. But where further processing

of Norway's oil and gas was concerned, it was "more appropriate" that this should be handled by companies with experience in the chemical process industry.

In an indirect reference to next year's General Elections, Mr. Narud said it was "not unrealistic" to assume that the future could bring a policy change regarding state participation in petrochemicals.

In principle, he believed that Hydro should seek to acquire Statoil's petrochemical interests, if and when the opportunity arose. The decision would, however, depend on many factors.

Mr. Narud confirmed that the \$500m Rafines complex looked like paying its way much earlier than expected, thanks to a 50 to 80 per cent rise in product prices caused by recent energy price

increases. The costly new plants came on stream about two years ago when product prices were seriously depressed. Moreover, initial profitability was hit by delay in deliveries of low-priced feed stock (natural gas liquids) from Norway's Ekofisk field.

For a time, it looked as if the investment would show no profit until the mid-1980s at the earliest. Now, however, Hydro expects its share of the under-taking to achieve an operating profit this year which will cover "a relatively large part, if not all," of the financial costs on the company's petrochemical investments.

"How long this favourable development will continue is impossible to predict, with the world economic situation as volatile as it is at present," Mr. Narud declared.

Australian margarine market rationalised

By John Rogers in Sydney

UNILEVER AUSTRALIA PTY and Allied Mills yesterday snapped up the major assets of Marickville Holdings in a joint deal worth A\$24.45m (\$US\$7.2m). The move is aimed at rationalising the Australian margarine and vegetable oils market.

The purchases, mooted as long as 12 months ago, were not unexpected, as the Australia market has been over-supplied for some years, but it took time to work out who would pay the premium for consolidating and expanding its market share.

As it turns out, Unilever will pay A\$17.7m for several Marickville products, including the national Miracle brand, and also acquires the main plant in Sydney, while Allied gets the grocery lines, nuts and flour divisions—together with some margarine and oil products—for A\$6.75m.

Unilever explained that it was "fundamentally buying production and market expansion" while the Allied directors pointed to an expansion into the grocery area through several leased product arrangements.

With the departure of Marickville from the marketplace, the Australian fats and vegetable oils industry will be more profitably shared by Allied and Unilever with ICI's Provincial Traders holding the number-three position.

Allied will remain the leader with 35 per cent of the total wholesale and retail market, against Unilever's 30 per cent, while on an individual retail market comparison, Allied will command 48 per cent against Unilever's 39 per cent.

Control of Marickville switched to the Southern Packers group in 1977 and in the following year was taken over in a controversial "time-payment" offer.

Southern Packers is controlled by the Liberman, Lapskies, Logan, and Salter families. The remaining assets in Marickville are its Olympic ten-pin bowling centre and several trade publications.

Japanese banks face block on Euro-lending till spring

BY RICHARD C. HANSON IN TOKYO

JAPANESE commercial banks will probably remain absent from lending in the Euro-currency market until the spring, when the monetary authorities are expected to have brought in new guidelines to control the volume of loans each bank will be allowed.

Officials say that a final decision has yet to be made, but it appears most likely that the Ministry of Finance and Bank of Japan will settle for a system of quarterly limits on new, medium, and long-term foreign currency loans. The limit under consideration will probably be based on each bank's past performance.

The ministry imposed a virtual ban on new Euro-currency loans to non-residents of Japan last October because of concern that the banks had been too active over the past year, particularly in loans to high-risk countries. Before officials stopped approving loans, Japanese banks had so raised their outstanding Euro-currency lending so as to bring it to a year-end figure of about

\$27bn. This represented an increase of around \$8bn from the year earlier level.

The ministry ban, in retrospect, seems to have been well timed, considering the uncertainties which have faced the international financial market since then, and has met with little overt opposition from the banks themselves.

The banks have already submitted their lending plans (and current positions) for the first part of the year and officials will use these as a basis for deciding its new policies. Under these the Government most likely will continue to limit the size of Japanese participation in international loan syndicates. Stricter guidelines on the funding of medium-term loans with medium-term borrowing are still under study.

The authorities appear to be interested in a U.S. proposal, floated within the Bank for International Settlements (BIS) to establish a reserve requirement system for the Euro-lending market (though they have

not taken a stand). Moves within the BIS to curb excessive expansion of the market are being watched by Japan as a guide to its own regulating policies.

Any relaxation of dollar lending abroad seems unlikely to be matched by liberalisation of yen lending to foreigners. This is subject to the broad "window guidance" limits on new commercial bank yen lending, which is now set on a quarterly basis by the Bank of Japan. Since the beginning of 1979, the bank has held down the ceiling on new lending as part of its efforts to control inflation.

The authorities have sought to curb yen loans abroad ever since Japan's international payments began turning sharply into deficit. The limits have been extended to cover the Samurai bond market, in which foreign countries and international agencies borrow yen in Japan.

The outstanding balance of yen loans to non-residents rose by about 2.5bn during last year to total around \$6bn.

Abu Dhabi venture in CD issues

By Kathleen Bishawi in Abu Dhabi

ABU DHABI has made its first tentative venture into the creation of a secondary money market this week, with the announcement by its Investment Company that it is to issue DH 20m equivalent to \$5.4m of certificates of deposit.

The certificates are for one year, fixed, and are fully negotiable. They will be based on the six months Abu Dhabi inter-bank rate. The current spread quoted by the Emirate's National Bank is between 10.75 per cent and 10.25 per cent annum.

This first issue, which is redeemable in 1981, is being made available through the Abu Dhabi Investment Company, the merchant banking arm of the Emirate of Abu Dhabi. The certificates will be redeemed by the Khalij Commercial Bank when due next year. However, holders of the certificates will be able to use them as a form of security, though the reaction of local banks towards them is not yet apparent.

A senior official of the Khalij Commercial Bank commented that this was only yet an experiment in the Abu Dhabi market. The minimum a holder can buy is DH 2m. Thus, this first issue will be subscribed by no more than ten people or institutions. Some 15 Government and semi-Government institutions and local insurance companies have been approached, said the official, though outside sources would also be offered the chance to subscribe. "However, we expect that it will be fully taken up locally," he said.

Lindt and Spruengli sales rise

BY JOHN WICKS IN ZURICH

SWISS chocolate group Chocofabriken Lindt and Spruengli expects world sales to have risen by a good 10 per cent last year to at least SwFr 480m (\$310m).

Within the estimated 1979 total, sales of the Swiss parent company are believed to have risen by some 5 per cent to about SwFr 148m (\$93.6m), while home-market sales went up by only about 1 per cent to SwFr 111m (\$70.2m). Parent-company exports rose by at least 15 per cent over the year.

The balance of sales was accounted for by foreign licensees, leading among them companies in Germany (where sales are put at over SwFr 200m) and France: turnover of the affiliated consortium Francis de Conserie, is said to have increased by a further 17 per cent.

INDIVIDUAL insurance companies operating in their home markets totalled 10,584 at the

start of 1979, according to Swiss Reinsurance. Some 2,536 were active on foreign markets. In all, Swiss Re puts total direct insurance premiums for calendar 1978 at some \$360m.

Insurance business was concentrated on North America and Europe, says a survey prepared by Swiss Re. Together, these two areas accounted for 78.4 per cent of 1978 premium volume and 76.5 per cent of all insurance companies. No fewer than 4,379 insurers, including foreign companies, were present in the U.S. market at the beginning of last year, compared with 768 in the UK.

British insurers, like U.S. companies, are active in 48 different national markets. The number of foreign offices is given as 726 for British companies and 630 for U.S. insurers. These two countries are followed by France, with 187 offices in 24 foreign countries, and Switzerland, with 145 offices in 27 foreign countries.

Of the total number of insurance companies (including foreign-owned entities), some two-thirds were engaged in life assurance and one quarter in non-life business, the rest consisting of composite companies. Swiss reinsurance points to the very large number of domestic North American life insurers, a total of 1,824 making up 69.1 per cent of the world figure.

In the non-life list, North American accounts for 3,040 and Europe for 2,745 of the domestic operators' total, while only three domestic North American insurers are listed as "composite," as compared with 388 in Latin America and 330 in Europe. This is attributed to differences in insurance regulations.

Only 70 foreign insurance companies are shown as having been working in the U.S. at the start of 1979, of which 23 were composite insurers.

EOE to trade German options

BY OUR AMSTERDAM CORRESPONDENT

THE EUROPEAN Options Exchange is to trade in five West German options from February 14. Call options, which give the right to buy shares in the future, will be traded in the stocks of BASF, Mannesmann, Siemens, Veba and Volkswagen.

However, certain regulations apply to the new EOE listing in order to meet the reservations of the German authorities. Only "covered" options may be sold. This should offset German fears that too many options might be traded, bringing pressure on the underlying share prices.

When trading in the German option begins, the EOE will deal in 38 stocks from six countries. A total of 46 option

classes will be traded—38 call options and eight puts.

WESSANEN, the Dutch food-stuffs group, will pay an unchanged interim dividend of Fl 1.60 per share, despite the decline in group profit in 1979. Profit per share for 1979 will be "decidedly lower" than the Fl 1.04 of last year. Turnover rose by about 6 per cent to Fls. 2.6bn (\$1.37bn) despite the sharp reduction in Wessanen's business in milk replacers.

The results were under strong pressure from the losses in the company's cocoa processing operations. Even more serious were the problems in the milk replacer division in the Netherlands. It has shut down almost

all of its activities in this sector to stem the further large losses which were threatened.

The company's financial position is described as "sound" with both the asset ratios and liquidity in a healthy state. Investment and acquisitions can be financed without any difficulty.

Wessanen expects that the restructuring undertaken last year will lead to improved results in 1980 though some of the negative effects will continue to be felt. Uncertainties over EEC agricultural policies make forecasting difficult.

Wessanen made a net profit of Fls. 4.4m (\$2.3m) in the first half of 1979 compared with Fls. 7.8m, while sales were 5 per cent higher, at Fls. 1.25bn.

Fund-raising move by TNT

By Our Sydney Correspondent

THOMAS Nationwide Transport (TNT) yesterday placed 8m shares of A\$2.10 each—raising A\$16.8m (US\$18.7m)—with a small number of institutions. The directors said the issue, of 50 cents par shares carrying a premium of A\$1.80, was to provide working capital.

TNT is currently involved in the partial takeover of the Australian airline, transport and television group, Ansett Transport Industries. TNT is bidding A\$2.25 a share for all the capital in Ansett other than that held by Mr. Rupert Murdoch, its chief executive, Admarco, and the News Corporation, which together own just on 50 per cent. TNT holds 23 per cent of Ansett, so requires funding of A\$47m for the offer for the remaining capital.

It was revealed on Friday, after an Ansett board meeting recommended that TNT takeover to minority shareholders, that Mr. Rupert Murdoch and Sir Peter Abeles, the TNT managing director, would share the job of chief executive at Ansett after the TNT takeover is finalised.

Yesterday's placement was handled by the Sydney broker, Ord Minnet. The new shares will not participate in the interim dividend to be paid in March but in all other ways will rank equally with the existing capital.

Franklin sale completed

By Philip Bowring in Hong Kong

HONGKONG LAND has completed the purchase of the Australian retailing group Franklin Stores for A\$33.6m (US\$37.7m) through HK Land's supermarket and food subsidiary, Dairy Farm.

Mr. Trevor Bedford, HK Land's managing director, said the purchase would contribute significantly to earnings. Franklin turnover, he said, is about A\$330m.

The purchase adds 80 super-markets to the local group and more than doubles Hongkong Land's Dairy Farm total world-

'Independent' profits jump

By Our Financial Staff

INCREASED profits are reported for 1979 by the Irish newspaper chain, Independent Newspapers, publishers of the Irish Independent and the Evening Herald.

On sales a fifth higher at Irish £87.2m, profits before tax have risen by more than a quarter to Irish £4.06m from Irish £3.2m. Earnings per share are 23.2p, against 17.5p.

As a result, the dividend is going up to 10p a share from the 7.4p paid for 1978 which has been adjusted for a one-for-two scrip issue.

Finnish bank expands

BY LANCE KEYWORTH IN HELSINKI

THE INCREASE in capital proposed by Kansallis-Osake-Pankki will provide the bank with the largest equity base among stock market listed companies in Finland.

Mr. Velkko Makkonen, chief general manager of the bank, says "the time seems appropriate for the new issues" which will take the bank's capital up by more than half to FMk 621m via a one-for-five scrip issue, and a one-for-three rig-its offering.

The capital market is "relatively easy just now." Industrial investment is reviving and the corporate sector will be looking for more financing in the coming few years.

The bank's balance sheet total at the end of 1978 was FMk 18,260m while net earnings totalled FMk 45m. The bank maintained an 11 per cent dividend. Its liquidity ratio at the end of the year was over 7 per cent, which compares with the minimum legal requirement of 4 per cent.

ISRAELI NEWS

Zim Navigation income ahead of budget

BY L. DANIEL IN TEL AVIV

ZIM ISRAELI Navigation Company, the country's national carrier, finished 1979 without a loss, and possibly even with a small profit, despite the sharp increase in fuel prices. Income reached US\$ 630m, \$80m more than had been budgeted.

Mr. Y. Rotem, a director of Zim, disclosed that the company had been able to acquire a number of vessels at a time when prices were at a low ebb. It put seven new ships into service last year, involving an investment of \$100m.

The company has also ordered three container ships powered by fuel-saving diesel engines from Dutch shipyards. The three 30,000-tonne ships con-

tracted for will cost the company another \$100m.

ELITE ISRAELI, the chocolate and sweets manufacturing company which accounts for the lion's share of the local instant coffee and confectionery market—as well as doing some export business—reports that sales volume gross profit and operating profit failed to keep pace with the inflation during the first half, to September 30, of the current fiscal year. Sales totalled IE\$85.9m (US\$18.9m) during the period, compared with IE\$107bn during the full year ended March, 1979. On an annual basis, the increase was thus 28.5 per cent, well below the rise in the cost of living.

It is estimated that over 1979 as a whole the cost-of-living index rose by 115 per cent. Gross profit reached IE\$17.6m, against annual IE\$25.1m for the preceding 12 months, an annual rise of 40.3 per cent, while operating profits of IE\$4m compared with IE\$6.2m for an annual rise of 32.9 per cent.

However, thanks to other income, mainly capital gains from the sale of stock in an outside company and of index-linked bonds, net attributable

earnings reached IE\$104.1m, against IE\$126.5m in 1978-79, an annual increase of 64.2 per cent. Earnings per share (based on net profit including extraordinary items) rose by 64 per cent, according to the company.

ELBIT—the computer-manufacturing subsidiary of the Elron group of electronic companies—reports that sales for the first half, to September, of the current fiscal year increased by 83 per cent to IE\$51.7m (\$12.75m) and operating income, before financial expenses, rose by 116 per cent. Net profit, however, declined by 30 per cent to IE\$11.2m from IE\$16.8m a year earlier, due to the high cost of credit.

Nevertheless the company is pushing ahead with the completion of a new plant in the development town of Carmiel, which will engage in volume production of military items. Elbit is the largest Israeli company engaged in the development, production and marketing of computers and related services for civilian as well as military purposes. It also has a substantial export business in mini-computers, etc.,

and intends to invest additional funds in expanding its overseas marketing network.

ARGAMAN INDUSTRIES, one of Israel's leading textile producers, which also provides dyeing and finishing services for other companies, and has subsidiaries producing equipment for the textile industry—reports that its home market sales in the half year to September 1979 lagged behind the rise in the consumer price index, but exports expanded by 54 per cent.

Total sales came to IE\$34.9m (\$9.2m) compared with IE\$42.7m in the full year to March 1979. The home market accounted for IE\$20.6m against IE\$47.5m in the preceding 12 months, and exports for IE\$104.5m compared with IE\$135.2m.

Gross profit reached IE\$8m (\$2.6m), against IE\$119.9m in 1978-79, but because of a 73 per cent jump (on an annual basis) in general and sales expenses, and of 78 per cent in financing expenses, pre-tax profit came only IE\$6.5m compared with IE\$4.4m in 1978-79.



Donations and information: Major The Earl of Aungmer, KCVO, TD, Midland Bank Limited, 60 West Smithfield London EC1A 9DX.

British Limbless Ex-Service Men's Association
"GIVE TO THOSE WHO GAVE—PLEASE"

WE, THE LIMBLESS, LOOK TO YOU FOR HELP

We come from both world wars. We come from Kenya, Malaya, Aden, Cyprus... and from Ulster. From keeping the peace no less than from war we limbless look to you for help.

And you can help, by helping our Association, BLESMA (the British Limbless Ex-Service Men's Association) look after the limbless from all the Services. It helps, with advice and encouragement, to overcome the shock of losing arms, or legs or an eye. It sees that red-tape does not stand in the way of the right entitlement to pension. And, for severely handicapped and the elderly, it provides Residential Homes where they can live in peace and dignity. Help BLESMA, please. We need money desperately. And, we promise you, not a penny of it will be wasted.

PAN-HOLDING S.A., LUXEMBOURG

Following the Extraordinary General Meeting of December 18, 1979 the capital now amounts to US\$35 million (divided in 700,000 shares of US\$50 par value). As of December 31, 1979, 500,000 shares were quoted and dealt in on the Luxembourg stock exchange and it is expected that in March 1980 the 140,000 bonus shares, which will rank pari passu with the old shares and be entitled to the 1979 dividend, will be distributed to the shareholders, one new share for four old shares. The Company has requested from the Luxembourg stock exchange the listing of these 140,000 shares after distribution.

Based on a provisional unaudited statement of the accounts as of December 31, 1979, the Company's unconsolidated net assets amounted to US\$11,653,444.22. When taking into account only the 500,000 shares quoted on the exchange as of December 31, 1979, the unconsolidated net asset value amounted to US\$198.02 per share. But, when taking into account the 140,000 bonus shares to be distributed, this asset value on the basis of the 700,000 shares would amount to US\$138.42 per share.

For the fiscal year 1979, the unconsolidated net asset value per share (US\$198.02) has shown an increase of 81.9% and of 53.9% if the coupon of US\$2.50 paid on July 2, 1979 is taken into account. However, this unconsolidated net asset value includes an extraordinary gain of US\$24.77 per share, realised through the repurchase of 140,000 shares held by the Company's subsidiary Pan-Inter at their cost price (i.e. US\$73.31) followed by their cancellation by the Extraordinary General Meeting of December 18, 1979.

When excluding this extraordinary gain, the increase of the unconsolidated net asset value would be 33.4% as compared to December 31, 1978 and 28.3% when taking into account the dividend paid.

This reorganisation of the capital has brought much closer together the unconsolidated and consolidated net asset values. As of December 31, 1979 the consolidated value, before the distribution of bonus shares, was US\$201.46 per share and would be US\$167.17 per share after distribution of bonus shares.

The Annual Report will be available at the Registered Office of the Company as of March 31, 1980.

BRAZILIAN INVESTMENTS S.A.

Net Asset Value as of 31st December, 1979
Per Depositary Share: U.S.\$9.20
Per Depositary Share (Second Series): U.S.\$5.17
Listed The London Stock Exchange

LONDON STOCK EXCHANGE

All-round euphoria sees Gilts and Golds rise £2 more
Leading equities stage biggest gain for nearly 9 months

Account Dealing Dates
Options
*First Declared Last Account
Dealings from Dealings Day
Dec. 26 Jan. 10 Jan. 11 Jan. 21
Jan. 14 Jan. 24 Jan. 25 Feb. 4
Jan. 25 Feb. 7 Feb. 8 Feb. 18
*New share dealings may take
place from 2.30 am two business days
earlier.

Government stocks rose another two points and leading equities staged their biggest single-day rise for nearly nine months in stock markets yesterday, the start of a new trading Account. Gold shares also gave another day of remarkable strength, gaining two points and sometimes more in the wake of a new record high for the bullion price.

Still enjoying freedom from tax stamps, replacement issues were announced yesterday — and encouraged by the temporary release of special deposits with effect from tomorrow, gilt-edged securities were again bought by domestic and overseas sources. Offerings were readily absorbed and quotations advanced progressively with the high-coupon Treasury 13½ per cent 2000/03 A closing 24 points up at 99½.

The recently exhausted long tap, Treasury 14 per cent 1989/2001, ended 1½ points higher at 100½; the Government broker ran out of supplies last Thursday at 98½. Stag and other selling of Friday's exhausted short up, Exchequer 14 per cent 1984, checked the shorts initially, but as soon as the stock was placed this end of the market, too, went higher.

Rises rarely exceeded more

U.K. INDICES

FINANCIAL TIMES				
Average	Jan. 11	Jan. 12	Dec. 28	
Govt. Secs.	65.67	64.82	65.48	
Fixed Interest	66.54	65.73	66.81	
Ind. Ord.	425.0	410.5	416.7	
Gold Mines	281.5	285.1	269.5	
T.U. bargains	70.503	167.89	10.089	
FT ACTUARIES				
Capital Gds.	215.98	210.97	214.12	
Consumer				
(Durable)	197.42	187.87	192.51	
Cons. (Non-Durable)	208.99	202.11	204.61	
Inds. Group	211.97	205.20	208.57	
500-Share	248.58	243.80	247.05	
Financial Gp.	180.83	178.76	182.45	
All-Share	231.61	227.45	230.20	
Red. Debs.	49.26	49.30	49.35	

than 1, the ex-tap being 1 dearest at 97½, against Thursday's tender price of 96½, but Exchequer 11½ per cent established an especial gain of 1½ to 89½ in clean form. Measuring the all-round buoyancy, the FT Government Securities Index jumped 1.03 to 67.83, its highest since November 5 last.

Week-end Press optimism about the equity market's prospects imparted a firm tone to this sector and, helped by hopes that the steel strike will be settled sooner rather than later, the market showed good form with institutional buyers making a reappearance. Leading shares were outstanding and attracted as increased trade.

Stock shortages gave the upturn impetus and rises were approaching double figures just before the close, but in the after-hours business interest of the leaders came off the best and the reaction gathered a little pace on reports that the U.S. was to apply further sanctions against Iran. At 3 p.m. the FT 30-share index was 1.10 higher at 13.1, but at the close this was pared to 10.6 at 445.8 for the biggest single-day improvement since last April.

U.S. stocks were subdued. GATX ended ½ easier at £164½; the price published in Saturday's issue was incorrect. Yesterday's total of 1,337 contracts was the highest in the Traded Option market since October 17 when 1,854 were done. Reflecting the current boom in gold mining issues, Consolidated 580.4, Fields attracted most interest with 425 deals.

Emess Lighting staged a successful debut; the shares, which came to the market via a reverse takeover by Era Ring Mills, opened at 98½ and progressed to 104½ before settling at 104½ compared with the placing price of 80p.

Banks firm

With the dividend season due to start next month, some banks came in for some good support. Barclays, 412½, Midland, 342½, and NatWest, 352½, all closed 10 higher, while Lloyds put on 8 to 310½. Hopes of a reduction in interest rates helped Hire Purchases make progress. First National Finance, which reported favourable preliminary results last week, improved 2½ further to 13½, while Lloyds and Scottish, 100½, rose 2½ and 8 respectively. Discounts improved further with 2½, Cater Ryder, adding 10 to 28½. Union put on 5 to 380½; the annual figures are due on January 23. Guinness and Peat advanced 5 to 89½ in Mer-

chant Banks where Antony Gibbs appreciated 3 to 75p as the market awaited further details of the Hongkong and Shanghai approach.

Following the Board's further rejection of Marsh and McLennan's offer of 166p per share, Bowring hardened a penny to 141p. Other Lloyds brokers were firm with 160p helping Stewart Wrightson advance 7 to 142½, while Wimpey firmed 5 to 69p and Taylor Woodrow 7 to 330p. Anticipating today's annual results, SGB put on 13 to 238½, while favourable Press comment lifted F. S. Lillie 4 to 51p.

Howard Shuter's response to the higher interim profits with a gain of 3 to 33p. In Timbers, Magnet and Southern put on 5 to 14p; the annual results are due tomorrow. ICI encountered useful demand and touched 374p before settling a net 6p at 372p. Fisons firmed 5 to 290p on further support. Among the more speculative issues, Arrow Chemical responded to buying with a gain of 6 to 102p, while Allied Colloids put on 4 to 138p; the latter's half-yearly results are due tomorrow.

House of Fraser up

Leading Stores started the new Account in buoyant mood with technical factors again playing a major part. However, closing levels were below the day's best following late publication of the disappointing retail sales figures for December. House of Fraser stood out with a rise of 10 to 118p, after 120p, following a Press suggestion that Lorbio will soon acquire the outstanding 70 per cent of Fraser's shares it does not already own. Gussies A added a like amount to 380p, after 382p, while British Home put on 8 to 245p and W. H. Smith A hardened 5 to 156p. An investment recommendation prompted a rise of 8 to 220p in Sketcheley and a gain of 8 to 120p in Thomas Tilling. Still reflecting recent investment comment, Myson advanced 5½ more to 64½, while De La Rue gained 10 more to 610p on share-

slimming hopes. Revised bid speculation left Exel 5 up at 175p, after 180p, and Diploma Investments jumped 12 to 332p on speculative support. Broken Hill Proprietary added 30 to 675p. By way of contrast, E. Elliott fell 6 to 38p on the first-half profits setback.

News that the appeal against the refusal to renew gaming licences is to be heard on February 27 encouraged demand for Ladbroke which put on 8 to 140p.

The Motor sector attracted a reasonable two-way business. Still drawing strength from the better-than-expected results, Associated Newspapers added 4 more to 289p for a gain of 20 since the announcement. Daily Mail A, which also reported higher profits, gained 10 to 488p. Received interest was shown in News International which put on 11 to 151p. Among Paper/Printings, buying ahead of next Thursday's annual results lifted Associated 4 to 46p.

Secondary oils good

Secondary Oils enjoyed a relatively lively and firm trading session. Boiling interest revived in Aras Energy which advanced 26 to 300p and Slebeas (UK) put on 14 to 473p. Biscuit and Wadsworth moved 8 paces to 256p and 137p respectively, while Santos rose 28 to 388p. Among the leaders, British Petroleum advanced to 338p before closing 4 up at 334p, while Shell also ended 6 up at 339p, after 325p. Weekend Press mention assisted a gain of 16 to 635p in IC Gas.

Among overseas traders favourable Press comment left Lorbio 6 up at 82p. Reflecting the general advance in equities, Trusts recorded widespread gains following the list. Alliance put on 8 to 180p, while Atlantic Assets, 136p, and Guardian, 75p, rose 6 and 4 respectively. Shippings trended firmer in places, Walter Rindman improving 5 to 102p and Ocean Transport 3 to 89p. Milford Docks gained 8 to 152p following shareholders' rejection of the bid to reconstitute the Board. Textiles recorded some useful gains. Still reflecting the second-half upturn, Sidlaw improved 4 more to 84p. Gains of 4 were

also recorded in Dawson, 97p, and Nottingham Manufacturing, 80p, while Courtaulds put on 3 to 75p with the aid of Press mention.

South African gold rose to their best levels since early September 1975 as the bullion price surged a further 53 to 8656.50 — a two-day gain of 666 — amid increasing international tension over Iran and Afghanistan.

Share prices were marked sharply higher at the onset reflecting the heavy American buying reported late on Friday evening. Thereafter, they encountered strong and persistent buying demand from all international centres.

Gold boom continues

South African gold rose to their best levels since early September 1975 as the bullion price surged a further 53 to 8656.50 — a two-day gain of 666 — amid increasing international tension over Iran and Afghanistan.

The emergence of very heavy American support in the after-hours trading saw prices stage a fresh leap to close at the day's best. The Gold Mines index registered one of its biggest ever gains, rising to show a 257 gain at 320.6 — a jump of over 54 points in the last three trading days. Among the heavyweights, improvements of 2½ were seen in AngloGold, 434½, and De Beers, 511½, while gains of around 2½ were common to West Driefontein, 534½, Free State Geduld, 523½, and Western Holdings, 524½. Medium-priced issues were featured by the welter of buying

in firm Plantations, Majedie rose 13 more to 103p, while Press comment helped London Sumatra and Castlefield, up 13 at 333p and 10 at 340p respectively.

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Spurred on by hopes that interest rates may soon fall, leading Properties made another particularly firm showing. Land Securities stood out at 280p, while Stock Conversion, half-yearly results tomorrow, added 6 to 378p. Great Portland Estates attracted buyers and put on 7 to 212p.

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FINANCIAL TIMES STOCK INDICES											
	Jan. 14	Jan. 11	Jan. 10	Jan. 9	Jan. 8	Jan. 7	Jan. 6	Jan. 5	Jan. 4	Jan. 3	Jan. 2
Government Secs.	67.83	66.80	65.83	67.34	66.80	66.07	67.97				
Fixed Interest	68.00	67.08	66.46	66.89	66.80	66.80	67.07				
Industrial	445.8	435.2	430.8	435.5	415.6	416.6	426.6				
Gold Mines	280.6	284.9	280.6	288.5	279.5	289.4	280.1				
Ord. Div. Yield	7.36	7.50	7.56	7.66	7.55	7.59	7.59				
Earnings, Yld. % (Full)	18.30	18.27	18.18	18.13	18.99	18.99	18.99				
P/E Ratio (net %)	6.25	6.29	6.34	6.44	6.44	6.44	6.44				
Total bargains	86,185	24,068	19,599	18,949	19,706	19,706	19,706				
Equity turnover £m	122.07	101.76	95.65	88.55	88.55	88.55	88.55				
Equity bargains total	16,197	14,587	12,519	15,706	24,156	14,587	14,587				
10 am 438.6, 11 am 462.8, Noon 444.7, 1 pm 446.4											
2 pm 443.0, 3 pm 445.3, 4 pm 445.3											
Latest index 01-246 8262.											
*111-0.62											
Basis 100 Govt. Secs. 187/102, Fixed Int. 1521, Industrial Ord. 177/25, Gold Mines 129/55, SE Activity July-Dec. 1942.											

HIGHS AND LOWS				S.E. ACTIVITY			
	1979/80	Since Oct/Nov '79	Since Oct/Nov '79		Jan. 14	Jan. 11	Jan. 10
Govt. Secs.	75.81	65.30	127.4	Govt. Secs.	188.0	188.0	188.0
Fixed Int.	77.76	67.05	100.7	Fixed Int.	188.0	188.0	188.0
Ind. Ord.	686.6	406.3	280.3	Ind. Ord.	144.7	144.7	144.7
Gold Mines	580.5	139.9	440.6	Gold Mines	11.4	11.4	11.4

NEW HIGHS AND LOWS FOR 1979/80			
Govt. Secs.	188.0	188.0	188.0
Fixed Int.	188.0	188.0	188.0
Ind. Ord.	144.7	144.7	144.7
Gold Mines	11.4	11.4	11.4

NEW HIGHS (54)			
Govt. Secs.	188.0	188.0	188.0
Fixed Int.	188.0	188.0	188.0
Ind. Ord.	144.7	144.7	144.7
Gold Mines	11.4	11.4	11.4

NEW LOWS (11)			
Govt. Secs.	188.0	188.0	188.0
Fixed Int.	188.0	188.0	188.0
Ind. Ord.	144.7	144.7	144.7
Gold Mines	11.4	11.4	11.4

RISES AND FALLS YESTERDAY			
Govt. Secs.	188.0	188.0	188.0
Fixed Int.	188.0	188.0	188.0
Ind. Ord.	144.7	144.7	144.7
Gold Mines	11.4	11.4	11.4

UNIT TRUST SERVICE			
Govt. Secs.	188.0	188.0	188.0
Fixed Int.	188.0	188.0	188.0
Ind. Ord.	144.7	144.7	144.7
Gold Mines	11.4	11.4	11.4

OFFSHORE & OVERSEAS—contd.			
Govt. Secs.	188.0	188.0	188.0
Fixed Int.	188.0	188.0	188.0
Ind. Ord.	144.7	144.7	144.7
Gold Mines	11.4	11.4	11.4

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Mon., Jan. 14, 1980									
		Index	Day's Change	%	Est. Earnings Yield (%)	Gross Div. Yld. (%)	Est. P/E Ratio	Index	Index	Index	Index

1	CAPITAL GOODS (172)	224.51	+1.7	19.38	6.90	6.52	228.75	217.56	215.09	212.71
2	Building Materials (27)	207.76	+1.9	18.92	7.34	6.78	203.80	200.39	198.46	196.73
3	Contracting, Construction (29)	335.71	+3.4	27.51	7.14	4.49	324.62	319.38	316.80	314.73
4	Electricals (15)	230.68	+1.0	13.88	4.28	5.61	224.94	220.20	217.50	215.44
5	Engineering Contractors (11)	294.89	+1.7	26.80	8.68	4.48	287.10	281.44	278.73	275.31
6	Mechanical Engineering (74)	158.15	+1.6	21.80	8.20	5.68	153.95	153.40	151.44	149.47
7	Metals and Metal Forming (16)	153.62	+1.8	21.67	9.89	5.56	150.96	149.13	147.54	145.54
8	CONSUMER GOODS									
11	(DURABLE) (50)	205.57	+1.3	17.47	5.96	7.05	202.93	200.62	198.36	196.16
12	L. Electronics, Radio, TV (15)	281.97	+1.1	13.78	4.62	9.26	278.78	276.05	273.65	271.25
13	Household Goods (14)	113.62	+1.0	20.21	7.25	6.13	110.60	108.60	106.60	104.60
14	Motors and Distributors (21)	109.28	+2.1	24.55	8.47	4.81	107.07	105.41	103.76	102.11
15	CONSUMER GOODS									
21	(NON-DURABLE) (173)	219.37	+2.1	18.28	6.86	6.76	216.87	214.67	212.47	210.27
22	Beverages (14)	261.87	+1.5	16.71	6.68	7.03	257.88	255.49	253.02	250.59
23	Wines and Spirits (5)	313.22	+1.5	17.33	5.92	7.12	308.55	306.05	303.50	301.00
24	Entertainment, Catering (17)	260.50	+3.4	17.70	6.81	7.33	256.57	254.00	251.50	249.00
25	Food Manufacturers (17)	206.62	+1.7	17.04	7.25	6.13	203.62	201.10	198.60	196.10
26	Food Retailing (15)	315.19	+1.5	13.07	4.50	9.15	310.47	308.02	305.57	303.12
27	Newspapers, Publishing (13)	417.11	+2.0	23.90	7.20	5.76	409.13	406.67	404.22	401.77
28	Packaging and Paper (15)	120.66	+1.9	24.61	9.41	5.23	118.36	115.12	112.84	110.56
29	Stores (43)	212.10	+2.5	14.52	5.35	8.90	206.87	204.28	201.88	199.49
30	Textiles (23)	132.74	+2.7	27.40	12.20	4.93	129.28	126.09	122.91	119.74
31	Textiles (23)	237.20	+1.7	23.20	8.33	23.56	237.32	237.32	237.32	237.32
32	Toys and Games (6)	45.76	+1.2	52.77	15.65	3.53	62.20	61.65	61.10	60.55
41	OTHER GOODS (98)	197.94	+2.1	26.48	7.69	7.67	199.86	191.95	189.51	186.82
42	Chemicals (18)	292.80	+1.6	16.63	6.81	6.95	288.16	286.78	282.72	279.21
43	Pharmaceutical Products (7)	209.53	+2.3	12.15	6.10	10.04	204.88	203.95	201.98	200.00
44	Office Equipment (6)	106.74	+2.3	18.70	7.90	6.68	104.30	104.01	103.60	103.19
45	Shifting (10)	106.74	+2.3	18.70	7.90	6.68	104.30	104.01	103.60	103.19
46	Miscellaneous (57)	233.95	+2.7	19.74	7.43	10.72	224.57	222.57	220.56	218.56
49	INDUSTRIAL GROUP (493)	221.41	+1.9	17.91	6.79	6.92	217.19	214.30	211.31	208.65
51	Oils (7)	684.16	+1.5	16.46	6.99	6.57	674.63	646.76	613.25	648.86
50	500 SHARE INDEX	258.20	+1.9	17.62	6.83	6.84	259.20	251.30	247.94	244.57
61	FINANCIAL GROUP (117)	188.03	+2.1	-	5.88	-	183.25	181.11	179.03	176.95
62	Banks (6)	219.71	+2.1	37.89	5.92	3.37	214.55	210.51	212.40	214.82
63	Discount Houses (10)	223.74	+1.1	19.88	5.82	6.35	220.13	219.85	217.40	215.81
64	Wine Purchase (5)	112.71	+5.4	19.59	5.32	4.38	104.65	104.65	104.65	104.65
65	Insurance (Life) (10)	125.83	+1.0	-	6.71	-	125.22	125.11	125.99	125.92
66	Insurance (Composite) (8)	125.72	+1.9	-	7.75	-	123.36	123.61	123.95	124.09
67	Insurance Brokers (10)	284.76	+1.8	17.51	6.89	8.17	279.65	277.88	274.28	272.26
68	Merchant Banks (14)	92.24	+1.9	6.45	6.45	9.55	91.26	91.26	91.26	91.26
69	Trusts (44)	338.32	+3.3	3.90	3.90	364.79	338.24	338.24	338.24	338.24
70	Miscellaneous (109)	124.97	+1.7	15.14	7.21	8.59	125.57	122.44	122.75	121.45
71	Investment Trusts (109)	295.48	+3.4	-	5.98	-	198.26	195.37	194.10	191.64
81	Mining (Financial)	180.79	+1.7	12.75	4.89	9.52	177.82	172.82	174.78	171.77
91	Overseas Traders (20)	348.29	+1.9	14.41	7.20	8.57	341.67	338.81	335.65	332.49

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SSF Fd. (Acc.)	SP16.28	16.28	+0.10	—
Crashdown Fd. (Acc.)	SP18.85	18.85	+0.05	—
ITF Fd. (Acc.)	ISS10.77	10.78	+0.06	—
N.V. Interbeheer				
P.O. Box 526, Delft, Holland				
Esmeralda res. Pr. DFU	52.73		+0.26	—
International Pacific Inv. Mgmt. Ltd.				
P.O. Box 8257, 56, Pitt St., Sydney, Aust.				
Javelin Equity Trs.	AS2.98	3.11	—	—
J.E.T. Managers (Jersey) Ltd.				
P.O. Box 100, Victoria Park, London, W.2				

Continued on previous page

ENGINEERING—Continued[illegible]

12	56	Unigate	117	+	7	5.6	1.2
16	74	United Biscuits	141	+	37	9.1	1.7
26	74	Watson Phil. 10p	127	+	12	3.0	0.7
52	35		38	+	1	0.2	0.0

HOTELS AND CATERERS							
108	50	Brand Walker 50	75	+	138	34.0	6.3
20	21	Confort Int. 10p	22	+	10	2.5	0.5
26	19	De Vere Hotels	22	+	10	2.5	0.5
108	110	Grand Met. 50	143	+	66	16.5	3.0
106	110	Ramsal (M) 25	143	+	66	16.5	3.0
26	30	St. Charles 10p	42	+	10	2.5	0.5
136	30	North (M) 30	42	+	10	2.5	0.5
136	30	Queen's Mount 50	42	+	10	2.5	0.5
147	30	Rowton Hotels	42	+	10	2.5	0.5
147	30	St. Mary's 10p	42	+	10	2.5	0.5
63	30	Shank's (Rent) 10p	120	+	10	2.5	0.5
147	30	Santa Ryan Int. 50	16	+	1	0.2	0.0
147	30	Transatlantic Hotel	16	+	1	0.2	0.0
147	30	Watson Phil. 10p	127	+	12	3.0	0.7

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18	25	15	15	1.1	70.3	4.5
19	25	15	15	1.1	70.3	4.5
20	25	15	15	1.1	70.3	4.5
21	25	15	15	1.1	70.3	4.5
22	25	15	15	1.1	70.3	4.5
23	25	15	15	1.1	70.3	4.5
24	25	15	15	1.1	70.3	4.5
25	25	15	15	1.1	70.3	4.5
26	25	15	15	1.1	70.3	4.5
27	25	15	15	1.1	70.3	4.5
28	25	15	15	1.1	70.3	4.5
29	25	15	15	1.1	70.3	4.5
30	25	15	15	1.1	70.3	4.5
31	25	15	15	1.1	70.3	4.5
32	25	15	15	1.1	70.3	4.5
33	25	15	15	1.1	70.3	4.5
34	25	15	15	1.1	70.3	4.5
35	25	15	15	1.1	70.3	4.5
36	25	15	15	1.1	70.3	4.5
37	25	15	15	1.1	70.3	4.5
38	25	15	15	1.1	70.3	4.5
39	25	15	15	1.1	70.3	4.5
40	25	15	15	1.1	70.3	4.5
41	25	15	15	1.1	70.3	4.5
42	25	15	15	1.1	70.3	4.5
43	25	15	15	1.1	70.3	4.5
44	25	15	15	1.1	70.3	4.5
45	25	15	15	1.1	70.3	4.5
46	25	15	15	1.1	70.3	4.5
47	25	15	15	1.1	70.3	4.5
48	25	15	15	1.1	70.3	4.5
49	25	15	15	1.1	70.3	4.5
50	25	15	15	1.1	70.3	4.5
51	25	15	15	1.1	70.3	4.5
52	25	15	15	1.1	70.3	4.5
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56	25	15	15	1.1	70.3	4.5
57	25	15	15	1.1	70.3	4.5
58	25	15	15	1.1	70.3	4.5
59	25	15	15	1.1	70.3	4.5
60	25	15	15	1.1	70.3	4.5
61	25	15	15	1.1	70.3	4.5
62	25	15	15	1.1	70.3	4.5
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79	25	15	15	1.1	70.3	4.5
80	25	15	15	1.1	70.3	4.5
81	25	15	15	1.1	70.3	4.5
82	25	15	15	1.1	70.3	4.5
83	25	15	15	1.1	70.3	4.5
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88	25	15	15	1.1	70.3	4.5
89	25	15	15	1.1	70.3	4.5
90	25	15	15	1.1	70.3	4.5
91	25	15	15	1.1	70.3	4.5
92	25	15	15	1.1	70.3	4.5
93	25	15	15	1.1	70.3	4.5
94	25	15	15	1.1	70.3	4.5
95	25	15	15	1.1	70.3	4.5
96	25	15	15	1.1	70.3	4.5
97	25	15	15	1.1	70.3	4.5
98	25	15	15	1.1	70.3	4.5
99	25	15	15	1.1	70.3	4.5
100	25	15	15	1.1	70.3	4.5

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25	35	45	55
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95	105	115	125
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115	125	135	145
125	135	145	155
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675	685	695	705
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695	705	715	725
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715	725	735	745
725	735	745	755
735	745	755	765
745	755	765	775
755	765	775	785
765	775	785	795
775	785	795	805
785	795	805	815
795	805	815	825
805	815	825	835
815	825	835	845
825	835	845	855
835	845	855	865
845	855	865	875
855	865	875	885
865	875	885	895
875	885	895	905
885	895	905	915
895	905	915	925
905	915	925	935
915	925	935	945
925	935	945	955
935	945	955	965
945	955	965	975
955	965	975	985
965	975	985	

FINANCE LAND—Continued

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157-80		Stock		Price	+ - of Div. Net	Ch'g
High	Low					
300	97	Corporation	300	+28	054c	2.2
575	132	Falcon Rts.50c.	570	+5	05c	0.5
280	11	Rhod'n Corp. 16 3/4	42		0.56	6.5
248	70	Ronan Corp. 14 1/2	240	+15	02c	1.2
67	28	Bank	53	-1	0%	.5
57	9	Zam. Corp. \$80.00	53	-1		

AUSTRALIAN					
28	18	Acme 50c	25	1	
17	50	ALM 20c	41	+1	
92	50	Bond Corp.	380	2.0	
100	50	Bond Corp. 20c	397	0.75	2.0
123	64	BH South 50c	236	2.0	
124	64	Central Pacific	236	2.0	
131	170	Central Pacific 50c	236	+30	NO.02 2.0
14	14	Cable Pacific N. 50c	20	18	
34	14	Cable Pacific N. 50c	40	+1	
204	62	Cable Pacific N. 50c	40	+1	
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404	62	Cable Pacific N. 50c	40	+1	
405	62	Cable Pacific N. 50c	40	+1	
406	62	Cable Pacific N. 50c	40	+1	
407	62	Cable Pacific N. 50c	40	+1	
408	62	Cable Pacific N. 50c	40	+1	
409	62	Cable Pacific N. 50c	40	+1	
410	62	Cable Pacific N. 50c	40	+1	
411	62	Cable Pacific N. 50c	40	+1	
412	62	Cable Pacific N. 50c	40	+1	
413	62	Cable Pacific N. 50c	40	+1	
414	62	Cable Pacific N. 50c	40	+1	
415	62	Cable Pacific N. 50c	40	+1	
416	62	Cable Pacific N. 50c	40	+1	
417	62	Cable Pacific N. 50c	40	+1	
418	62	Cable Pacific N. 50c	40	+1	
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444	62	Cable Pacific N. 50c	40	+1	
445	62	Cable Pacific N. 50c	40	+1	
446	62	Cable Pacific N. 50c	40	+1	
447	62				

[illegible]

COPPER									
152	56	Messina R0.50	...	152	+14	Q10c	¢		
MISCELLANEOUS									
87	54	Baryum	...	62
152	30	Baryum M. 17c
380	170	Cons. Munich	...	380	+20	0100c	¢
470	280	Northgate CS1	...	450
362	226	R.T.Z.	...	360	+5	711.5	3.4
31	12	Robert Mines	...	22
65	26	Sabina Inds. CS1	...	36
880	470	Tara Expt. CS1	...	540	+20

NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominated as 25p. Estimated price-earnings ratios are given on a basis of market financial reports and accounts and, where possible, are updated on half-yearly figures. P/E's are calculated on the basis of net distribution; bracketed figures indicate 20 cent, or more difference if calculated on "full" distribution. Co's are based on "maximum" distribution. Yields are based on net prices, are gross, adjusted to ACT of 30 per cent and allow for effect of declared distributions and rights.

- "Dag" Stock.
- Highs and Lows, marked thus have been adjusted to allow for rights issues for cash.
- † Interim since increased or resumed.
- ‡ Interim since reduced, passed or deferred.
- 2x Tax-free to non-residents on application.
- ⊕ Figures or report awaited.
- †† Unlisted security.
- Price at time of suspension.
- Indicated dividend after pending scrip and/or rights issue; or relates to previous dividends or forecasts.
- Wherever bid or reorganisation in progress.
- Not comparable.

- 6 Same Interier reduced final and/or reduced earnings dividend.
- 7 Forecast dividend; cover on earnings updated by latest inter statement.
- 8 Cover allows for conversion of shares not now ranking for dividend or ranking only for restricted dividend.
- 9 Cover does not allow for shares which may also rank for dividend at future date. No P/E ratio usually provided.
- 10 Excluding a final dividend declaration.
- 11 Regional price.
- 12 No par value.
- 13 Yield based on assumption Treasury Bill rate stays unchanged and maturity of stock at Tax free. In Figures based on prospectus or other official estimate. Cents. in Dividend rate paid or payable on par

[illegible]

“Recent Issues” and “Rights” Page 28

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £2 per annum for each security

REGIONAL MARKETS

The following is a selection of London quotations of shares previously listed only in regional markets. Prices of Irish issues, most of which are not officially listed in London, are as quoted on the Irish exchange.

[illegible]

Sinku (Wm.)	165	Unilever	88
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OPTIONS

3-month Call Rates

Industrials					
A. Brew.	8	I.C. I.	20	Tube Invest.	2
BOD Ind.	6	I.C. Imps.	8	Unilever	4
		I.C. L.	45	U.O.T.	4

[illegible]

D.M.I.	14	R.R. West.	10	Bril. Petroleum	3
E.I. Star	16	W. & A. Star	13	Barrack Oil	3
Engr.	12	Piesvee	10	Charter-Hall	5
Gen. Electric	35	Clark Elect.	22	Premier	4
Gen. Accel.	21	R. H.M.	40	Shell	1
Gazco	40	Rank Org.	17	Ultramar	2
Grand Met.	13	Reed Int'l.	18		
G.I.S.S. 'A'	30	Seares	25		
G.I.S.S. 'B'	30	Sealers	25	Miners	
G.E.N.	22	Tesco	20	Charter Cons.	1
Hawker Sid.	16	Thorn	25	Corn. Cons.	1
House of Fraser	14	Trust Houses	34	Rio T. Zinc	2

A selection of Goilems traded is given on the

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